

INDUSTRY NEWS APRIL – AUGUST 2025
INCLUDING THE PARIS INTERNATIONAL AIR SHOW 2025 NEWS
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GONE BUT NOT FORGOTTEN

TRIBUTE TO ALAIN ANZIANI – Dassault Aviation has learned with great emotion of the death of Alain Anziani, aged 74, after a courageous battle against illness. One of Dassault Aviation’s main plants, dedicated to the final assembly of Rafales and Falcons, is located at Mérignac, the town where Alain Anziani was mayor from 2014 to 2025. He was also president of the Bordeaux metropolitan area from 2020 to 2024, after serving as its first vice-president for six years. During these mandates, he was a key partner in the development of the aeronautics industry. For Dassault Aviation in Mérignac, the first major project was the creation of a Dassault Falcon Service maintenance centre in 2016. This was followed by the construction of new buildings for both design and production. New activities were set up. The surface area expanded and the workforce more than doubled in ten years. Alain Anziani has always supported Dassault Aviation’s industrial projects in Mérignac, aware that only economic activity can effectively stimulate employment. “Alain Anziani was delighted with these industrial achievements and was always happy to meet those involved. He attended all the ground-breaking and inauguration ceremonies. I’d also like to pay tribute to his constant efforts and determined commitment to training young people in the aeronautical industry. He loved his city, he loved aviation, and he was firmly convinced that the two were inseparable. His skills, pragmatism and willingness to reach consensus, while respecting everyone’s convictions and prerogatives, left a deep impression on people’s minds. With the expression of its esteem and gratitude, Dassault Aviation sends its most sincere condolences to the family and friends of Alain Anziani”, said Eric Trappier, Chairman and CEO of Dassault Aviation.

TRIBUTE TO GIOVANNI BATTISTA ZANAZZO – It is with deep respect and heartfelt sorrow that we remember the life of our friend, Giovanni Battista Zanazzo, affectionately known to the entire aviation community as Jack, who passed away on 14 May 2025, at the age of 87. Jack, after attending the Air Force Academy in Nisida (Naples) Corso Rostro, that of Chiefs of Staff Mario Arpino and Andrea

Fornasiero, was NATO's youngest 'Top Gun' pilot as well as an experimental pilot at the experimental flight department. A flight instructor for many years, some of which he spent in Dubai, from 1966 to 1968 he was a pilot in the 'Frecce Tricolori' under the name Pony 11 and in 1968 he was a soloist together with Renato Ferrazzuti: the duo created spectacular aerobatic figures that were never repeated in the following years. 'Jack' was also a member for two years of the first Italian civil aerobatic patrol, the "Alpi Eagles", founded at the "Arturo Ferrarin" aeroclub in Thiene in 1979 and named "Aquila delle Alpi" (Eagles of the Alps) and, as a test pilot, he played a key role in testing Fiat's "G91Y", known as the "Yankee". For over twenty years, he performed flight tests of self-built and ultralight aircraft for the monthly magazine VOLARE, almost always in tandem with his friend and colleague Fabrizio Bovi.

Here is the memory of his friend by Fabrizio Bovi: PONY 11 – He wanted to be an aviator. And he did it his way, leaving a trail of legend in the blue. With stick, throttle and pedal, he marked an unrepeatable era of flight, in which men and machines gave their best loyally, without pretence. For Jack, aviation was much more than a boundless passion for flying, it was a melting pot of values and non-negotiable ideals, and for that reason it was not easy to compromise. But behind the warrior's exterior hid a generosity as boundless as the sky that his inquiring eyes had been pointing at since he was a boy. In his childhood in the 'Triangle of This' any contraption had to be taken apart and reassembled to understand its workings. His insatiable curiosity went beyond flying machines; behind each one, he said, at every latitude and longitude there are stories to be known and men to be understood. His daring, contained within the perfect measure of risk, was the result of scientific study and knowledge of human limits. As a great aviator, he knew how to look beyond the horizon to catch its premonitory signs. His boast was that he never lost a wingman. Planes and helicopters held no secrets for Jack; he assessed them at a glance and tamed them from the very first flight. His life was a diary of adventures. In Patrol he was given the special position of second soloist, 'Pony 11', a privilege granted to him alone. NATO's youngest Top Gun, first at the French school of test pilots. Wherever his talent and experience were required, he was there: from the Experimental to the firing ranges, from the deserts of Arabia to the Peruvian Andes. Abroad, he created acrobatic teams with an Italian flair and a Veneto dialect. He won the trust of sheiks, astounded the Bourget with aerial manoeuvres that no one had dared, and created the most beautiful civil squadron of eagles to fly. He flew with everything, never satiated with trying and experimenting. Switched off the reactor, he donated his knowledge to the reborn light aviation, prodigal with advice, without giving in and without asking for anything. For seven thousand kilometres, flying over the hair of Africa, he flew a missionary small aeroplane all the way to Chad. His inseparable guardian could only be a special Pilot Angel like himself. Now together they test new clouds and draw rainbows in tight formation. **Goodbye Aviator, cleared for your take-off, no restrictions.**

TRIBUTE TO JACK WARNER – We are saddened to hear of the passing of Jack Warner, who died peacefully in his sleep at the remarkable age of 102. Jack served with distinction during WW2 as a Flight Engineer and 2nd Pilot with RCAF "Ghost" Squadron 428. Joining at just 19, he went on to complete 37 missions in Halifax Bomber Easy E, including two missions on D-Day to help clear the beaches for the Allied landings. Our thoughts are with his family at this difficult time. Source: Mark, Jack's great-nephew.

CIVIL AVIATION NEWS

AIRBUS – 7 April 2025 – Taiwan's EVA Air has placed a firm order for six long-range A350-1000s and three single-aisle A321neo aircraft, finalising a commitment announced by the airline in March 2025. The new orders will bring EVA Air's backlog of aircraft to be delivered to 24 A350-1000s and 18 A321neo aircraft.

***** 8 April 2025 – The [A220](#) is joining the [Airspace cabin](#) Family and will take off for the first time with launch customer Air Canada. The new A220 cabin will boast the full Airspace suite including new Airspace XL bins with deliveries starting in early 2026. The [A220 cabin](#) provides a leading Airspace

experience, combining new elements with the widest seats, aisle, and largest cabin and windows in its class. Onboard, new bins offer 20% increase in volume, are 10% lighter and will enable a faster turnaround for crew as they are easier to handle. The cabin also offers new Airspace lighting features, including an optional third LED lightstrip under the new bins, contributing to the great cabin ambience. Airbus announced the new Airspace cabin in 2023. A220 line-fit is expected later in 2025 with retrofitting being available to A220 customers in the coming years. The new Airspace XL bins design will increase bag capacity by 15% - or up to 19 more passenger bags - on the A220-300 and will accommodate longer and heavier payload items thanks to its four-frame design. To complement the Airspace XL bins, Airbus has also taken the opportunity to develop an improved Passenger Service Unit (PSU) in line with Airspace design. Including its latest reorder, Air Canada's total firm orders for the A220-300 stands at 65 aircraft. Canada's flag carrier expects delivery of its first A220-300 with the new XL bins installed by early 2026. XL bins will become the new standard later in 2026.

***** 9 April 2025 - Airbus and Thai Airways International (THAI) have signed a Letter of Intent (LoI) to retrofit the airline's A350s, enhancing passenger comfort and operational efficiency, with state-of-the-art cabin upgrades. The retrofit programme, when finalised, will be overseen by Airbus. During the exercise, THAI's fleet of A350-900 aircraft will be equipped with the latest cabin innovations, ensuring a premium travel experience for passengers on long-haul routes. The upgrades will include modernised and elevated 'Royal Silk' Business Class seats, new Premium Economy Class Seats and Economy Class seats, as well as an improved in-flight entertainment system that offer a seamless travel experience across THAI's network. The cabin modernisation is expected to start from 2028. The retrofitted aircraft are expected to re-enter service in phases, ensuring minimal impact to THAI's flight operations.

***** 11 April 2025 – The European Union Aviation Safety Agency (EASA) has certified the A350-900 with Rolls-Royce Trent XWB-84 Enhanced Performance (EP) engine. The Enhanced Performance capability is set to deliver one percent lower fuel consumption, which will provide airlines with a reduction in overall operating costs as well as emissions. The Trent XWB-84 EP is an evolution from the current A350-900's engine, incorporating design improvements, including upgraded fan, compressor and turbine aerodynamics and enhanced turbine blade cooling. This certification milestone, which is the culmination of an extensive ground and flight-test programme, demonstrates the continuous development and improvement of the A350-900 and its Trent XWB engines since the family's entry into service 10 years ago.

***** 23 April 2025 – Saudia Group has disclosed an order with Airbus for 10 [A330-900 aircraft](#) for its subsidiary flyadeal. It marks the first widebody order for the subsidiary and paves the way for new long-haul services and enhanced passenger experience, whilst advancing the airline's goal of operating the youngest fleet among the Middle East's low-cost airlines. The agreement was announced at a signing ceremony held at Airbus' facilities in Toulouse in the presence of His Excellency Engr. Ibrahim Al-Omar, Director General of Saudia Group, Christian Scherer, CEO Commercial Aircraft at Airbus, Saleh Eid, Vice President of Fleet Management and Agreements at Saudia Group and Benoît de Saint-Exupéry, EVP Sales Commercial Aircraft at Airbus.

***** 28 April 2025 – Airbus SE (stock exchange symbol: AIR) has entered into a definitive agreement with Spirit AeroSystems for the acquisition of industrial assets dedicated to its commercial aircraft programmes. As part of this agreement, Airbus will take ownership of the following Spirit AeroSystems assets: the site of Kinston, North Carolina, U.S. (A350 fuselage sections); the site of St. Nazaire, France (A350 fuselage sections); the site of Casablanca, Morocco (A321 and A220 components); the production of A220 pylons in Wichita, Kansas, U.S.; the production of A220 wings in Belfast, Northern Ireland; and the production of the A220 mid-fuselage in Belfast, Northern Ireland, unless Spirit AeroSystems identifies a suitable buyer for the part of the site where these activities are located. Airbus will also acquire the production of wing components for A320 and A350 in Prestwick, Scotland. Spirit AeroSystems intends to sell the site of Subang, Malaysia to a third-party owner. The compensation amount has been adjusted to reflect this revised transaction perimeter, in line with the provisions of the

binding term sheet agreement announced on 1 July 2024. Airbus will be compensated by payment of \$439 million from Spirit AeroSystems, subject to certain adjustments at closing. With this operation, Airbus aims to ensure stability of supply for its commercial aircraft programmes through a more sustainable way forward, both operationally and financially, for key Airbus work packages. Closing of the transaction and the official transfer of operations is planned in the third quarter of 2025, subject to regulatory and other customary approvals. Airbus has also entered into a memorandum of agreement with Spirit AeroSystems, under which Airbus has agreed to, among other things, provide Spirit AeroSystems non-interest-bearing lines of credit in an aggregate amount of \$200 million, which will be used by Spirit AeroSystems to support Airbus programmes.

***** 5 May 2025 – Air Seychelles, the national airline of the Republic of Seychelles, has selected Airbus' Flight Hour Services - Fleet Technical Management (FTM) to increase the efficiency of its A320neo fleet. As per the agreement, the Airbus FTM services will support Air Seychelles with Continuing Airworthiness Management activities, including engineering support to the Maintenance Control Centre. Airbus will also support the airline with preventive actions to improve Aircraft operational reliability, reduce maintenance costs all this while maintaining strong focus on airworthiness and safety of operations.

***** 14 May 2025 – Airbus has delivered the first [A321neo](#) to Kuwait Airways, the national carrier of the State of Kuwait. The delivery marks the first of nine A321neo aircraft on order with the airline and is part of Kuwait Airways' transformation strategy, which includes fleet modernisation to drive growth. Kuwait Airways' A321neo features a spacious and modern cabin with 166 seats across two classes - 16 full-flat business class seats offering premium comfort and 150 economy class seats designed for enhanced passenger space. Passengers will enjoy the award-winning [Airspace](#) cabin, which offers a quieter and more relaxing atmosphere, with customisable lighting and the latest generation in-flight entertainment and connectivity systems. The A321neo complements Kuwait Airways' existing A320neo and [A330neo](#) fleet, enabling greater flexibility and operational efficiency across its network. The range and capacity of the A321neo makes it ideally suited for regional and medium-haul routes, including seasonal services to South Asian and European destinations. Kuwait Airways currently operates a fleet of nine Airbus A320neo and six of the latest generation A330neo aircraft.

***** 20 May 2025 – Wizz Air has taken delivery of its first of 47 A321XLR aircraft. The airline becomes the first in the world to operate the [A321XLR](#) powered by Pratt & Whitney GTF engines, and the first European low cost operator of the type. Wizz Air's A321XLRs have 239 seats in a single class configuration featuring the newly designed Airspace cabin with an innovative lighting system and multiple settings to create a perfect environment at different phases of the flight, including boarding, dining, relaxing, sleeping and waking up. With the A321XLR joining its fleet, Wizz Air is enhancing its capacity to connect Europe and the Middle East. Wizz Air is an all Airbus operator with a fleet of over 230 [A320 Family](#) aircraft in operation and 295 left to be delivered.

***** 20 May 2025 – Malaysia Aviation Group (MAG) has reaffirmed its trust in Airbus' industry-leading Flight Hour Services (FHS) by extending the programme to cover its new fleet of A330neo. The long-term power-by-the-hour contract covers integrated component services, including on-site stock, pool access and repair services. The airline will also benefit from Airbus' engineering expertise and FHS regional representatives to support the daily maintenance activities. The agreement solidifies Airbus FHS as the primary maintenance support, since 2017, for the Airbus fleet operated by Malaysia Airlines, which also includes the A330neo and A350 aircraft.

***** 26 May 2025 - Vietjet, Vietnam's largest private airline, has placed a new order with Airbus for 20 widebody A330-900 aircraft to support strategic expansion over the next decade. The agreement was signed in Hanoi by Vietjet Chairwoman Nguyen Thi Phuong Thao and Wouter van Wersch, President Airbus International. The documents were exchanged in the presence of French President Emmanuel Macron and Vietnamese President Luong Cuong, during an official visit to the country by the French Head of State. This long-term order will support Vietjet's ongoing international network expansion, enabling the airline to increase flights on high-capacity routes across the Asia-Pacific region, as well as

to introduce new future long haul services to Europe. The new contract with Vietjet doubles its firm orders for the A330neo to 40 aircraft. In addition, the carrier has 96 A320neo Family single aisle aircraft on order. Vietjet currently operates an all-Airbus fleet comprising 115 single aisle A320 Family aircraft and seven A330-300s. Vietjet currently operates international services to Australia, India and Kazakhstan with its A330-300s, offering passengers enhanced comfort and greater choice, including in Business Class. The A330 fleet will continue to play a key role as Vietjet expands to more distant destinations, meeting the evolving travel needs of passengers at home and around the world.

***** 28 May 2025 – Air Niugini, the national carrier of Papua New Guinea, has signed a firm order with Airbus for two more latest generation single-aisle A220-100s. This follows an initial order in 2023 for six aircraft. In addition, the carrier has lease agreements signed for three A220-300s from US-based lessor Azorra. The new order was disclosed as the first A220 for the airline entered final assembly at Airbus facilities in Mirabel in Canada.

***** 28 May 2025 – Avolon, a leading global aviation finance company, has completed the delivery of the first Airbus A320neo in Royal Jordanian's fleet. The delivery was celebrated at a ceremony at the Airbus Delivery Centre in Toulouse and is the first of eight A320neos to be delivered by Avolon over the next 12 months. Royal Jordanian's first A320neo is configured with a 180 seat all economy layout, designed for customer comfort and efficient operations across its regional network. Future deliveries will feature a variety of cabin configurations, from all economy to premium layouts including lie flat beds on A321neo. The new aircraft will support Royal Jordanian's fleet expansion strategy in key markets across the Middle East, Africa, and Europe, and its transition to new technology aircraft.

***** 28 May 2025 – NAVBLUE, a leading provider of innovative aviation software solutions, is expanding its collaboration with Peach, a major Japanese airline, to further enhance operational efficiency through cutting-edge digital solutions. Building on the existing collaboration, which already leverages NAVBLUE's Mission+ FLIGHT, N-Flight Planning and N-Ops & Crew solutions, Peach has selected Mission+ DOC Manager, the NAVBLUE's cloud-based Documentation Management software that will streamline flight operations and drive greater efficiency. The tool integrates Ops Library Browser (OLB) and the electronic Quick Reference Handbook (eQRH) publishers, ensuring that flight crews have quick access to up-to-date operational data efficiently on board. NAVBLUE is a leading services company, wholly owned by Airbus, dedicated to Flight Operations solutions and services for airlines and aircraft operators, on the ground and onboard. NAVBLUE combines aircraft manufacturer expertise, flight operations know-how and agile development to enhance operational efficiency, optimise resources and increase productivity, for a safe and sustainable aviation.

***** 30 May 2025 – Airbus is celebrating a major milestone at its UK Broughton site after finishing the first ever set of wings for the new A350 freighter aircraft (A350F). The wings for the A350F have been designed similarly to the A350 so can be built in the same line, allowing for operational and industrial benefits and improvements. Engineered as the world's most advanced freighter aircraft, the A350F is designed to meet the evolving needs of the global air cargo market. Similar to the A350 widebody passenger aircraft, the wings incorporate the latest composite material technology, reducing weight and increasing aerodynamic efficiency. Airbus is building two A350F test aircraft which will undergo flight tests throughout 2026 and 2027. The wings will soon be transported via Airbus' iconic freighter, the BelugaXL, from Broughton to Bremen for final equipping before being sent to Toulouse to be joined to the fuselage of the first test aircraft. Head of Widebody Wings at Airbus Broughton, Paul Kilmister, said, "This is a proud moment for everyone at Broughton, completing the first ever A350F wingset. With almost 1,400 orders for the A350, including 63 A350F, Broughton will continue to play a critical role in the future of the programme, supporting Airbus' growth in passenger and freight markets." The A350F is poised to shape the future of air freight, offering operators a more efficient, and versatile solution for decades to come." The new A350F sets a new benchmark in air cargo offering: Improved efficiency: At least 20% lower fuel burn and CO₂ emissions compared to current in-service freighters, Better loading capacity: The industry's largest cargo door with a 4.3-meter wide opening - making loading easier, faster and safer for ground operations teams, and Flying further: A range of up to 8,700 km with up to

111-ton payload. Airbus Broughton has a rich heritage of wing manufacturing, producing wing structures for Airbus aircraft for over 50 years.

***** 30 June 2025 – Australia's Qantas Airways is set to become the Asia-Pacific launch operator of the latest generation single aisle A321XLR following the delivery of its first aircraft from the Airbus assembly line in Finkenwerder, Hamburg. Reflecting the long-range capability of the A321XLR, the aircraft is flying from the Airbus facility to Sydney with just one crew rest stop in Bangkok. Powered by Pratt & Whitney GTF engines, the Qantas A321XLR features a two-class layout with 20 seats in Business Class and 177 in the main cabin. Qantas will initially operate the A321XLR on domestic services across Australia, with potential to open future new services on secondary routes to Asia. Altogether the Qantas Group has ordered 40 A321XLRs under its fleet modernisation programme, with 28 aircraft allocated to Qantas and 12 to low-cost subsidiary Jetstar. These are part of the airline's outstanding orders with Airbus for 128 single aisle aircraft and 24 A350-1000 widebodies.

***** 4 July 2025 – Malaysia Aviation Group (MAG), the parent company of national carrier Malaysia Airlines, has placed a firm order with Airbus for 20 more A330-900 aircraft. This new order will double Malaysia Airlines' future A330neo fleet to 40 aircraft. The announcement was made during the official visit to France of the Prime Minister of Malaysia, H.E. Anwar Ibrahim. MAG first selected the A330neo in 2022 under its widebody fleet renewal programme, with a commitment for 20 aircraft, of which four have now been delivered. Featuring an all-new premium cabin layout, the aircraft are already operating on services from Kuala Lumpur to Melbourne, Auckland and Bali.

***** 10 July 2025 – Lars Wagner, currently Chief Executive Officer (CEO) of MTU Aero Engines AG, based in Munich, will join the Airbus Executive Committee and succeed Christian Scherer as CEO of the Commercial Aircraft business, effective 1 January 2026. Lars Wagner will join Airbus from the beginning of November 2025 to ensure a smooth transition with Christian Scherer. Christian remains CEO of the Commercial Aircraft business until 31 December 2025, topping a career spanning over 40 years in several executive roles with Airbus. Lars Wagner, 50, has held the position of CEO at MTU Aero Engines AG since January 2023. Prior to his appointment as CEO and since joining MTU in 2015, Lars notably assumed the roles of Chief Operating Officer and Executive Vice President in charge of OEM operations. He previously held a number of management positions at Airbus including in Bremen, Hamburg and Toulouse. Lars holds a degree in mechanical and aeronautical engineering as well as an MBA.

***** 23 July 2025 – Airbus has completed manufacturing the first horizontal stabiliser (HTP) for the A350F freighter at its plants in Spain. This milestone demonstrates Spain's key role in the production of commercial aircraft, including the A350F programme. The production of the A350F's first horizontal stabiliser (HTP) involved the Airbus plant in Cádiz, where parts of the HTP were manufactured, and Getafe, for assembly and outfitting. This HTP will be shipped to the Airbus Final Assembly Line (FAL) in Toulouse in the coming weeks to be joined with the fuselage of the first test aircraft. Airbus is manufacturing two A350F aircraft for flight testing in 2026 and 2027. The A350F HTP can be manufactured in the same production line as the passenger version, delivering operational and industrial advantages and improvements. Ricardo Rojas, President of Airbus' Commercial Aircraft business in Spain, said: "The A350F will offer a clean-sheet, specifically designed solution for air freight transport, bringing more efficiency and versatility to the cargo market. With more than 1,400 orders for the A350, including 66 A350Fs, Spain plays a key role in this programme that presents the future in air cargo transportation." All in all, the horizontal stabiliser, rear fuselage (section 19) and lower wing covers for both the A350 and A350F are manufactured in Spain. In addition, the A350F's main deck cargo door, the largest in the industry, will also be manufactured in [Spain](#). Made from composite materials, it has a 4.3-metre opening, making loading and unloading easier, faster and safer. Designed to be the world's most advanced cargo aircraft, the [A350F](#) meets the evolving demands of the global air freight market. In terms of efficiency, it will offer at least a 20% reduction in fuel consumption and CO₂ emissions compared to cargo aircraft currently in service. Thanks to a range capability of up to

8,700 kilometres with a payload of up to 111 tonnes, it will allow operators to deploy it on international long-haul routes.

***** 24 July 2025 – Avolon, a leading global aviation finance company, has placed an order for 90 Airbus aircraft, comprising 15 A330neo and 75 A321neo. This incremental order brings Avolon's total to 79 A330neos and 264 A321neos. The new aircraft are scheduled to be delivered by 2033. The order increases Avolon's Airbus commitments to 413 aircraft, comprising exclusively of A320neo family and A330neo new technology aircraft. The order includes purchase rights in respect of a further 25 A321neos, and options to purchase a further 15 A330neos. Avolon currently has 145 A320neo family aircraft in its delivered fleet, and commitments for a further 358 aircraft including this order. These aircraft deliver 20% lower fuel burn and CO2 emissions compared to previous generation single-aisle aircraft, and 50% noise reduction. The A321neo can carry up to 244 passengers with a range of 7,400km. Avolon was a launch customer for the A330neo program in 2014 and has 33 A330neos in its delivered fleet, with this new agreement bringing Avolon's A330neo orderbook to 55 aircraft. The A330neo has a range of over 13,300km, and 25% lower fuel consumption and CO2 emissions compared to previous generation aircraft. This is a firm aircraft order subject only to approval by shareholders of Bohai Leasing Co., Ltd., Avolon's 70% shareholder, which is anticipated before the end of August 2025. – **UPDATE** - 11 August 2025 – Avolon, announces that its order for 75 A321neo aircraft and 15 A330neo aircraft from Airbus is now unconditional, following its approval by the shareholders of Bohai Leasing Co., Ltd., Avolon's 70% shareholder.

***** 14 August 2025 - Air Transport Services Group, Inc., a leading provider of cargo aircraft leasing, air cargo transportation, and related services, announced the delivery of its second Airbus A330 passenger-to-freighter (P2F) conversion to ULS Airlines Cargo, a cargo carrier based in Istanbul, Türkiye. The A330-300P2F is a versatile widebody freighter offering a gross payload capacity of approximately 62 tons and a cargo volume of over 526 cubic meters. The aircraft was converted from passenger to freighter configuration by Turkish Technic in Istanbul, in collaboration with Elbe Flugzeugwerke GmbH (EFW), the joint venture of Airbus and ST Engineering that holds the Supplemental Type Certificate (STC) for the A330P2F program. ULS Airlines Cargo operates a network spanning Europe, the Middle East, and Asia, specializing in scheduled and charter cargo services. The addition of a second A330P2F strengthens its capacity to serve high-volume and long-haul markets, complementing its existing fleet and supporting its strategic growth plans.

AIRBUS CORPORATE - 29 May 2025 – The ACJ TwoTwenty made its debut visit to Latin America by taking part in the 2025 Catarina Aviation Show, in Brazil, which took place between 5 to 7 June. The ACJ TwoTwenty is the largest business jet in its class and creating a whole new market segment in the 'Xtra Large Bizjet,' with its cabin space, range and technology at a similar price point to ultra-long-range (ULR) business jets. The ACJ TwoTwenty offers more than double the cabin space of traditional ULR business jets with over 780 square feet of floor space that can be separated into six zones, two of these zones can be separated for additional privacy where customers are able to work in a true office environment with best-in-class connectivity, as well as unwind and revitalize with a California King bed, en-suite bathroom with rain shower, as well as two 55-inch 4K TVs. Even with twice the cabin space of ULR business jets, the ACJ TwoTwenty offers lower operating, reduced maintenance and training costs. The ACJ TwoTwenty offers over 12 hours of non-stop range and optimized performance capabilities, incorporating the latest technologies and innovations.

AIRBUS HELICOPTERS – 9 April 2025 – Pursuing its strategic commitments to 'Make in India' and to promote the helicopter ecosystem in the country, Airbus Helicopters has awarded a contract for the manufacturing of the main fuselage assembly of the H130 helicopter to Mahindra Aerostructures Pvt. Ltd. in India. The contract was signed in the presence of Shri. Kinjarapu Rammohan Naidu, Honourable Minister of Civil Aviation, Government of India, Shri. Vumlunmang Vualnam, Secretary, Ministry of Civil Aviation, Rémi Maillard, President and Managing Director of Airbus in India and South Asia, and Dr. Anish Shah, Group CEO and Managing Director of the Mahindra Group. Mahindra will produce the H130's main fuselage assembly, which will then be shipped to Airbus Helicopters' facilities in Europe.

Industrialisation will commence immediately, with the first cabin assembly scheduled for delivery by March 2027. For Airbus, India is both a major market and a strategic resource hub. Today, every Airbus commercial aircraft has components and technologies made in India. Currently, Airbus' annual procurement of components and services from India stands at \$1.4 billion. Airbus' efforts to mature the wider Indian aerospace ecosystem also includes the building of two Final Assembly Lines: one for the C295 military aircraft and the other for the H125 helicopter.

***** 24 April 2025 – Airbus has committed to providing full flight H160/H175 simulators for training in Brazil in 2028. The simulators will support the training needs for the growing energy sector in Latin America, demonstrating Airbus' commitment to customer proximity and aviation safety. The H160/H175 full-flight simulators will have Level D training capabilities and will be qualified by ANAC, the Brazilian civil aviation authority. The latest Helionix version will be included in the simulator cockpits in compliance with the avionics systems of both helicopters. The simulators will also include OEM data packages, which provide the most accurate reproduction of a helicopter's behaviour - enhancing pilot readiness and operational safety.

***** 30 April 2025 – Airbus Helicopters has signed a contract with the Hellenic Ministry of Climate Crisis and Civil Protection for the purchase of eight [H215](#) helicopters (with an option for two additional aircraft) to support the combat of wildfires in the country following a tender conducted by the Project Preparation Facility of Growthfund (the National Fund of Greece) on behalf of the Ministry. This contract is supported by two European funds and aligns with the Ministry's Aegis Programme aimed at enhancing the capabilities of the Civil Protection forces. The contract will be based on a "government owned contractor operated" (GO-CO) model for which Airbus Helicopters will be partnering with experienced H215 firefighting operators, Airtelis and SAF Hélicoptères, for the technical and operational support.

***** 15 May 2025 – Airbus Helicopters in Canada marked a significant milestone with the inauguration of its new integrated distribution centre in the Niagara region. The 21,000 sq. ft. facility will serve to bolster industrial operations while significantly expanding spare parts storage capacity. This strategic establishment further solidifies Airbus Helicopters' long-standing commitment to Ontario and the broader Canadian aerospace landscape. The new centre will contribute to sustaining over 300 skilled jobs in the region, reaffirming the company's leadership position within Canada's dynamic aerospace sector. Moreover, Airbus is actively strengthening its collaborative network with numerous Canadian suppliers and distributors, leveraging the existing strong synergy within the local aerospace ecosystem. Strong demand for the advanced twin-engine helicopter portfolio, especially the H135 (recently chosen by the Ontario Provincial Police and the Royal Canadian Air Force for the Future Aircrew Training (FAcT) program), is driving a need for added space for customization and completion activities. This new facility will allow the existing manufacturing and completions centre in Fort Erie to expand its activities, supporting future growth and our ability to meet customer needs. The Niagara Distribution Centre will play a key role in optimizing inventory management and streamlining logistics flows, efficiently supporting key business lines including helicopter completions, component repair and overhaul, advanced composite materials manufacturing, and comprehensive spare parts support. The expanded operational footprint is designed to enhance overall efficiency and performance, including accelerated shipping timelines for critical components, significantly increase on-site storage capacity for spare parts, ensuring enhanced availability, establishment of a central distribution hub, further strengthening the region's position as a leading aerospace manufacturing centre, and optimized operational efficiency through focused management within the dedicated distribution centre.

***** 20 May 2025 – Airbus is reinforcing its commitment to aviation safety with the expansion of the Airbus Helicopters Training Academy in Malaysia, and the addition of a third full-flight simulator (FFS) in Subang, Malaysia. Set to be operational in the second half of 2026, this investment will support the growing training needs in the region, demonstrating Airbus' commitment to customer proximity. The new [H175](#) simulator — the first of its kind outside Europe — joins existing [H225](#) and AS365 simulators, offering an advanced learning experience with digitised classrooms and virtual trainers. These

expanded capabilities will support pilot type rating, recurrent training, and mission training, ensuring operational proficiency for critical flight scenarios.

***** 17 July 2025 – Japan’s Nagoya City Fire Bureau placed an order for an Airbus H160. The helicopter will be deployed for firefighting, search and rescue missions, as well as disaster response operations, including reconnaissance of affected areas. “We are honoured that our long-standing customer Nagoya City Fire Bureau has selected the H160 for their vital missions. This game-changing helicopter redefines safety, performance and design — ideally suited for demanding work of the Bureau,” said Jean-Luc Alfonsi, Managing Director of Airbus Helicopters in Japan. “We’re confident it will make a meaningful impact, and we remain fully committed to supporting their operations and deepening our partnership.” The new H160 will be configured for search and rescue, and aerial firefighting missions, and can be installed with either a firefighting bucket or a belly-mounted water tank, enhancing its capability to support ground crew in wildfire suppression. The Nagoya City Fire Bureau has been flying since 1973, when it introduced its first helicopter, an Allouette III, to protect and serve the community from the air. Today, it operates two AS365N3. With the newly ordered H160, one of the current helicopters will be retired, ushering a new era of aerial support for the city.

***** 18 July 2025 – Airbus Helicopters and SKYCO International Financial Leasing Co., Ltd. (hereinafter referred to as SKYCO) have signed a contract for six offshore transport H175 helicopters. This order is in addition to the initial six [H175s](#) SKYCO ordered in early 2024 for Guangdong Emergency Management and Public Service missions. This new order reinforces the commitment of the strategic cooperation between Airbus Helicopters and Guangdong Province in promoting the regional development of general aviation and low-altitude economy, strongly supported by SKYCO and China Southern Airlines General Aviation Company Limited (hereinafter referred to as CSAGA). These six offshore transport helicopters purchased by SKYCO are to be leased and operated by CSAGA, one of China’s leading helicopter operators, to serve China’s offshore energy market needs. This marks another milestone for the H175 in the Chinese energy market.

***** 28 July 2025 – Japan’s Tokyo Fire Department has awarded Airbus Helicopters with a contract for an Airbus H225 following a tender. This new helicopter will replace an older aircraft as part of the organisation’s fleet modernisation strategy. This acquisition reinforces the agency’s commitment to maintaining high operational readiness across critical missions including aerial firefighting, search and rescue, emergency medical service, and disaster response. The new H225 will be equipped to support urgent lifesaving operations with speed and precision. Its built-in search and rescue mode enables rapid target detection while onboard emergency stretchers provide immediate medical care. A belly-mounted water tank adds aerial firefighting capability for swift response during critical situations. The Tokyo Fire Department took to the skies in 1967 with its first helicopter, an Allouette III. Since then, the agency has maintained a steadfast partnership with Airbus, operating a reliable fleet that now includes three H225s and three AS365s, all committed to safeguarding and serving the community from the air. As the latest addition to the Super Puma family, the H225 is recognised for its high performance in challenging conditions as well as its outstanding range and payload capacity. The aircraft’s state-of-the-art avionics and autopilot systems provide increased safety while reducing pilot workload. Across Japan, 24 H225 helicopters are actively operated by the Ministry of Defence and parapublic agencies, taking on critical roles ranging from search and rescue and aerial firefighting to VIP travel, and the transport of personnel and goods.

ATR - 15 May 2025 – ATR and Braathens Regional Airlines ([Braathens](#)) successfully renewed their Global Maintenance Agreement (GMA) for five years. The extension of this comprehensive support package reflects the continued trust that the Swedish operator places in ATR’s unmatched expertise in regional aviation services. The GMA renewal ensures ongoing support for Braathens ATR fleet, including access to a large pool of Line Replaceable Units (LRUs), repair and landing gears overhaul services. This decision underscores ATR’s proven track record in reliability, cost-efficiency, and responsiveness—factors that are vital to the operational success of airlines in today’s competitive landscape. Beyond maintenance services, ATR is also providing tailored training solutions for

Braathens flight crews by connecting flight schools' students with operators looking for motivated young pilots. After a thorough selection, the cadets are now entering a type rating course with the ATR Training Centre before joining Braathens as junior first officers. To support the cadets' induction, ATR Flight Instructors will provide line training assistance. This collaboration will help Braathens fulfil its need for regional pilots while maintaining high safety and efficiency standards. This renewed partnership highlights the strategic role ATR plays not only as an aircraft manufacturer but also as a long-term partner in operational success. Braathens, which previously offered scheduled and charter services alongside wet leasing, has changed its corporate strategy to focus solely on providing flight capacity to other airlines, like SAS and Austrian Airlines, operating flights on their behalf. To support this strategic move, **Braathens' ATR fleet will also go from 14 aircraft to 17 by the end of the year**, with one of the three [ATR 72-600](#) to be delivered brand new from the ATR final assembly line.

***** 10 June 2025 – ATR, the world's leading manufacturer of regional aircraft, proudly announces that UNI Air, a group company of EVA Air, has placed a firm order for 19 ATR 72-600s, along with three additional purchase rights. This marks ATR's largest airline order since 2017, and the second direct order from UNI Air since 2011, when the Taiwanese airline purchased 10 ATR 72-600s. It serves as a clear testament of UNI Air's and affiliated company EVA Air's trust in ATR turboprops to serve the Taiwanese domestic market efficiently. Deliveries are scheduled between 2027 and 2032. These 19 brand-new aircraft will replace and expand UNI Air's current fleet of 14 ATR 72-600s, marking a significant step in the airline's modernisation and growth. Equipped with the latest new Generation PW127XT engines, an updated cabin design, and a New Air Management System, these latest-generation aircraft will strengthen UNI Air's operations and competitive positioning, through improved fuel efficiency, lower maintenance costs, enhanced reliability and upgraded passenger experience. Operating primarily from Taipei Songshan Airport, UNI Air plays a vital role for locals, tourists and businesses alike, by providing reliable essential air connectivity to 11 destinations, including the islands of Kinmen, Penghu and Matsu using ATR turboprops. Beyond serving these direct routes, UNI Air also contributes to a broader regional mobility network, seamlessly linking communities, feeding into larger domestic and international hubs, and strengthening Taiwan's integrated transport ecosystem, ensuring efficient and low-emission connectivity for all travellers. This significant order reaffirms ATR's role as the preferred choice for airlines seeking modern, efficient, and low-emission regional aircraft while further strengthening UNI Air's position as a regional aviation leader. Along with ATR's strong wave of recorded sales in 2024, it highlights the renewed momentum in regional aviation. Asia-Pacific remains the most dynamic market for ATR, where our aircraft are ideally suited to the region's diverse landscapes and evolving demographic needs, supporting efficient and sustainable connectivity.

***** 4 July 2025 – ATR, the world's leading regional aircraft manufacturer, is proud to announce a major order from its long-standing partner Air Algérie for 16 brand new ATR 72-600 aircraft, reaffirming a trusted relationship that spans over two decades. This strategic acquisition also includes an ATR 72-600 full-flight simulator – the first of its kind in Africa – marking a significant milestone in regional aviation training on the continent. Air Algérie, ATR's largest customer in Africa, has been operating ATR aircraft since 2003, with previous acquisitions in 2008 and 2014 and currently operates 12 ATR 72-500s and 3 ATR 72-600s. As the airline gradually commits to reducing its carbon footprint, this new order highlights Air Algérie's continued confidence in ATR's efficient aircraft and proven technology. Deliveries of the new aircraft are scheduled between 2026 and 2028. Equipped with latest generation PW127XT engines, the 72-seats ATR 72-600s will be operated by a newly created regional subsidiary of Air Algérie – Domestic Airlines. It will be focused on enhancing connectivity across the nation, especially in the southern regions of the country – areas where air travel is essential for economic and social growth. This further sets ATR as the leader of regional connections and a powerful asset to bring people, businesses, and communities together. In addition to the aircraft, the acquisition of the ATR 72-600 simulator – to be installed in Air Algérie's existing training centre – will enhance pilot training capabilities and support the airline's high standards in operational safety and maintenance excellence. This order – the largest one from an African operator in ATR history – highlights the long-standing

partnership between the manufacturer and Air Algérie in shaping the future of aviation on the continent. ATR stands alongside Air Algérie as they launch their new subsidiary – not only as the ideal manufacturer for an efficient and low-emission regional aircraft, but also as a trusted partner supporting this important new chapter in their development.

***** 17 July 2025 – Tunisair Express has signed a new two-year training agreement with ATR, ensuring continued access to ATR’s comprehensive training solutions that support pilot expertise and operational efficiency. This agreement demonstrates Tunisair Express’ trust in the manufacturer’s expertise and commitment to delivering structured, effective training services. This local airline has been serving Tunisia’s domestic and regional markets since 1991. Operating primarily from Tunis-Carthage Airport, Tunisair Express plays a crucial role in connecting key destinations within Tunisia, as well as select international routes to Malta and Italy. With a fleet of two ATR 72 aircraft, the airline ensures reliable air links that support economic activity, tourism, and essential transportation needs in the country and across the region. The agreement covers essential pilot training programmes such as initial and recurrent training, captain upgrade, and flight simulator services. Tunisair Express already started to work closely with the ATR Training Centre to validate courses and simulator sessions, and the first training sessions already took place.

***** 4 August 2025 – Afrijet Business Service, operating as FLYGABON, the leading airline in Central Africa, has taken delivery of its first brand-new ATR 42-600, becoming the operator of the youngest ATR fleet on the continent. This aircraft enables Afrijet Business Service to complete the transition to an all-ATR -600 fleet, replacing its previous-generation ATR 42-500. In parallel, the airline has also confirmed its **purchase of a second ATR 42-600**, scheduled for delivery in 2026. Both aircraft will join FLYGABON’s fleet, which includes five ATR 72-600s. With a growing network of 17 regular destinations, Afrijet Business Service/FLYGABON is reinforcing its role as a key player in domestic and regional connectivity. From its hub in Libreville, the airline connects four provinces across Gabon – with the aim to connect six by the end of the year – and nearby main regional cities in Cameroon, Congo, Democratic Republic of Congo, Central African Republic, Equatorial Guinea, Nigeria, Benin, Sao Tomé & Principe and South Africa.

BETA TECHNOLOGIES – 2 April 2025 – During its barnstorming, six-week tour of the U.S., Beta Technologies’ CX300 production-intent electric aircraft was greeted with wide eyes—both of excitement and confusion. The aircraft—tail number N916LF, the first to be rolled off Beta’s scaled production line in Burlington, Vermont last year, started its flight on 7 February and recently returned to its start point at Plattsburgh International Airport (KPBG) 6 weeks after visiting more than 20 states and 82 municipal, state, and military airfields. The aircraft completed up to four flights per day, Beta said. The Beta website states the aircraft is designed for a pilot and up to five passengers, with a top cruise speed of 135 knots and demonstrated range of 336 nm. Beta claims the CX300 will produce 75 percent less emissions than a Cessna 208 Caravan at a fraction of the energy cost per hour. The trip was more than a public relations exercise as N916LF flew in VFR, IFR, day, and night conditions through snowstorms and scorching heat—an impressive validation of its systems considering Beta had only registered the model with the FAA less than six months before. Along the way, the aircraft used Beta’s network of electric chargers, proving it is possible to fly an electric aircraft from coast-to-coast. It even demonstrated routes that could possibly be operational ahead of the 2034 Winter Olympic Games in Salt Lake City, which Beta and its partners and Utah plan to use as a showcase for the technology. The model flew under Part 23 rules and a special airworthiness certificate from the FAA obtained after 50 hours of flight testing. It is hoped that as soon as Q3 of this year, Beta can begin customer deliveries and certify the model for commercial service. It claims to have a backlog of 600 aircraft. UPS Flight Forward, United Therapeutics, and other cargo and medical delivery providers are likely to receive their deliveries of the CX300 before passenger operators. Once the FAA certifies the model, Beta’s network of chargers could allow it to launch services nationwide. The company has agreements with FBO networks Atlantic Aviation and Signature Aviation to install chargers at their handling locations.

***** 3 June 2025 – Beta Technologies became the first US company to land an all-electric aircraft at JFK airport New York. The flight departed East Hampden for the flight with a small number of passengers onboard. The flight covered around 70nm in just 35 minutes, and excluding pilot and aircraft costs, it used around \$8 worth of electricity.

***** 23 July 2025 – Libra Group subsidiary Space Leasing International (SLI) has ordered 25 Beta Technologies' Alia CX300 electric airplanes. Beta stated that SLI has already placed a deposit to solidify the deal. The London-based company is restructuring to expand into the advanced air mobility sector and adding electric aircraft to its leasing portfolio.

***** 28 July 2025 – UrbanLink Air Mobility has signed an initial agreement with a major alternative asset finance company to lease up to ten BETA Technologies eCTOL aircraft. The move marks a milestone for the South Florida-based advanced air and maritime mobility operator, which is preparing to begin all-electric regional air services from 2027. Operations will launch using a network of Fixed Base Operators (FBOs) across South Florida, with routes planned north to Orlando and Tampa and south through the Florida Keys to Key West. UrbanLink is also interested in BETA's electric vertical take-off and landing (eVTOL) aircraft for when it becomes certified. Flights with the later, are hoped to operate from a network of vertiports currently being developed in partnership with airports, municipalities, and county governments.

***** Early August 2025 – Beta Technologies, following its recent UK and European tour that started in early May 2025, went on to deliver its first electric conventional-take-off-and-landing (eCTOL) aircraft, the Alia CX300, reg N214BT, to Bristow Norway for use in a series of test trials, marking the startup's first customer delivery. The first Alia CTOL arrived at Bristow's base in Bergen, Norway, where its pilots will perform extensive flight testing in the region for the Bristow Group, which specializes in search and rescue and offshore operations. the aircraft will participate in operational trials supported by Avinor and the Norwegian Civil Aviation Authority.

BOEING – 22 April 2025 – Boeing [NYSE: BA] has entered into a definitive agreement to sell portions of its Digital Aviation Solutions business, including its Jeppesen, ForeFlight, AerData and OzRunways assets, to Thoma Bravo, a leading software investment firm. This all-cash transaction is valued at \$10.55 billion. Boeing will retain core digital capabilities that harness both aircraft and fleet-specific data to provide commercial and defence customers with fleet maintenance, diagnostics and repair services. This digital expertise will continue to provide predictive and prognostic maintenance insights. Approximately 3,900 employees around the globe work in Boeing's Digital Aviation Solutions organization, which includes elements of the business remaining within Boeing and those included in the sale. Boeing is working with Thoma Bravo to help ensure as seamless of a transition as possible for employees while continuing to meet the needs of customers in accordance with all obligations. The transaction is expected to close by the end of 2025 and is subject to regulatory approval and customary closing conditions.

***** 8 May 2025 – Boeing [NYSE: BA] and China Airlines (CAL) announced the carrier as the newest 777X customer with an order for 10 777-9 passenger and four 777-8 Freighter airplanes. The first carrier in Taiwan to order the fuel-efficient 777X, China Airlines will leverage the widebody jet's added capacity and range on long-haul routes to North America and Europe. In addition to the firm order, booked in March 2025 and was posted as unidentified on Boeing's orders and deliveries website, the airline has options to purchase five 777-9s and four 777-8 Freighters. With this order, China Airlines joins an exclusive group of global airlines that have ordered the passenger and freighter variants of the 777X family. "As a long-time operator of the 777-300ER and 777 Freighter, we are excited to welcome Boeing's newest 777X family into our world-class fleet," said Kao Shing-Hwang, chairman of China Airlines. "The advanced technology and features of the 777-9 will provide our customers with the best-in-class flying experience, while the 777-8 Freighter's range and fuel-efficiency will enable us to maintain a leadership position in air cargo. This is a significant investment toward our future, and we will rely on the new 777X family to help realize our long-term sustainability goals." The world's largest twin-engine jet, the 777-9 will offer 20% lower fuel use and emissions than the airplanes it replaces, as well

as the lowest operating cost per seat of any airplane as it connects far-flung destinations with a range of 7,295 nautical miles (13,510 km). The 777-9 will allow China Airlines to maximize capacity with 426 passengers in a typical two-class configuration while offering exceptional comfort with a more spacious cabin environment. "The 777X will enable us to deliver an enhanced travel experience and greater reliability for our customers," added Chen Han-Ming, president of China Airlines. Given the interoperability of the 777X with its current Boeing twin-engine freighters, China Airlines plans to renew its fleet with the new 777-8 Freighter, which offers 747-sized payload capability along with a 30% improvement in fuel efficiency and emissions and up to a 60% smaller noise footprint.

***** 13 May 2025 – Boeing [NYSE: BA] and AviLease, a global aircraft lessor headquartered in Saudi Arabia, announced the lessor has placed its first direct order for Boeing airplanes with a firm purchase for 20 737-8 MAX jets and options for 10 more. The deal enables AviLease to scale up its growing portfolio and provides its customers with the latest generation, fuel-efficient aircraft. "We are pleased to conclude our first direct Original Equipment Manufacturer (OEM) order, complementing our growth strategy towards being at the top of the industry," said Edward O'Byrne, CEO of AviLease. "Building on our recently achieved investment grade ratings, this transaction proves our ability to transact across all market channels, including sale and lease-back, secondary trading, M&A and now direct OEM purchasing. These new aircraft will accelerate our growth and enable us to deliver the industry's latest generation, fuel-efficient fleet solutions. We extend our gratitude to the Boeing team for the strong long-term relationship we have built." The single-aisle order aligns with the Kingdom of Saudi Arabia's strategic plan to transform the country into a global aviation hub. The airplanes will support the country's goal of serving 330 million passengers and attracting 150 million visitors annually by 2030.

***** 14 May 2025 – Boeing [NYSE: BA] celebrated the opening of its third distribution centre in Germany, strengthening the company's regional service footprint and customer support capacity. On more than 4,500 square meters, the new distribution centre located in the city of Dormagen, will store more than 9,000 unique parts for Boeing aircraft, including large items such as landing gear components. Major airline customers in Europe will benefit from shorter parts delivery times, enabling quicker repairs as well as maintenance and overhaul work to keep airplanes in service. Boeing continues to invest in and develop regional distribution centres to optimize parts delivery and ensure a reliable and efficient supply chain. The new Germany warehouse is one of nine distribution centres around the world dedicated to holding and shipping spare parts specifically for Boeing's commercial customers. "Our new logistics and spare parts centre in Dormagen joins our existing distribution services operations in Norderstedt and Henstedt-Ulzburg," said Dr. Michael Haidinger, president, Boeing Germany. "With this new site, we are doubling down on our commitment to the German aerospace community, our customers and local partners." Stocked with the fastest moving parts in the spares catalogue, Boeing's Cologne Distribution Centre is expected to ship around 30,000 parts this year. Primarily set up to support major European airlines, it will serve all Boeing commercial airplane customers. The facility operates in partnership with third-party logistics provider GXO.

***** 14 May 2025 – Qatar Airways and Boeing [NYSE: BA] announced the carrier will purchase up to 210 widebody jets, which sets new records as the largest widebody order for Boeing, including the largest order for 787 Dreamliners and Qatar Airways largest-ever order. This purchase, which also includes additional orders for Boeing's new 777-9, will support approximately 400,000 jobs in the U.S. and position the award-winning Middle Eastern airline for further international expansion. The order includes: 130 787 Dreamliners, the long-range, ultra-efficient widebody airplane family that has delivered a 25% fuel-use improvement compared to airplanes it replaces and superior comfort for passengers. Ten orders were previously booked as unidentified. 30 777-9s, the world's largest twin-engine airplane that is designed to set new standards in efficiency by reducing fuel use and emissions by 25% compared to the airplanes it replaces, while elevating the passenger flight experience. Options for an additional 50 787 and 777X airplanes. U.S. President Donald J. Trump and His Highness Sheikh Tamim bin Hamad Al Thani Amir of the State of Qatar joined Boeing President and CEO Kelly Ortberg, Boeing Commercial Airplanes President and CEO Stephanie Pope and Qatar Airways Group

Chief Executive Officer Engr. Badr Mohammed Al-Meer to witness the order signing. Qatar Airways currently operates more than 150 Boeing airplanes, including 777 and 787 passenger jets and 777 Freighters. With this purchase, Qatar Airways will become the largest 787 Dreamliner operator in the Middle East.

***** 5 June 2025 – Boeing Business Jets (BBJ), in collaboration with Jetquity, announced the launch of the Jetquity Protect Program for BBJ Select customers. Along with pre-designed cabin layouts and configurations on the BBJ 737-7, BBJ Select customers can leverage this new financial service that guarantees a minimum resale price and allows them to benefit from any potential appreciation in value. BBJ Select customers participating in the Jetquity Protect Program will pay a fixed monthly fee that secures a guaranteed minimum buyback price for their airplane after a predetermined period, typically ranging from six to eight years. This offering ensures BBJ Select customers are protected from market fluctuations and depreciation, while also allowing them to sell their jets at any price above the guaranteed minimum, with no cap on potential gains. BBJ Select is a premier offering designed to provide an unparalleled travel experience with full-sized amenities and a range of customizable interior layouts simplifying and expediting the configuration and installation process, while lowering the total purchase price of the airplane. With an unmatched combination of globe-spanning range, superior cabin space and best-in-class operating economics, the BBJ 737-7 can fly passengers 15 hours non-stop while reducing fuel use and emissions compared to previous generation business jets.

***** 17 July 2025 – Boeing [NYSE: BA] and Gulf Air announced an agreement for the purchase of 12 787 Dreamliner jets with options for six more as the Bahrain-based airline looks to further develop its international network. Once finalized, this order will bring the carrier's firm order book to 14 of the versatile widebody jets and will support 30,000 jobs across the U.S. Bahrain Minister of Finance and National Economy Shaikh Salman bin Khalifa Al Khalifa and U.S. Commerce Secretary Howard Lutnick joined Boeing Commercial Airplanes President and CEO Stephanie Pope and Gulf Air Group Chairman Khalid Taqi to witness the signing.

***** 21 July 2025 – **CREDIT: BOEING NEWS NOW** – About 100 teammates at the 777X Composite Spar Shop in Everett, Wash., cheered Monday as Casey McDowell operated the controls to drill the first hole into a wing spar for the 777-8 Freighter. With that step – Boeing's traditional start of major assembly – the 777/777X team has started production on the 777-8 Freighter. The airplane is designed to be the world's largest and most efficient twin-engine freighter, program leaders said. "You don't forget these moments," McDowell said. "Having our team together as we got underway on this airplane was special." Airlines and cargo operators have ordered 59 777-8 Freighters since Boeing launched the program in 2022. Boeing has said it is working to deliver the first 777-8 Freighter in 2028. Teams at the nearby Composite Wing Centre fabricated the spars, along with skin panels and stringers. Each wing has two spars – front and rear – that measure 108 feet (33 meters) long. Fabricating a pair of spars for each wing requires 392 miles of carbon fibre tape – the length of the drive from Everett to the state of Montana. The combined weight of a pair of spars is 2,500 pounds. Teams will move the finished spars to the main factory, where they'll be assembled into the first 777-8 Freighter wings with the CWC parts and other components. The 777-8 Freighter is one of three members of the 777X family, which also includes the 777-9 and 777-8 passenger airplanes. The three are the newest members of Boeing's market-leading widebody family.

***** 5 August 2025 – **CREDIT: BOEING NEWS NOW** – The fifth Washington-built Boeing 777-9 took off from Paine Field in Everett, Washington, at 11:03hrs local time, a sign of progress for the company's widebody program as the team works to deliver the first airplane in 2026. The flight marked the first time in nearly five years the team built, prepared and flew a 777-9 airplane on its first flight. Capt. Ted Grady, 777X chief pilot, and Capt. Mark Brown, 777-9 project pilot, completed the 2-hour, 27-minute flight profile to validate the airplane's handling and performance. During the flight, Grady and Brown navigated a route over Washington, reaching an altitude of 39,000 feet (11,887 meters) and an airspeed of Mach .84 (511 knots), which is typical for a first flight. Zach Lewis and Joel Conard, systems operators, and Cody Bruinsma and Mike Deutsch, flight analysts, accompanied them. The airplane

returned as planned to Paine Field at 13:30hrs. "The 777-9 flies beautifully, and this airplane performed just as we expected," Grady said. "We appreciate the hard work of our coworkers who designed, built and prepared this airplane for flight. Together, we are going to get the 777-9 certified and in our customers' fleets." Since the airplane rolled out of the factory last month, teams worked to fuel the 777-9, conduct engine runs and complete taxi tests. The airplane will undergo a series of ground and flight tests designed to demonstrate compliance with requirements for resilience against electromagnetic interference and lightning strikes.

***** 6 August.2025 – Boeing [NYSE: BA] and Cathay Pacific announced the Hong Kong-based carrier is ordering 14 more 777-9 passenger jets, bringing its order book to 35 of the world's largest twin-engine airplane. Designed to reduce fuel use and emissions on average by 20% and noise by 40% compared to the airplanes it replaces, the 777-9 will enable Cathay Pacific to efficiently meet growing air travel demand across key global markets. "We plan to expand and renew our fleet with the additional 777-9 aircraft, enabling us to continue our rich history of connecting the world with our Hong Kong hub," said Ronald Lam, Cathay Group Chief Executive Officer. "Cathay Pacific aims to further strengthen our ongoing partnership with Boeing and leverage the world-class features of the new 777-9 as we strive to become the world's best premium airline." Cathay Pacific has grown its global network with the Boeing 777 family over the past 30 years. The addition of the latest model, the 777-9, will further reduce the airline's operating costs as it modernizes its fleet and expands passenger and cargo operations on long- and ultra long-haul routes.

***** **BOEING OVERVIEW IN LAST YEAR** – SEATTLE, 8 August 2025 – **CREDIT: [DAN CATCHPOLE](#)**
OF REUTERS – One year after taking the helm during Boeing's ([B.A.N.](#)), [opens new tab](#) deepest crisis in decades, CEO Kelly Ortberg has stopped the company's freefall. Now, he faces new challenges: ramping up jet production, reviving a struggling defence and space division, and restoring profitability at the storied plane maker. Ortberg was comfortably retired in Florida when [Boeing's board](#) offered him the top job at a company bleeding cash and reeling from reputational damage. The crisis had deepened after a mid-air panel blowout on a new 737 MAX in January 2024, prompting his predecessor's exit and reviving memories of two fatal MAX crashes - in 2018 and 2019 - that killed 346 people. Ortberg arrived promising to restore trust, stay close to the factory floor, and ensure Boeing met its commitments to safety, quality, and transparency. Since then, Boeing has notched a string of wins: it has improved efficiency and quality on the 737 line, navigated President Donald Trump's trade policies, reached a deal with the U.S. Department of Justice to [drop its prosecution over the crashes](#), signed blockbuster airplane deals, and landed the contract for the U.S.' first sixth-generation fighter, the F-47. Its stock is up 39% from a year ago, with the biggest gains coming in recent months as 737 output has risen. But Boeing is still losing money, trailing Airbus in the single-aisle market, struggling to fix its space and defence programs, carrying heavy debt, acquiring its biggest supplier, Spirit AeroSystems, and falling behind on certifying its newest jets. Ortberg's immediate challenge is to [ramp up production](#) of the 737 MAX to pre-crisis levels and beyond - while positioning Boeing to eventually replace it with a new model. "The biggest risk for Boeing looking forward is do they end up becoming a great company again or just a mediocre company?" said Ron Epstein, Bank of America aerospace analyst. Boeing declined to make Ortberg available for an interview.

CULTURE CHANGE – An Iowa native, Ortberg, 65, spent decades climbing the ranks at avionics firm Rockwell Collins, becoming CEO and steering it through a series of deals resulting in aerospace company RTX. Known for his no-nonsense style, he retired in 2021. Jans Timmers, who reported directly to Ortberg at Rockwell Collins, recalled Ortberg saying to him when dealing with a money-losing program: "Put all the shit on the table and let's deal with it." "And that's what he's doing at Boeing now," he added. When Ortberg arrived, Boeing - once celebrated for helping win World War Two and landing men on the moon - had become synonymous with [cutting corners](#), prioritizing profits over production quality, and misleading regulators and customers. Ortberg shifted the focus to fixing the basics: reducing defects, eliminating out-of-sequence work, and improving overall build quality rather than simply pushing out more jets. "Give a damn!" became one of [Boeing's new core values](#) under Ortberg,

introduced to employees in April. Alaska Airlines CEO Ben Minicucci credited Ortberg for being physically [present on the factory floor in Seattle](#) - where he chose to live, unlike predecessors. "They're walking the floor, they're feeling what's going on," Minicucci said. "That's different to what happened in the past."

TRUMP TURBULENCE – Ortberg faced one of the toughest challenges for any U.S. CEO this year: managing Donald Trump. The U.S. president publicly slammed Boeing in February over [delays and cost overruns](#) on the [Air Force One replacement](#) program. Despite the tension, [Trump joined Ortberg in May](#) to celebrate a record widebody order from Qatar Airways. Behind the scenes, Ortberg and other aerospace leaders were [working to manage](#) Trump's volatile trade policies, which have largely spared the industry from new tariffs. Ortberg's most notable hire is [Jeff Shockey](#), a seasoned aerospace political operative, brought in as Boeing's top lobbyist. Boeing needs Federal Aviation Administration support to boost production and certify new jets, as well as continued federal backing to develop the F-47 fighter, named after Trump as the 47th president. "The idea of doing any of these without an experienced hand at the head of Boeing's Washington operations is inconceivable," AeroDynamic Advisory managing director Richard Aboulafia said.

STRUGGLES – Ortberg has not had everything go his way. He struggled to [end a strike](#) last year by 33,000 union members who assemble Boeing's jetliners on the West Coast, which lasted seven weeks and [deepened divides](#) within the company. A separate group of 3,200 union workers who build fighter jets [went on strike](#) on Monday. The company continues to lose money - \$643 million through the first half of the year - and Ortberg has pushed back the [long-delayed certifications](#) of the [777-9](#) and the 737 MAX's smallest and largest variants, the MAX 7 and 10, to next year. Ortberg must now prepare Boeing to launch a new plane this decade that can retake market share lost to Airbus - or risk being relegated to also-ran for another decade or longer. Ortberg downplayed the stakes when asked about the year ahead during a recent earnings call. "It's just one day at a time, improve our performance, address the issues that we have, restore trust and build confidence with our customer base and our end users of our products," he said.

***** 25 August 2025 – Boeing [NYSE:BA] and Korean Air announced the airline's intent to purchase 103 of Boeing's fuel-efficient family of airplanes to modernize its fleet and support the carrier's growth as it fully integrates operations with Asiana Airlines over the next several years. Korean Air's commitment will be the airline's largest-ever order and Boeing's largest widebody order from an Asian carrier. When finalized, the deal will mark Korean Air's first order for the 777-8F and will support an estimated 135,000 jobs across the United States. The order will be posted to Boeing's Orders & Deliveries website once it is completed and includes: 20 777-9s; 25 787-10s; 50 737-10s; 8 777-8 Freighters. "This agreement with our long-standing partners, Boeing and GE, marks a pivotal moment for Korean Air," said Walter Cho, chairman and CEO of Korean Air. "Acquiring these next-generation aircraft is the core of our fleet modernization strategy, delivering significant gains in fuel efficiency and enhancing the passenger experience across our global network. This investment is also a critical enabler for our future as a merged airline with Asiana, to ensure that our combined carrier is one of the most competitive airlines in the industry." Today's agreement was signed during the Korea-U.S. Business Roundtable "Partnership for a Manufacturing Renaissance," and presided over by Howard Lutnick, U.S. Secretary of Commerce and Kim Jung-kwan, South Korea's Minister of Trade, Industry and Energy (MOTIE). Korean Air's orders and commitments for Boeing airplanes in 2025 surpasses 150 units, following the airline's incremental order in March for 20 777-9s and 20 787-10s.

BOMBARDIER – 20 May 2025 – Bombardier announced that the first production Global 8000 aircraft has successfully completed its inaugural flight. The milestone was completed on May 16 from Bombardier's state-of-the-art Aircraft Assembly Centre in Mississauga, Ont., and the aircraft executed a series of tests, part of the production flight test procedures during the flight. The exquisite jet landed under the expert command of pilot Sandro Novelli, assisted by co-pilot Charlie Honey and flight engineer Bhargav Bhavsar. All flight controls were exercised on the aircraft, and the systems and aircraft performed as expected. This marks the latest milestone for Bombardier's Global 8000 program.

The Global 8000 flight test vehicle (FTV) has exceeded expectations in flight testing, and the first production aircraft will soon travel to Bombardier's Laurent Beaudoin Completion Centre in Montreal where interior completions will take place ahead of its planned entry-into-service (EIS) in the second half of 2025. The new Global 8000 business jet is the evolution of the highly successful Global 7500 aircraft, which has amassed more than 250,000 flying hours and 200-plus deliveries since entering service in 2018. Bombardier's flagship of a new era, the Global 8000, sets new standards for performance and ride quality, with the top speed of any civil aircraft since Concorde at Mach 0.94, the longest range for a four-zone business jet at 8,000 NM and the industry's smoothest ride. The Global 8000 is the ultimate time machine, unlocking more routes than ever before including Dubai to Houston, Singapore to Los Angeles, London to Perth and many others, as well as introducing a first ever ultra-high cruise speed of Mach 0.92. At this average cruise speed, the Global 8000 can have a range of up to 4,200 nautical miles, getting you to your destinations in less time. Bombardier's nimble Global 8000 also possesses impressive runway performance comparable to a light jet. Its unique design and cutting-edge engineering provide customers with the ability to access smaller airports other aircraft in its category can't access. The Global 8000 aircraft will also set an extremely high bar in terms of luxury and comfort. This trailblazing business jet will offer exceptional comfort, featuring four true living spaces and a separate crew rest area. The discerning business jet will also feature the longest seated length size in its class along with the industry's healthiest cabin and low cabin altitude, designed to maximize passenger comfort and productivity throughout their travels.

***** 30 June 2025 – Bombardier proudly announces a significant firm order for 50 of its performance-leading Challenger and Global aircraft, combined with a first-of-a-kind service agreement. Together, the firm aircraft and service agreements are valued at US\$1.7 billion with deliveries set to begin in 2027. The first-time Bombardier customer will also hold 70 new aircraft purchase options. If all purchase options are exercised, the combined aircraft and service agreements' value would reach more than US\$4 billion. The customer has selected Bombardier's top-ranked maintenance offerings to create an innovative partnership that will deliver an unmatched level of care and convenience for customers. The customer has elected to remain anonymous prior to unveiling their offering in the marketplace.

***** 7 July 2025 – Bombardier proudly announces the inauguration of the Bombardier Innovation and Design Centre, the new cornerstone of the company's customer-centric strategy. The Innovation and Design Centre's mission is to keep Bombardier's aircraft ahead of the curve by delivering continuous innovations and improvements to the entire portfolio. A multidisciplinary team entirely dedicated to this new space will work in the strictest confidentiality on innovations aimed at redefining the customer experience of business aircraft. Strategically co-located with Bombardier's manufacturing facilities in the greater Montreal, Québec, area, the Innovation and Design Centre will provide the space and means to drive customer-centric design and innovation projects independently of aircraft development programs or model variants. This approach will enable Bombardier to rapidly introduce cutting-edge innovations to the market, continuously elevating the experience for its customers around the world.

***** 25 July 2025 – Bombardier announced the delivery of its first Challenger 3500 business jet in Costa Rica, marking a significant milestone for the company in Central America. With a platform that has consistently led the super-midsize segment for over two decades, the Challenger 3500 aircraft offers the ultimate combination of performance, comfort and reliability to customers around the world.

***** 7 August 2025 – Bombardier is proud to announce the launch of a major expansion initiative within its services and support network in the United States. This multi-phase, multi-site expansion initiative aims to meet the increasing demand for OEM-backed convenience and care from the company's growing customer base. Expansion projects are expected to roll out over the coming years and will be focused on both regions where Bombardier currently operates, as well as new ones. As part of this growth, the company anticipates a need to recruit highly skilled talent, creating new job opportunities in each of the targeted regions. With the entry into service of the Global 8000(1) aircraft later this year and the steady growth of Bombardier's global fleet, the company is keen to bolster its U.S. capabilities in key hubs across the country to meet customers where they are. As part of this large-scale expansion

investment, the company will prioritize talent recruitment and workforce development to ensure a steady flow of qualified professionals into its operations. Furthermore, to meet demand and ensure convenient care and service, Bombardier will focus on expanding its successful apprenticeship and talent programs with local communities to accelerate the recruitment and onboarding of Airframe and Powerplant Technicians, as well as other skilled workers. Bombardier's current Services business already has a robust footprint in the United States, anchored by service centres in key locations including Dallas, Tucson, Hartford and Wichita, as well as in Miami Opa Locka with a facility inaugurated in 2022. Customers benefit from a comprehensive support ecosystem that features a strategically located parts distribution centre in Chicago and Mobile Response Teams deployed across 20 locations nationwide — ensuring rapid, expert assistance wherever it is needed.

***** 21 August 2025 - Bombardier announced the inauguration of its newly relocated and expanded component manufacturing facility in Moorpark, California. This milestone enhances the company's U.S. operations and underlines Bombardier's commitment to excellence in manufacturing. The Moorpark facility produces key components for the performance-leading Global 7500 and Global 8000(1) business jets. Bombardier held a ribbon cutting ceremony at its new site on August 20, 2025, and welcomed Janice Parvin, Chair of the Ventura County Board of Supervisors representing the Fourth District, community leaders as well as Bombardier employees to celebrate the transition. The Moorpark site replaces Bombardier's previous Los Angeles-area operations acquired in 2022.

BOOM SUPERSONIC – 25 April 2025 — Boom Supersonic, the company building the world's fastest airliner, Overture, today announced that it has selected a site at the Colorado Air and Space Port in Watkins, CO to conduct engine tests for its Symphony propulsion system. The site was previously used for hypersonic engine development. Symphony, the bespoke engine for Overture, is a medium bypass turbofan optimized for supersonic flight. Boom is investing \$3-5 million into the site this year to prepare it for supersonic engine testing, slated to start later this year. "Symphony is rapidly advancing from concept to reality. By leveraging an existing site, Boom will have the first independently owned supersonic engine test facility for less than it would have cost to rent a government facility," said Blake Scholl, Founder and CEO of Boom Supersonic. "By vertically integrating propulsion, we are able to accelerate development, reduce costs, and custom-tailor an engine for Overture—unlocking capabilities like Boomless Cruise." The Symphony engine test facility, located in Adams County only 35 miles from Boom's headquarters, will support this year's test of Symphony's prototype core. Measuring 12 feet long and 4 feet in diameter, the core is the high-pressure spool of the engine, consisting of the compressor, combustor, and turbine—the most critical components of the first independently-developed supersonic jet engine. "This is an exciting moment not just for Adams County, but for the future of aerospace innovation in Colorado," said Lynn Baca, Chair of the Adams County Board of Commissioners. "Boom's investment in our community puts us at the forefront of the aerospace industry and reflects our shared commitment to advancing next-generation transportation technologies." The facility at the Colorado Air and Space Port includes a control room and advanced instrumentation. Data collected from Symphony core tests will allow Boom to refine engineering and manufacturing design for Symphony. Boom expects to expand the site in 2026 to facilitate full-scale testing of the entire Symphony turbofan prototype. "We are very excited to welcome Boom Supersonic to the Colorado Air and Space Port and to support the development of its revolutionary Symphony engine," said Jeff Kloska, Director of the Colorado Air and Space Port (CASP). "We look forward to a great partnership with Boom and to advancing our aviation and aerospace ecosystem at CASP." The Symphony engine continues to progress rapidly. In March, Symphony passed a key technical review—enabling the manufacturing launch. Multiple parts have already entered the manufacturing phase and engine assembly will start later this year. When the Symphony program moves into production, Boom will leverage the skilled team and facility at StandardAero in San Antonio, TX to build Symphony engines at rate. Purpose-building and vertically integrating Symphony enables Boom to unlock additional capabilities for Overture, including flying at supersonic speeds without an audible sonic boom on the ground with Boomless Cruise. Symphony features enhanced transonic performance compared

to commercially-derived engines, allowing Overture to efficiently accelerate to supersonic speeds at altitudes above 30,000 feet—where Boomless Cruise is possible.

***** 6 June 2025 – President Trump issued an executive order that effectively lifts the 52-year ban on civil supersonic flight in the United States. The executive order directs the Federal Aviation Administration (FAA) to repeal the supersonic speed limit. This legislation, known as the Supersonic Aviation Modernization Act (SAM), calls on the FAA to update the blanket ban on civil supersonic flight over land, provided the aircraft doesn't produce an audible sonic boom at ground level. For over 50 years, the United States has imposed a speed limit in the skies: a federal ban that prohibits civilian aircraft from exceeding the speed of sound over land. The primary concern? Sonic booms, which are loud shockwaves generated when planes break the sound barrier. However, many people are unaware that modern aircraft can travel faster than the speed of sound without producing a disruptive boom on the ground. Regulations need to evolve to keep pace with these developments. Key lawmakers in Congress have already taken action to address this issue. Since the ban was first imposed in 1973, the aviation industry has undergone a revolution. Advances in aerodynamics, propulsion, and materials science provide the technology to make flights faster and quieter but also more fuel-efficient, safer, and more sustainable. Supersonic travel today is no longer synonymous with noise; instead, supersonic embodies breakthrough efficiency, precision engineering, and remarkably reduced travel times. Earlier this year, Boom's demonstrator aircraft, XB-1, successfully broke the sound barrier six times without generating an audible boom on the ground. This achievement is attributed to a well-established principle in physics known as Mach cutoff, which causes a sonic boom's shockwaves to dissipate their energy before reaching the surface. As a result, the U.S. now has the lead in the supersonic race with the only flying civil supersonic aircraft. We refer to this innovative concept as Boomless Cruise, a mode that allows for supersonic flight without the disruptive sonic boom. It's not just theoretical; it's a tangible reality. We'll use it to fly Overture at supersonic speeds over land.

***** 17 July 2025 – The R&D Supercentre powered up our first in-house manufacturing machine: the Mazak Quick Turn 450MY lathe. Roughly the size of a UPS truck, this isn't just any lathe. It's a critical piece that will enable the development of Symphony, the 40,000-pound-thrust engine that will power Overture. The machine has the ability to create complex parts in a single setup: the 450MY will give us tighter tolerances, faster turnaround, and full control over the most demanding components in a supersonic engine. Additionally, because we're integrating machining, measurement, and inspection all under one roof, parts will stay in-house from start to finish, maximizing precision, speed, and quality. In-house production for Symphony has officially begun.

BRISTELL AIRCRAFT – 15 April 2025 – Win Win at two major shows in April. Bristell kicked off April at the Sun 'n Fun Aerospace Expo in Florida, proudly showcasing the Bristell B23-916iS – our premier light-sport aircraft designed for the U.S. market. Following a comprehensive evaluation by industry experts, the B23-916iS was awarded first place in the Light Sport Aircraft category. At AERO in Germany, Bristell participated in the glider section, showcasing an ideal towing aircraft – the Bristell Classic 916iS. Interest in this model is growing, and we received several nomination notices during the show. A major highlight was the Bristell B23 Energic, our fully electric aircraft developed with partner H55. It was honoured with the Innovation Award, reflecting strong interest in sustainable aviation solutions.

***** 12 May 2025 – The aviation landscape is evolving, and BRISTELL by BRM Aero is leading the charge with the newly (12 May 2025) EASA-certified B23-912iS - an aircraft that masterfully combines efficiency, advanced technology, and versatility. As we look ahead to 2025/26 this aircraft is perfectly positioned to meet the expanded capabilities of the new light aircraft category, making it an excellent choice for current and future aviation needs. The B23-912iS represents a significant leap forward in light aircraft design. Powered by the advanced Rotax 912 iS Sport engine, it delivers an impressive 20% fuel savings compared to conventional powerplants, without compromising on performance. This efficiency isn't just about fuel consumption - it's about rethinking how modern aircraft can better serve pilots and operators in today's demanding environment. In the cockpit, pilots will find themselves in the

most spacious environment in its class, with a cabin width of 130 cm. This exceptional comfort is complemented by the innovative Single Lever Power Control (SLPC) system, working in harmony with FADEC engine management to optimize performance throughout all flight phases. The result is a simplified pilot workload that enhances both safety and the overall flying experience. Flight schools particularly benefit from the B23-912iS's thoughtful design. With a 2,000-hour TBO and simplified maintenance requirements, it offers compelling economics for intensive training operations. The aircraft's predictable handling characteristics, combined with advanced Garmin avionics, make it an ideal platform for both primary and advanced training, including Night VFR and IFR instruction. For private owners and cross-country enthusiasts, the B23-912iS delivers the perfect balance of performance and practicality. Generous luggage compartments and a 300 kg useful load ensure real-world utility, while the optional ballistic rescue system adds an extra layer of safety. Environmental consciousness is built into the B23-912iS's DNA. Beyond its impressive fuel efficiency, the aircraft produces lower CO2 emissions, addressing growing concerns about aviation's environmental impact. This forward-thinking approach ensures operators are well-positioned for increasingly stringent environmental regulations.

***** 30 July 2025 – The long-awaited FAA MOSAIC (Modernization of Special Airworthiness Certification) rule was officially announced during the EAA AirVenture Oshkosh 2025 air show. This landmark regulatory update marks a turning point in light-sport aviation by expanding aircraft eligibility, pilot privileges, and design flexibility. With this historic change, Bristell is proud to confirm we are fully Mosaic Ready. On July 22, 2025, during the FAA's press conference at Oshkosh, the final MOSAIC rule was unveiled and signed into action. The rule becomes effective 90 days after publication in the Federal Register, with new aircraft certification provisions taking effect one year later. The MOSAIC framework introduces sweeping improvements to Light-Sport Aircraft (LSA) regulations, including: Removal of the 1,320 lb weight limit, Authorization for up to 4 seats, Approval of retractable landing gear and constant-speed propellers, new propulsion options, including electric and hybrid systems, and expanded privileges for sport pilots, including limited commercial use and night operations with proper endorsements. This shift signals a new era of innovation, flexibility, and capability in the LSA category - and Bristell is positioned at the forefront. Bristell anticipated the arrival of MOSAIC and developed its aircraft portfolio accordingly. Our entire line has been engineered with performance, comfort, and modern safety standards in mind - long before the regulatory framework caught up. At AirVenture Oshkosh 2025, we proudly presented our full range of Mosaic Ready aircraft, including: Bristell B23M-912iS, B23M-915iS, and B23M-916iS, Bristell B8M, Bristell RG and TDO Mosaic, Bristell B23M with Lycoming IO-360, and Turbo and Turboprop variants built on the B23M platform. These aircraft are not only compliant with MOSAIC rules - but they're also optimized to exceed the expectations of sport pilots, private owners, and flight schools entering the next chapter of light aviation. Bristell by BRM Aero proudly took part in EAA AirVenture 2025, the world's largest airshow, held annually in Oshkosh, Wisconsin. This year set a new attendance record, welcoming over 704,000 aviation enthusiasts from 94 countries - and Bristell was right at the heart of the action.

CFS AVIATION GROUP – 17 July 2025 - In an exciting development for the aviation industry, South Africa's CFS Aviation Group has announced the conclusion of its 12-year partnership with Comair. The shift comes after Parrott Aviation, a subsidiary of Federal Airlines (FEDAIR), acquired a significant 50% stake in the company, signalling a new era for CFS. This strategic change not only marks the retirement of the Comair Flight Services name but also paves the way for a rebranding that encompasses a fully independent and integrated business aviation group. Justin Reeves, the co-founder and CEO of CFS Aviation, has taken the bold step of acquiring the remaining shares from minority shareholders. Speaking on the transformation, Reeves expressed enthusiasm about this new chapter in the company's journey. "This marks an exciting new chapter in the CFS journey," he stated. "With our new structure, we're reinforcing our long-term vision and fortifying our shareholder base while maintaining our operational independence." This shift promises to enhance the level of service that clients have come to expect from CFS, with Reeves assuring that customers will continue to receive the same

exceptional service, safety, and professionalism they've enjoyed, now infused with renewed energy and focus. Parrot Aviation's involvement introduces an ownership structure that emphasizes inclusivity, featuring majority Black ownership and representation by Black women. Despite this significant change, both CFS and Fedair have reiterated their commitment to remaining completely independent entities. This collaboration is likely to help sharpen the company's focus, further enhancing the aviation experience for customers. CFS Aviation Group, headquartered at Lanseria International Airport, offers a comprehensive suite of services—from aircraft management and charter services to sales and Fixed-Base Operator (FBO) services. As the company embraces its new identity, the aviation community will be watching closely to see how these changes enhance their service offerings. With this significant transformation, CFS Aviation Group is well poised to soar to new heights in the vibrant South African aviation market, providing innovative solutions while fostering inclusivity in the industry.

CIRRUS – 6 May 2025 - Cirrus announced the new SR Series G7+ featuring Safe Return™ Emergency Autoland by Garmin®, the world's first FAA-approved autonomous emergency landing system in a single-engine piston aircraft. With the integration of this technology, anyone in the cabin can activate Safe Return™ Emergency Autoland with the touch of a button in the event of an emergency, commanding the aircraft to navigate to a suitable nearby airport and land autonomously. This advancement in aviation safety provides pilots and passengers of the world's best-selling high-performance single-engine piston aircraft with an automated emergency landing option in the event of pilot incapacitation or a similar in-flight emergency. Cirrus is currently delivering the SR Series G7+ with Safe Return™ Emergency Autoland. The SR Series G7+ introduces more new features, including Automatic Database Updates enabled by Cirrus IQ PRO™ for pilot convenience, Runway Occupancy Awareness for safety and Smart Pitot Heat powered by the Perspective Touch+™ flight deck for reduced pilot workload. Together, these features combined with Safe Return™ Emergency Autoland and the company's signature Cirrus Airframe Parachute System® (CAPS®), bring to market the SR Series G7+, a robust aircraft embedded with advanced technology, automation and safety innovations. The Safe Return™ Emergency Autoland system uses a combination of advanced sensors, sophisticated algorithms and automated flight control systems to enable the aircraft to autonomously land safely without pilot input. With a single push of a button, the system takes control of the aircraft, communicates with air traffic control, navigates to the nearest suitable airport while avoiding terrain and adverse weather, autonomously lands the aircraft bringing it to a complete stop, shuts down the engine and stops the propeller so that passengers can exit the aircraft safely. Safe Return™ Emergency Autoland can be activated both manually and automatically. Anyone in the cabin can activate Safe Return™ Emergency Autoland at the press of a button. If a pilot is alone or those in the cabin are unable to activate it manually, Safe Return™ Emergency Autoland is designed to activate automatically if the system determines that the pilot is flying erratically or is unresponsive. Safe Return™ Emergency Autoland can be disconnected by pressing the autopilot disconnect button at any time the pilot decides.

***** 11 May 2025 – In April 2025, the second **Cirrus Vision Jet G6+** with **serial number 638** was delivered to the Czech Republic. It also becomes the first Cirrus Jet of its kind to be operated in Czech airspace. This modern aircraft falls into the Personal Jet category and is equipped with the latest safety technologies, including the CAPS® parachute system and Safe Return™ Emergency Autoland, which enables automatic emergency landing. The aircraft was delivered in the special Arrivée edition, combining premium equipment with luxury design. It is approximately the 40th unit of this exclusive version on the European market.

***** 26 June 2025 – Cirrus Aircraft Limited (2507:HK), announced the expansion of its Grand Forks manufacturing facility during a groundbreaking event. Cirrus will invest \$13 million to add 30,000 square feet to the current 165,000 square foot manufacturing facility. The expansion will support Cirrus aircraft manufacturing the best-selling single-engine piston aircraft, the SR Series and the best-selling jet, the Vision Jet, with additional equipment, storage, technical tools, as well as new jobs expected to be added over the next five years. Cirrus invites more people to experience personal aviation through safety, innovation and quality. The SR Series and Vision Jet are embedded with advanced systems,

including the Cirrus Airframe Parachute System® (CAPS®) and Safe Return™ Emergency Autoland as standard equipment. The company offers a total safety solution from Cirrus Approach Flight Training to its worldwide Authorized Network of Flight Training and Service Centres. To date, Cirrus has delivered over 11,000 aircraft, and the total fleet has surpassed 18M flight hours. The Cirrus Grand Forks expansion is expected to be completed in the second quarter of 2026.

***** 25 August 2025 – The Cirrus SR Series G7+ has successfully achieved Transport Canada Civil Aviation (TCCA) validation of Safe Return™ Emergency Autoland by Garmin®. TCCA validation confirms that all Cirrus SR Series G7+ aircraft models with Safe Return Emergency Autoland system adhere to stringent regulatory standards set by Transport Canada concerning aviation safety, performance and operational requirements.

COULSON AVIATION USA – 19 August 2025 – Has announced that it has acquired five Citation 550 aircraft from the Canadian Government, expanding its fleet of jet-powered Lead Plane and Air Attack platforms and reinforcing its role as the world's largest aerial firefighting company. The FAR Part 25-certified aircraft will be upgraded with Coulson's proprietary mission enhancement package, making them the most advanced jet-based aerial supervision aircraft in service. Known for their speed, stability, and reliability, the Citation 550 represents a significant advancement in safety, situational awareness, and tactical response over legacy turboprops. Each aircraft will be outfitted with Coulson's latest digital audio systems, advanced communications, and interoperable avionics to ensure seamless coordination with U.S. and international wildfire agencies. Coulson operates the industry's most diverse aerial firefighting fleet, supporting early and aggressive initial attack, the most effective strategy to reduce carbon emissions, ecosystem damage, and long-term wildfire costs. With this expansion, the company now operates the world's largest jet-powered air attack fleet, supporting operations in the U.S., Canada, Australia, and Chile. These aircraft provide tactical coordination, Large Airtanker integration, and low-level airspace deconfliction during multi-agency wildfire responses. As the only vertically integrated aerial firefighting company operating air attack, lead planes, large air tankers, and helicopters, Coulson combines operational integration with continued investment in innovation, specialized training, supported maintenance, and global deployed crews, positioning it as a key partner in combating wildfire threats.

DAHER – 25 June 2025 – Four major French aerospace companies announced an ambitious collaborative research project to study and define a hybrid-electric propulsion architecture for light aircraft with optimized propeller efficiency, which is aligned with decarbonization goals set by the French Directorate General for Civil Aviation (DGAC) and the country's CORAC civil aeronautics research council. This consortium – comprising Daher, Safran, Collins Aerospace and Ascendance – fully supports national and international roadmaps for decarbonizing the aviation sector. The project specifically targets 6- to 10-seat aircraft. With 25,000 such aircraft in operation worldwide, this segment has been identified as a priority for initiating the ecological transition of air transportation by 2027. The R&T project is named TAGINE, the French acronym for: "Tentative dans l'Aviation Générale d'Introduction de Nouvelles Énergies," which translates as: "Initiative to introduce clean energy in general aviation." This collaboration, planned during a timeframe of more than two years, marks a significant step toward more sustainable aviation. Hybrid propulsion is a key building block for significantly reducing fuel consumption and optimizing the use of sustainable aviation fuels (SAFs). The first environmental impact assessment results are expected by the end of 2025, and the project's major milestones will be presented at the next Paris Air Show (2027).

***** 21 July 2025, EAA AirVenture, Oshkosh, Wisconsin – Four aerospace engineering students from the U.S. and Europe are completing their international internships in a joint program sponsored by Daher Aircraft and the General Aviation Manufacturers Association (GAMA). Wrapping up their internship experience by working alongside the Daher Aircraft team during the EAA AirVenture air show and fly-in at Oshkosh, Wisconsin are two Americans: Oliver Rosewell from Purdue University in Indiana, and Michael Novak who is attending the University of Virginia; along with Olivier Legrand, a French student at ICAM (Institut Catholique d'Arts et Métiers) in Lille, and Joël Schlüter, a German

national pursuing his studies at the Evering Institute – Bordeaux. Rosewell and Novak spent their summer at Daher Aircraft's headquarters and TBM airplane family production/final assembly facility in Tarbes, France; while Legrand and Schlüter were based at the company's Kodiak airplane family's production site and final assembly line in Sandpoint, Idaho. This annual internship program – now in its third year – underscores the shared commitment of Daher and GAMA to identify and motivate the next generation of aviation leaders. It enables selected students to gain hands-on experience in international aerospace environments and encourages global collaboration for a deeper understanding of the general aviation sector on a global scale. The Daher Aircraft/GAMA International Internship Started in 2007 – and re-energized with GAMA in 2023 – the internship assigns American and European students to Daher Aircraft's facilities in Tarbes, France, and Sandpoint, Idaho. Interns are selected based on academic performance, career aspirations and interest in global aviation careers. The program emphasizes practical experience in engineering, manufacturing, product support and other disciplines, along with cross-cultural collaboration.

***** 6 August 2025 – Daher Aircraft was at the Latin American Business Aviation Conference & Exhibition (LABACE) from August 5 to 7 at Aeroporto Campo de Marte, where the company was exhibiting the TBM 960 and Kodiak 100 in the static display area. At the show, Daher Aircraft announced the creation of a permanent presence in Brazil to support the growing demand for its TBM and Kodiak turboprop-powered airplane families within the country. The company's new office – to be located in São Paulo – will serve as the headquarters for Daher Aircraft Brazil. Its team is to oversee customer outreach, fleet support and expansion efforts for both the fast, efficient TBM and the rugged multi-role Kodiak. This strategic move reinforces Daher's long-term commitment to the dynamic and expanding Brazilian market and will provide localized business development and operational support for current and future TBM and Kodiak aircraft owners within the country. "With a thriving general aviation community and an increasing demand for both high-performance and utility aircraft, our TBM and Kodiak are perfectly aligned with the operational needs across Brazil," said Nicolas Chabbert, the CEO of Daher's Aircraft division. "Establishing a local presence will enable us to support our customers more directly, and it signals our intent to grow with Brazil's aviation future."

DASSAULT AVIATION – 29 July 2025 – Following the announcement on 27 July 2025, that an agreement had been reached between the European Union and the United States on the issue of customs duties, Éric Trappier, Chairman and CEO of Dassault Aviation, stated: "Dassault Aviation is pleased that the aerospace industry has been exempted from customs duties. This exemption is positive for manufacturers in this sector, on both sides of the Atlantic."

DE HAVILLAND AIRCRAFT OF CANADA (DHC) – 23 May 2025 – De Havilland Aircraft of Canada Limited ("De Havilland Canada") is pleased to announce the launch of De Havilland Aircraft of Canada Hellas Ltd., its new wholly-owned subsidiary in Greece, further strengthening our commitment to providing exceptional customer support to our valued customers in the region. This expansion also reflects De Havilland Canada's deep confidence in the Greek market and its strong cooperation with the Greek government and the relevant aviation authorities. De Havilland Canada Hellas will also function as a strategic base for DHC's regional operations, providing closer proximity and more responsive support to operators of De Havilland Canada's Waterbomber aircraft across Greece. This expansion underscores De Havilland Canada's ongoing commitment to strengthening its global customer support network and ensuring the highest levels of operational efficiency and customer success. It also reinforces the company's long-term dedication to its customers and DHC's commitment to operators in Greece to best support their operations for decades to come.

DEUTSCHE AIRCRAFT – 28 May 2025 – Deutsche Aircraft has proudly unveiled the first D328eco test aircraft (TAC 1) at their headquarters in the Airtech Campus in Oberpfaffenhofen, a transformative moment for sustainable regional aviation. Following the announcement of the initial fuselage cut at the Farnborough International Airshow in July 2024, the programme has maintained steady momentum as it drives progress towards a more efficient and environmentally conscious future for regional air travel. Building upon the proven legacy of the Dornier 328, the D328eco is an advanced evolution, not a clean-

sheet aircraft. It delivers enhanced performance, fuel efficiency, an elevated customer experience and lower emissions, while retaining the versatility and reliability that airlines, operators and passengers have trusted for over three decades. The roll out of the test aircraft underscores Deutsche Aircraft's commitment to innovation, decarbonisation and regional connectivity. The roll out event was attended by over 500 guests, including key stakeholders from the Bavarian and Federal Government, industry partners, suppliers and representatives from regional, national and international media outlets. This significant turnout highlights the considerable support and interest in Deutsche Aircraft's innovative approach to sustainable aviation. Following the roll out of the first test aircraft, Deutsche Aircraft is poised to start the test campaign, marking a significant step towards type certification and the aircraft's subsequent entry into service in Q4 2027. The development of the D328eco is propelled by close collaboration with regulatory authorities, strategic industry partners and a highly skilled global supply chain. These partnerships ensure that the aircraft will adhere to the highest standards of performance, safety and sustainability.

***** 9 July 2025 – German regional aircraft manufacturer Deutsche Aircraft celebrated the opening of its new office on 8 July at the historic Römischer Hof on Unter den Linden in Berlin. With this opening, Deutsche Aircraft underscores its strategic focus on expanding its presence in Germany and strengthening its role as a leading German OEM (Original Equipment Manufacturer) in the aviation sector. The Berlin office will serve as a central point of contact for strategic partnerships, political cooperation and joint dialogue. As a new aircraft OEM with total system capability in Germany, Deutsche Aircraft is committed to helping shape a sustainable and resilient aviation strategy for the Federal Republic. The D328MR is specifically designed for ISR (Intelligence, Surveillance, Reconnaissance) missions. The ability to continuously collect and analyse reliable data in demanding or hostile environments is a key factor in making security-relevant decisions and achieving operational goals. With its new office in Berlin, Deutsche Aircraft is moving closer to federal decision-makers and institutions. This enables even closer collaboration on shared goals in the areas of climate protection, industrial value creation, and sovereignty. The office opening follows the successful rollout of TAC 1, the first D328eco test aircraft, on 28 May 2025. This event highlights Deutsche Aircraft's technological leadership in the field of sustainable regional aircraft.

***** 22 July 2025 – Rasakti, a global leader in high-precision aerospace manufacturing, has been selected by German Regional Aircraft Manufacturer Deutsche Aircraft, to supply specialised tooling and ground support equipment for the PW127XT-S engine for the D328eco regional turboprop aircraft. This strategic collaboration highlights Deutsche Aircraft's commitment to operational excellence and sustainable aviation, while reinforcing Rasakti's reputation for delivering precision-engineered solutions to the aerospace industry. The PW127XT-S engine by Pratt & Whitney Canada is designed to offer 40% more time on wing, a 20% reduction in maintenance costs and a 3% improvement to specific fuel consumption (SFC). The engine is certified to operate on 100% sustainable aviation fuel (SAF), including Power-to-Liquid (PtL) aligning with Deutsche Aircraft's vision of climate-friendly regional air transport. The D328eco, based on the Dornier 328 platform, is expected to enter into service in Q4 2027 and is uniquely positioned to address the evolving performance and efficiency expectations of modern regional aviation in its class, with a strong focus on sustainability.

***** 12 August 2025 — Akaer, a Brazilian leader in aerospace and defence innovation, and Deutsche Aircraft, the German OEM pioneering sustainable regional aviation, have officially inaugurated the Forward Fuselage Assembly Line for the D328eco regional turboprop aircraft at Akaer's facilities in São José dos Campos, Brazil. This milestone marks the D328eco's transition from development to the industrialisation phase, underscoring the programme's steady progress toward market readiness. Akaer will lead the production of the forward fuselage, encompassing industrialisation, tooling, prototype manufacturing and associated engineering studies. The inauguration ceremony was attended by prominent dignitaries, including the Mayor of São José dos Campos, Anderson Farias, the Governor of São Paulo, Tarcísio de Freitas, Vice Governor Felício Ramuth, Ministry of Defence/SEPROD representative, Ten Brig Ar Heraldo Luiz Rodrigues, and the Minister of Transport, Renan Junior.

DIAMOND AIRCRAFT – 10 April 2025 – Diamond Aircraft announced the successful handover of the seventh and final DA42-VI aircraft for leading flight training provider CAE, completing an order signed with the company in 2024. In addition, Diamond Aircraft has signed a further contract with CAE to provide six new DA40 NG aircraft. “We are honoured that CAE has chosen to invest in Diamond Aircraft for its renowned flight training programs,” said Jane Wang, Director for Sales, Marketing, and Flight Operations at Diamond Aircraft Austria. “CAE have operated Diamond aircraft in their flight schools for some time. That they’ve chosen to upgrade their fleet is testament to the DA40 and DA42 series’ efficiency, safety, and technological advancement – in short, their perfect suitability for professional flight training.” Diamond Aircraft’s DA40 and DA42 series rank among the most popular aircraft for flight schools around the world. The seven DA42 aircraft delivered to CAE feature a bespoke CAE livery and will be stationed at CAE’s Bremen Flight Training Centre in Germany. Similarly, CAE will upgrade its DA40 fleet in Montpellier, France, to the new DA40 NG aircraft, ensuring that students there also benefit from the latest advancements to enhance their training experience.

***** 15 May 2025 – Diamond Aircraft announces the establishment of the Diamond Authorized Training Centres (DATC) program, through which flight training organizations (FTOs) operating Diamond aircraft can achieve OEM recognition as a leading flight training provider. Diamond Aircraft has signed Letters of Intent with four European FTOs. “Diamond Aircraft is unmatched in the flight training world, with a huge and growing number of flight schools rightly relying on Diamond aircraft to train their students,” said Jane Wang, Director for Sales, Marketing, and Flight Operations at Diamond Aircraft Austria. “The stamp of approval we, as OEM, can provide FTOs through the DATC program means students will know that they are not only learning to fly in the ultimate training aircraft, but the training they are receiving is first-class, too.” Organizations applying for recognition as a DATC agree to undergo inspection by Diamond Aircraft’s flight training specialists to evaluate their facilities, operations, and flight training methodology. Those FTOs selected to join the DATC network will be entitled to use Diamond Aircraft branding in their marketing efforts and will benefit from enhanced support from Diamond Aircraft. In early April at AERO Friedrichshafen 2025, Diamond Aircraft signed the first Letters of Intent with four Europe-based FTOs seeking to join the program: Germany’s Air Colleg Consulting GmbH; Switzerland’s Fliegerschule St. Gallen-Altenrein; the Netherlands’ Wings Over Holland BV; and the Slovenia-based Egmont Aviation Flight School.

***** 10 June 2025 – Diamond Aircraft is proud to announce that its long-term regional sales partner, Asian Aerospace Services Ltd. (AAS), has signed a new agreement with Malaysian flight training organization BATS Aviation Sdn Bhd for the delivery of a DA40 NG aircraft, with an option for an additional DA42-VI. The signing took place during the Langkawi International Maritime and Aerospace Exhibition (LIMA) 2025.

***** 20 June 2025 – Diamond Aircraft celebrated the handover of yet another new aircraft to a customer from the Arabian Gulf, with the successful delivery of a DA42-VI to Abdulla Al Muhaydib of Saudi Arabia. “We’re always excited to hand a new aircraft over to a new owner, but we’re particularly excited to see Diamond Aircraft’s fleet expand so rapidly in the Gulf Region,” said Jane Wang, Director of Sales, Marketing, and Flight Ops at Diamond Aircraft Austria. “We wish Abdullah happy landings and many exciting adventures with his beautiful aircraft.” Al Muhaydib’s DA42 features a Diamond Premium design, with a San Marino Blue over Anthracite exterior and a Black & Pearl Grey interior. Immediately prior to the handover, Al Muhaydib took the aircraft up for an acceptance flight, accompanied by a member of Diamond Aircraft’s flight operations team. “I chose the DA42 because it is a safe plane with two engines, advanced avionics and a beautiful weather radar that gives you full awareness of the weather conditions while flying,” said Al Muhaydib. “Thanks Diamond. It was a very nice first flight!” The four-seat DA42-VI is the latest version of Diamond’s industry-leading, twin-engine piston aircraft. Designed with the pilot and passengers in mind, it offers ergonomically designed and climate-controlled seats with variable lordosis support and adjustable backrest. Various luxurious, hand-made upholstery options – as well as great optional interior features – are also available. Its jet-fuel

powerplant generates fuel savings of up to 50% compared to conventional AVGAS-powered twins, and its panoramic canopy provides excellent visibility during flight manoeuvres.

***** 25 June 2025 – Diamond Aircraft is pleased to announce the expansion of its strategic partnership with Malta-based Falcon Aviation Engineering, marked by the inauguration of a new state-of-the-art Maintenance, Repair, and Overhaul (MRO) facility at Malta International Airport. Falcon Aviation Engineering (FAE), a sister company of Diamond Aircraft’s long-standing partner the European Pilot Academy (EPA), officially opened the new hangar during a ceremony earlier this month. The event was attended by the Prime Minister of Malta, the Hon. Robert Abela, along with other senior government officials, underscoring the national significance of this development. The new facility will primarily support EPA’s fleet of Diamond training aircraft while serving as a regional hub for MRO services, enhancing support for Diamond Aircraft operators across Europe and beyond. “Falcon Aviation Engineering joined our global Service Partner Network just two years ago, and today’s milestone is a testament to what can be achieved through dedication and collaboration,” said Robert Carstairs, Service Partner Manager of After Sales at Diamond Aircraft. “We are proud to stand alongside them as they continue to grow.” The hangar was established with an initial investment of €2.5 million by FAE, with an additional €2.5 million earmarked for future development—highlighting Malta’s growing prominence in the aviation sector. “This investment marks a significant step forward in our mission to provide world-class maintenance and training infrastructure,” said Matthew Rota, COO of Falcon Aviation Engineering and the European Pilot Academy. “Our strengthened partnership with Diamond Aircraft reflects our shared commitment to safety, innovation, and excellence in aviation.” Representing Diamond Aircraft at the event, Carstairs delivered a keynote presentation highlighting recent advancements in after-sales performance, including a record-low AOG (Aircraft on Ground) rate and a global average case resolution time of under two days. “At Diamond, our goal is clear: to deliver the best possible after-sales experience by minimizing downtime and maximizing fleet efficiency,” Carstairs said. “These results are the outcome of focused teamwork and the smart use of digital tools.” Carstairs also announced the inaugural Global After Sales Diamond Workshop, scheduled for September 2025 at Diamond Aircraft’s headquarters in Austria. The event will bring together service centres and fleet operators from around the world to exchange insights, address challenges, and elevate customer support standards.

***** 27 June 2025– Diamond Aircraft is proud to announce the delivery of a brand-new DA40 NG aircraft to Croatia, marking the first new Diamond aircraft sold into the country in nearly 15 years. The aircraft was delivered to Aviotrade d.o.o., Diamond Aircraft’s national sales partner in Croatia. This milestone delivery revives Diamond’s presence in the Croatian market, following the last new aircraft delivery by Aviotrade d.o.o. in 2011—a DV20 Katana to the Croatian Aviation Training Centre (HZNS), an organizational unit of the Faculty of Transport Sciences in Zagreb. Rajko Rauš, Director of Aviotrade d.o.o., accepted the aircraft earlier this year at Diamond Aircraft’s headquarters in Wiener Neustadt. This DA40 NG joins a small but notable fleet of Diamond aircraft operated in Croatia: some DV20 including the one still in use at the University of Zagreb, a number of DA40, and one DA42 aircraft. “We are delighted to showcase this beautiful aircraft in Croatia—it’s already attracting a lot of positive interest in the Croatian aviation community,” said Rauš. “It’s a privilege to be bringing the first new Diamond Aircraft to Croatia after so many years.” Aviotrade plans to launch a nationwide demonstration tour in the coming months, offering aviation enthusiasts and potential customers across Croatia the opportunity to experience the DA40 NG firsthand. This will be done in collaboration with Austria-based flight training organization Montana Training OG, which provides the instructional and organizational framework for standardization training of instructors as well as differences training for customers and interested pilots. Hans Friedrich Gaida, Director of Montana Training, an active airline captain, flight instructor and head of training emphasized the aircraft’s training potential: “The DA40 NG is the ultimate tool for our future training and demonstration activities. From fleet commonality with the DA42 to the availability of streamlined simulation devices, it meets all requirements—from beginner to

advanced professional training. The DA40 NG combines an efficient powerplant with a reliable, tested, and safe airframe, all with low operating costs.”

***** 24 July 2025 – Diamond Aircraft proudly celebrated the recent sale and delivery of the very first DA50 RG aircraft in Brazil, made possible through our exclusive Brazilian distributor, AEROMOT. The delivery marks a significant milestone for Diamond’s growing presence in Latin America. The handover ceremony, held on June 25 at AEROMOT’s base at Pampulha Airport in Belo Horizonte, brought together AEROMOT’s executive team, technical staff, operators, and the aircraft’s new owner. “This delivery opens a new chapter in Brazilian General Aviation,” said Trevor Mustard, Head of Aircraft Sales and Marketing at Diamond Aircraft Canada. “We extend our heartfelt congratulations to AEROMOT for their outstanding achievement and dedication to bringing the DA50 RG to the region and wish the new owner many inspiring journeys ahead with their new aircraft.” The single-engine, five-seater DA50 RG is powered by the Continental CD-300 Jet-A1 engine and equipped with the Garmin G1000 NXi avionics suite, offering exceptional fuel efficiency, safety, and ease of operation. Renowned for its sophistication, the DA50 RG boasts the largest cabin size in its class and features retractable landing gear. Cristiane Cunha, AEROMOT’s COO, said: “This moment marks not just a delivery, but the beginning of a new era for executive aviation in Brazil. The DA50 RG sets a new standard in sophistication and performance, and we are proud to lead the way in bringing this innovation to the country.”

***** 25 July 2025 – **BUSINESS BOOMING FOR DIAMOND AT OSHKOSH 25** – Together with our U.S. sales partners Premier Aircraft Sales and Steel Aviation, Diamond Aircraft was proud to participate in EAA AirVenture Oshkosh 2025, the world’s premier aviation event held in Oshkosh, Wisconsin. This year, Diamond showcased a broad selection of its advanced aircraft, including the DA20-C1, DA40 NG, DA42-VI, DA50 RG, and the flagship DA62. Diamond members and aviation enthusiasts gathered under the Oshkosh sky, creating an innovative and passionate dream of the sky. For the first time, Diamond introduced a dedicated Pilot Shop at the show, offering exclusive branded merchandise, pilot gear, and accessories for aviation enthusiasts and Diamond operators alike. One of the highlights of this year’s AirVenture was the launch of the Diamond Flying Club, officially established in May 2025. The club is designed to foster a vibrant community of Diamond pilots and aircraft owners through exclusive content and shared experiences. To mark the occasion, Diamond hosted its inaugural Diamond Flying Club Dinner Party at AirVenture, bringing together private aircraft owners and fleet operators for an evening of great food, door prizes, and unforgettable pilot stories. The event underscored Diamond’s commitment to building a stronger, more connected pilot community. Diamond Aircraft also received certification from Transport Canada for the GTX 345 DR, enabling ADS-B satellite coverage in Canadian airspace. Utilizing space-based ADS-B technology through the Iridium NEXT satellite constellation, this capability delivers comprehensive air traffic surveillance and in-flight weather services—even in remote and traditionally underserved regions. This will enhance safety and operational awareness for Diamond operators flying in Canada. Diamond also delivered several new aircraft to customers at AirVenture 2025, including the latest DA42-VI (N1926E) to the Embry-Riddle Aeronautical University Airventure display with a custom paint scheme created in honour of Embry-Riddle’s 100th anniversary. Last week, EVA Flight Training Academy closed on the purchase of two DA42-VI aircraft, and two DA40 XLT aircraft to add to their Diamond fleet. Middle Tennessee State University will also be adding six additional DA40 XLT aircraft to their very substantial Diamond fleet. These aircraft represent these institutions shared commitment to aviation education, innovation, and excellence in pilot training. Finally, Premier Aircraft delivered the DA50 RG (N95RG) on display to its new owner at the show on the Friday.

***** 11 August 2025 – Diamond Aircraft announced the delivery of the fifth DA62 MPP (Multi-Purpose Platform) G-ZEAC to 2Excel Aviation, cementing the UK-based company’s position as the world’s largest fleet operator of the DA62 MPP. The latest delivery further strengthens the successful partnership between Diamond Aircraft and 2Excel Aviation, whose fleet of DA62 MPPs is utilized for a

broad range of special mission operations including maritime surveillance, environmental monitoring, and ISR (Intelligence, Surveillance, and Reconnaissance) roles.

ELEVATE JET – 4 June 2025 – Elevate Jet, a division of Elevate Aviation Group, announced the addition of two Bombardier Challenger 650 aircraft to its growing fleet. The addition of these super midsize jets further strengthens Elevate Jet's long-standing relationship with Bombardier and builds on our deep expertise managing and maintaining Challenger and Global aircraft. Supported by in-house MRO capabilities and premium charter placement services, these aircraft enhance our ability to deliver seamless, high-touch solutions across both private aircraft management and on-demand charter operations. One of the Challenger 650s will operate under Part 91, serving a private owner with personalized management solutions. The second aircraft will be available for Part 135 charter, offering clients an exceptional travel experience with global reach, comfort, and performance.

***** 17 July 2025 – Elevate Jet, LLC, an Elevate Aviation Group company, announced it has been awarded Certified Air Carrier capabilities by the U.S. Department of Transportation (DOT) to operate Large Aircraft, such as the Airbus Corporate Jet (ACJ), Embraer Lineage 1000, and Boeing Business Jet (BBJ). The certification allows Elevate Jet to engage in a broader range of commercial activities including Large Aircraft operations for management, demonstration flights, structured leasing opportunities, and more — capabilities critical to supporting the company's efforts in representing and marketing VIP Airliners. Reid Oslin, VP Strategic Accounts at Elevate Aviation, stated “these aircraft are in increasing demand in the U.S. charter space. For decades we have specialized in curating trips for a variety of highly discerning clientele such as the best names in music and entertainment, executives and founders, and presidential campaigns; each able to benefit from the Large Aircraft placements soon to be available with the growing Elevate Jet fleet.”

ELIXIR AIRCRAFT - Elixir Aircraft a French aircraft manufacturer, who in early 2024, announced the closing of its development financing for 5 years, with a budget of 40 million euros. Elixir Aircraft is preparing to open a new 15,000 m² facility in La Rochelle and another in Sarasota, Florida.

***** 9 April 2025 – At the Aero Friedrichshafen show (Germany), Elixir Aircraft delivered to the Greek flight school, Egnatia Aviation, the first of the Elixirs ordered in 2024. The aircraft, in the colours of its new operator and the aircraft leasing company Green Aerolease, was transported in flight from La Rochelle. This Elixir is part of the first batch of six aircraft to be delivered in 2025 and will be based at Kavala-Amygdaleon Airport. The keys to this Elixir in the colours of the Greek school were presented by Cyril Champenois, co-founder and sales director of Elixir Aircraft to Dimitris Lymperakis, founder and CEO of Egnatia Aviation. Exhibited alongside two other Elixirs of the same "school" configuration (100 horsepower Rotax 912 engine, glass cockpit), this first aircraft will reach its "Lydia" base Kavala-Amygdaleon, in Greece, as soon as the show closed. Five more are to be delivered in 2025, the second batch of six aircraft in 2026. At the time this was reported, thirty aircraft already operated in France and thanks to ongoing European deliveries (Scotland, Spain, Greece) and expressions of interest from other continents (200 orders in the United States, discussions in Asia), Elixir Aircraft is asserting its globalization strategy. The acceleration of production rates and the extension of industrial infrastructures meet this ambition.

***** 12 June 2025 – Elixir Aircraft has been selected by the French National Civil Aviation School to replace its fleet of VFR* aircraft. Thirty Elixir aircraft will be delivered to ENAC between 2026 and 2027. The Elixir is a 4th-generation aircraft equipped with a OneShot carbon structure, a unique and innovative solution thanks to its simplicity. This design, combined with an ultra-fuel-efficient engine, reduces CO₂ emissions by 70%. The École Nationale de l'Aviation Civile (ENAC) is the 1st largest European Aeronautical University. It trains for careers in aeronautics and air transport, in particular engineers, air traffic controllers and pilots. 2,000 students are trained per year in France and abroad. In addition to its historic campus in Toulouse, ENAC operates its aviation activities from eight sites in France. The school is committed to the renewal and modernization of its fleet, which will consist of 97 aircraft in 2025. For the VFR segment, the Elixir, certified in 2020 and produced in La Rochelle, has been selected for a firm order for 30 aircraft. Airline pilots trained by ENAC will thus carry out part of

their training on Elixir from 2027. The Elixir has joined the fleets of private schools such as Airbus Flight Academy in France, Leading Edge Aviation in the UK and Spain, Fife Flight Centre in Scotland and Egnatia Aviation in Greece. The trust placed in it by ENAC provides Elixir Aircraft with a public reference and valuable support in its industrial development.

***** 22 July 2025 – Elixir Aircraft brings the final piece to its integrated professional flight training solution. The manufacturer of 4th generation training aircraft and ALSIM, a leading manufacturer and designer of flight simulators, signed a Memorandum of Understanding (MoU) at the EAA AirVenture in Oshkosh. They will provide flight schools with an advanced flight training system. Elixir Aircraft, manufacturer of 4th generation training aircraft, and ALSIM, the world leader in certified flight training solutions, announce that they have signed a Memorandum of Understanding (MoU) to provide a simulator combining a real aircraft cockpit and a high-fidelity flight simulator for pilot training. This new simulator integrates Garmin® G3X touch avionics, GTN750, GFC 500, GNC 355 instruments and G5 backup instruments. The Elixir aircraft's complete cockpit replica features a unique flight and throttle control, a dual-slot flap switch, a ballistic parachute, and a landing gear simulator. The simulator will meet FTD, AATD (FAA) and FNPT II (EASA) certification standards. As part of the agreement, Elixir Aircraft will provide access to the aircraft's data to develop a high-fidelity flight model. ALSIM will bring its experience, not only to develop the best-in-class simulator but also to provide the support service.

***** 23 July 2025 - Elixir Aircraft obtained the American FAA Part 23 certification on July 22, 2025. This certification is granted by the Federal Aviation Administration on the second day of the EAA AirVenture in Oshkosh, where Elixir Aircraft is presenting its 4th generation aircraft for the 4th year, intended for flight schools. With more than 300 pre-orders and letters of intent in the United States, the FAA certification will make it possible to launch the marketing of the Elixir there. After a fruitful collaboration with the FAA and EASA teams, Elixir Aircraft successfully met all American requirements and in particular during a flight test visit in May 2025 in La Rochelle. The FAA Part 23 certification will confirm the interest of the American market in a modern and efficient aircraft. Thus began the American adventure of Elixir Aircraft. The first deliveries will be reserved for schools that have signed pre-orders and letters of intent. Cirrus Aviation, a school in Sarasota, Florida, has signed 12 pre-orders and letters of intent. Sierra Charlie Aviation, based in Scottsdale, Arizona, is expecting 100 planes. Recruitment, sales, customer support, spare parts, training, these are the next steps for Elixir Aircraft in Sarasota, Florida.

EMBRAER – 10 April 2025 – Embraer (NYSE: ERJ / B3: EMBR3), a global aerospace industry leader, and Kenya Airways, a leading African airline, signed an agreement for the Embraer Collaborative Inventory Planning (ECIP) program, which will optimize its inventory levels and reduce its operational costs for its E190 jets. The contract will provide support for 13 aircraft. Kenya Airways is an Embraer customer since 2006 and flies to 45 destinations worldwide, 37 of which are in Africa, connecting over 5 million passengers.

***** 15 April 2025 – Embraer (NYSE: ERJ / B3: EMBR3), a global aerospace leader, announced that LOTAMS will become Europe's first Embraer Authorized Service Centre (EASC) for the E2 aircraft family following completion of the authorization and audit process conducted by the Polish Civil Aviation Authority. LOTAMS, one of Europe's major providers of MRO services, has bases across Poland serving some of the world's largest airlines. LOTAMS will be the first EASC in Europe for E2 aircraft – providing routine checks; scheduled and unscheduled maintenance; together with component repairs. After working together for 10 years, Embraer and LOTAMS formalized their MRO relationship in 2012, with LOTAMS achieving EASC status for ERJ-145 and first-generation E-Jet aircraft. Since then, LOTAMS has supplied Embraer E-Jets from airlines across Europe, with an average of 250,000 hours/year in heavy and line maintenance checks – around three million hours to date, making them one of Europe's top MROs. LOTAMS currently has five bays dedicated to E-Jet maintenance and plans to add more to service Europe's growing E2 fleet.

***** 17 April 2025 – Azorra has delivered the first of two new Embraer E195-E2 (MSN – 19020171) aircraft to Hunnu Air, marking a new partnership for the lessor and the first E2 to operate in Mongolia.

The E195-E2 delivered from Azorra's firm orderbook with Embraer (NYSE: ERJ / B3: EMBR3) will support Hunnu Air as it grows its fleet and expands its route network to key destinations across Asia-Pacific, offering greater capacity and longer-range capability. The Embraer E190-E2 and E195-E2, the world's most fuel-efficient and quiet single-aisle aircraft, was awarded type acceptance certificates by the Mongolia Civil Aviation Authority (MCAA) on 16 April 2025 following rigorous assessments by MCAA, aligning with global aviation standards already met by the aircraft through certifications from the FAA (US), EASA (Europe), ANAC (Brazil), CAAS (Singapore) and CAAC (China).

***** 23 April 2025 – Embraer (NYSE: ERJ/ B3: EMBR3), a global leader in the aerospace industry, signed its affiliation with the Mexican Federation of Aerospace Industry (FEMIA) during FAMEX. The affiliation aims to strengthen Embraer's presence and representation in Mexico, increase collaboration with the country's aeronautical industry, and promote new business opportunities.

***** 24 April 2025 – A high-level delegation from Embraer (NYSE: ERJ; B3: EMBR3) concluded an official visit to Morocco to assess the country's aerospace supply chain. The initiative follows a recent Memorandum of Understanding (MoU) signed between the Government of Morocco and Embraer to explore potential joint projects. Embraer sees significant opportunities for business and industrial collaboration as both Brazil and the Kingdom of Morocco share a strong commitment to deepening cooperation and investment. These opportunities span across commercial aviation, defence, and urban air mobility. "Morocco has a fast-emerging aerospace industry, and we've identified key suppliers with potential to be integrated into our global supply chain," said Roberto Chaves, Executive Vice-President of Global Procurement and Supply Chain at Embraer. "We believe there are opportunities to bring mutual benefits, both in the short and long term, through innovation and economic growth in both countries." Embraer elected Morocco as a regional key partner for building a robust supply chain program. Morocco's aerospace industry has demonstrated strong capabilities in areas such as aerostructures, machining, sheet metal work and composites. The cooperation could also include training programs, MRO (Maintenance, Repair, and Overhaul) capabilities and additional areas for potential collaboration, such as Research & Technology.

***** 30 May 2025 – Brazilian aerospace and defence major Embraer announced a significant reinforcement of its commitment to India with the establishment of a **fully owned Indian subsidiary** which will have its corporate office in AeroCity, New Delhi. This strategic move underscores Embraer's long-term vision for growth and potential collaboration with India's rapidly evolving aerospace and defence landscape. The establishment of a subsidiary in India aims at strengthening its interests across **defence, commercial aviation, business aviation, services & support and the burgeoning urban air mobility sector**. Embraer is working on growing its team in the country, building capacity to capitalize on the opportunities within the country's ever-evolving aerospace and defence industry. This includes establishing teams across corporate functions and specialized cells focused on procurement, supply chain and engineering. Embraer is significantly deepening its engagement in India. The company has a substantial footprint with nearly 50 Embraer aircraft and 11 aircraft types currently operating in the country - from commercial aviation, defence and business aviation, all supported by Embraer's service and support network in the country. Embraer's growth in the country also underscores the strengthening of ties between Brazil and India, with Embraer's expansion in the region reflecting a shared commitment to deeper collaboration and mutual growth. Embraer's involvement in India, including participating at the upcoming IATA AGM 2025 in New Delhi, highlights the company's strategic focus on the Indian market and ongoing efforts to engage with key stakeholders across the aviation ecosystem. This announcement builds upon recent strategic moves Embraer has made in India, including an MoU signed in February 2024 between Embraer Defence & Security and Mahindra Defence Systems to evaluate the opportunity to jointly pursue the Indian Air Force's Medium Transport Aircraft (MTA) program with the C-390 Millennium.

***** 24 June 2025 – Embraer (NYSE: ERJ / B3: EMBR3), a global leader in the aerospace industry, opened its new Commercial MRO facilities at the Perot Field Alliance Airport in Fort Worth, Texas. In partnership with the City of Fort Worth and the State of Texas, Embraer will begin operations in an

existing hangar, while building a second hangar that is scheduled for completion in 2027. With the new facilities, Embraer's capacity to serve its customers is expected to increase considerably in the United States, with an increase of 53% across the country. The investment will reach up to \$70 million and is expected to create approximately 250 new aviation jobs in Texas. The new Fort Worth service centre is the 13th Embraer Owned Service Centre, out of more than 80 Authorized Service Centres worldwide.

***** 26 June 2025 – Embraer (NYSE: ERJ / B3: EMBR3), a global leader in the aerospace industry, announced a new maintenance contract with CommuteAir for its new facilities dedicated to Commercial Aviation at the Perot Field Alliance Airport in Fort Worth, Texas. The deal was inked with CommuteAir and will provide maintenance, repair and overhaul for the Embraer aircraft operating in CommuteAir's fleet.

***** 1 July 2025 – Scandinavian Airlines (SAS) has entered into an agreement to acquire 45 Embraer (NYSE: ERJ; B3: EMBR3) E195-E2 aircraft, with purchase rights for an additional 10 aircraft — the largest SAS jet order direct from a manufacturer since 1996. This milestone agreement supports SAS' long-term fleet renewal strategy, which is focused on increasing efficiency, reducing emissions, and unlocking future growth opportunities from its global hub in Copenhagen as well as across its Scandinavian and international network. The first aircraft deliveries from Embraer are scheduled to begin in late 2027, with further deliveries extending over approximately four years. Excluding purchase rights, the value for the order is approximately US\$4 billion. "This is a defining moment for SAS," says Anko van der Werff, President & CEO, SAS. "The Embraer E195-E2 is a world-class aircraft, combining outstanding performance with excellent fuel efficiency and comfort. This aircraft is key to enabling future growth and improved connectivity across Scandinavia and beyond. We've taken the time to make the right decision — and this major investment reflects our confidence in the future and the strength of the agreement we've secured." The E195-E2 will play a vital role in optimizing SAS' operations and enhancing connectivity across Scandinavia and Europe. Its size and range are ideally suited to complement SAS' existing fleet and route structure, allowing for more frequencies, better network flexibility, and lower trip costs.

***** 11 July 2025 – Embraer (NYSE: ERJ; B3: EMBR3), Viasat, Inc., and Aeromexico announced the installation of advanced in-flight internet connectivity on Aeromexico's E190 jets, further integrating the airline's fleet with fast Wi-Fi for its customers. High speed satellite connectivity via Viasat's global Ka-band network will allow Aeromexico passengers on these aircraft to stream movies and television, watch live sports, access the internet, send emails, and connect to their social networks while onboard. So far, six Aeromexico Embraer E190 aircraft are equipped with Viasat's advanced Wi-Fi technology, enabling customers to enjoy fast and reliable internet connectivity. Installation of Viasat's in-flight Wi-Fi solution on a remaining 28 aircraft, totalling 34 E190s, is ongoing.

***** 6 August 2025 – Embraer will offer Starlink connectivity as an aftermarket solution for Praetor 600, Praetor 500, Legacy 500 and Legacy 450 customers through a Supplemental Type Certificate (STC). The new solution is being offered through a partnership with Nextant Aerospace, the engineering arm of Flexjet. FAA certification has been received for the Praetor 500 and Legacy 450 fleets. FAA certification for the Praetor 600 and Legacy 500 is expected in Q3 2025, followed by ANAC certification in Q4 2025, and EASA certification in Q1 2026".

***** 6 August 2025 – Embraer (NYSE: ERJ / B3: EMBR3), a global aerospace leader, announced that Aerocardal is joining its Authorized Service Centre Network, dedicated to executive jets in Chile. The Chilean company is based at the Arturo Merino Benítez International Airport in Santiago and has been in the executive aviation market since 1991. Aerocardal will provide line maintenance services, including unscheduled maintenance, AOG support, and drop-ins to local and external customers operating in the country.

***** 7 August 2025 – Airlink and Azorra have finalized a lease agreement that will see the Johannesburg-headquartered airline acquire 10 new Embraer E195-E2 twin-engine passenger aircraft, with the first delivery scheduled for later this year. This follows the previously announced selection of the E195-E2s by Airlink, South Africa's leading full-service airline. Azorra, the Fort Lauderdale-based

lease, finance and asset management firm will supply the newly built aircraft which will augment Airlink's current 68-strong fleet. Deliveries of the 10 E195-E2s from Embraer's facilities in Brazil, will begin later this year and be completed in 2027. Airlink has operated Embraer aircraft since 2001. The new aircraft, which will seat up to 136 passengers in a two-by-two cabin layout, will provide Airlink with additional capacity to enhance its competitiveness on high-density routes and their additional range will create opportunities to open new routes to serve more destinations across sub-Saharan Africa. Airlink will derive additional savings from the high degree of operating, maintenance, training and equipment commonality between its existing E-Jets and the new E2s, including similar flightdecks, operating procedures and handling. This will also ensure a streamlined entry into service.

***** 8 August 2025 – Embraer (NYSE: ERJ / B3: EMBR3), a global leader in the aerospace industry, has signed several Memorandums of Understanding (MoUs) with key Lithuanian partners, marking a significant step toward long-term cooperation in aerospace, defence and innovation. The agreements were signed with eight prominent Lithuanian institutions and companies including Kaunas University of Technology (KTU), Vilnius Gediminas Technical University (Vilnius Tech), Aktyvus Photonics, J&C Aero, Nordic Aircraft Systems, Brolis Defence, DAT, and Baltic Institute of Advanced Technology (BPTI). "These partnerships reflect Embraer's commitment to fostering innovation and strengthening global industrial and defence capabilities through strategic cooperation. Lithuania's growing aerospace ecosystem and technological expertise make it an ideal environment for Embraer's long-term vision in Europe," said Fabio Caparica, Vice President of Contracts at Embraer Defence & Security. The MoUs encompass a wide range of high-value areas, including Maintenance, Repair and Overhaul (MRO), Engineering and Innovation, Technological Development, and Supply Chain Management. This significant ceremony follows the selection in June 2025 of Embraer's C-390 multi-mission aircraft by Lithuania to enhance its defence capabilities and interoperability. This selection aligns with European and NATO allies—including Portugal, Slovakia, Hungary, the Netherlands, Austria, the Czech Republic, and Sweden—that have also selected this new generation aircraft to modernize their air forces.

***** 15 August 2025 – Embraer (NYSE: ERJ/B3: EMBR3) participated in the Brazilian Agricultural Aviation Congress, an event that took place from August 19 to 21 in Santo Antônio do Leverge (MT), with the theme "A look to the future". The company exhibited the top-selling crop-duster in the Brazilian agricultural aviation market, the Ipanema 203, which has over 20 years of operation powered by 100% ethanol. It combines technology with robustness, delivers high productivity with precision, and still maintains low operational costs. With more than 180 units sold in the last three years, the aircraft remains a top choice among operators and offers a wide range of equipment aimed at boosting productivity and precision with sustainability. With an efficiency equivalent to four large ground sprayers operating at the same time, the ethanol-powered aircraft sprays more than 200 hectares per hour, delivering a high-quality application without kneading the soil or spreading pests by contact, generating a result for the field of up to 15 bags more per hectare. In addition to participating in the main events in the agricultural sector with the Ipanema 203, Embraer has also been promoting operational safety during the events, with an intense agenda of initiatives in the field dealing with topics such as preventive inspections, a safe environment, and good practices for pilots, mechanics and operators. Currently, 100% of agricultural pilot training classes in Brazil include a lecture from the Ipanema customer support team, ensuring that a strong safety culture is instilled from the start of an agricultural pilot's professional life.

ENSTROM HELICOPTERS – 21 May 2025 – We are proud to announce that Enstrom Helicopter Corporation is in its final stretch of several FAA certification projects, which will bring brand new Enstrom Helicopters to the United States market. Enstrom is poised to begin delivery of our 480B turbine models in Q3 of 2025. We are also finalizing our piston CRFS certification, so we fully expect to be delivering new piston helicopters in Q2 2026. In preparation for these deliveries, Enstrom representatives have been busy recruiting dealers and factory-authorized service centres, where every technician will be fully equipped to service all Enstrom models. Senior Vice President Charles Wade said, "We hosted several demos across the United States, making stops in Florida, Texas, and several

other states. We saw lots of activity and lots of interest. It was a tremendously productive trip!” Enstrom’s new lineup of turbine helicopters will include the current standard 480B, the new baseline 480B Signature, and the fully loaded 480B Elite – a model first announced at VAI Verticon this year. The Elite will feature an all-glass instrument panel, Garmin G500H avionics, GTN750/GTN650/Digital Audio radios, ADS-B In/Out Surveillance, Genesys autopilot, and air conditioning. Elite customers may choose from custom paint schemes and advanced interior trim and colour packages. This past year has demonstrated further reasons for undeniable optimism regarding Enstrom’s future. Enstrom delivered legacy piston and turbine models for military training programs in both Zambia and Peru. We also delivered spare and overhaul parts to customers on all six continents where Enstrom helicopters are flown. Both foreign militaries and private owners have expressed remarkable gratitude at seeing Enstrom Helicopter back at full strength. Enstrom Board Member Randy Sharkey said, “Our first priority on this journey back to prominence was to ensure that we could support our existing customer base. With the market calling for more options in the light helicopter segment, our engineering team is laser focused on exceeding modern standards and elevating customer expectations.”

FLIGHTSAFETY INTERNATIONAL – 7 May 2025 – FlightSafety International (FSI), a global leader in aviation training, is pleased to announce the **expansion of its facilities at Farnborough Airport**, the home of British aviation and Europe’s leading airport for premium air travel connectivity, highlighting its commitment to enhancing aviation safety and training excellence in Europe. The new FSI centre is expected to open in the second quarter of 2027. Lease terms have been finalised, and the planning application was submitted in January. Construction is scheduled to start in late 2025 and finish by early 2027. FSI has operated a training centre at Farnborough Airport since 2004. The new facilities will boost training capacity by 40-50%, enabling more aviation professionals’ access to FSI’s world-class training programmes. The current facility is 4,680 square metres. It features 11 advanced simulators and training for over 14 aircraft types, including both fixed-wing and rotary-wing models, and trains approximately 3,500 clients each year. The expansion will add 0.7 hectares to relocate parking and create a 4,680-square-metre space for six full-flight simulators, 10 lower-level training devices, and 19 classrooms. FSI employs over 1,800 professional instructors globally, delivering more than 1.4 million hours of training annually. The expansion will add more than 60 new jobs, including 40 instructors, eight simulator technicians, six customer support specialists, three administrative staff, and five programme managers to the Farnborough location. By expanding its Farnborough facility, FSI aims to reduce the need for European customers to travel to the U.S. for training. The project will positively impact the local economy as clients often use nearby hotels, bed and breakfasts, and serviced apartments. The expansion is expected to generate an additional 9,000 hotel nights annually, benefiting local businesses, including food, entertainment, and shopping. Farnborough Airport is Europe’s leading business aviation airport, it plays an essential role in supporting economic growth, contributing £1.9 billion in Gross Value Added (GVA) to the UK economy annually.

***** 19 August 2025 – FlightSafety International, a global leader in aviation training, announced the expansion of its operations in Arizona with the construction of a new 100,000-square-foot Learning Centre in Mesa. This expansion is part of FlightSafety’s broader growth strategy, building on the company’s long-standing presence in the state through its Tucson Learning Centre, and adds to its growing network of flagship training centres across the U.S. and around the world. The new Mesa facility is designed to meet rising demand for high-quality aviation training and reflects FlightSafety’s continued commitment to advancing aviation safety and preparedness. Groundbreaking is scheduled for October 2025, with the centre expected to open in early 2028. The Mesa facility will include full-flight simulators and advanced training devices, with capacity to serve pilots, maintenance technicians, and cabin crews. The centre is designed to scale over time to meet increasing demand. The Mesa Learning Centre is expected to bring strong economic benefits to the region. Following the opening and as operations ramp up, approximately 100 jobs are projected to be created, with potential for additional growth over time. In addition to direct job creation, the centre is expected to attract thousands of

aviation professionals to the area for training each year, bringing measurable tourism and business travel activity to local hotels, restaurants, and service providers.

GULFSTREAM AEROSPACE CORP – 16 April 2025 – Gulfstream Aerospace Corp., a wholly owned subsidiary of General Dynamics (NYSE:GD), announced the all-new Gulfstream G800, the world's longest-range business aircraft, has earned type certification from the Federal Aviation Administration (FAA) along with certification from the European Union Aviation Safety Agency (EASA) and has done so with even greater performance capabilities than originally anticipated. The certifications confirm enhanced performance for the aircraft, including a range of 8,200 nautical miles/15,186 kilometres at the long-range cruise speed of Mach 0.85, an increase of 200 nm/370 km over original projections. The G800 also can travel 7,000 nm/12,964 km at its high-speed cruise of Mach 0.90 or an unprecedented 8,000 nm/14,816 km at Mach 0.87. The aircraft's maximum operating speed has increased to Mach 0.935 from Mach 0.925. In addition, the G800 was certified with a balanced field length take-off distance of 5,812 feet/1,771 meters and a landing distance of 3,105 ft/946 m (standard ISA day, sea level), both shorter than initially announced, giving customers access to more airports. The G800 features unparalleled cabin comfort, including the industry's lowest cabin altitude of 2,840 ft/866 m when flying at 41,000 ft/12,497 m — shared with the Gulfstream G700 — 100% fresh air, a plasma ionization air purification system and 16 Gulfstream Panoramic Oval Windows. The whisper-quiet interior can be configured with up to four living areas or three living areas and a dedicated crew compartment. The ultralong range, high-speed performance and enhanced fuel-efficiency of the G800 can be attributed to the combination of Rolls-Royce Pearl 700 engines and the Gulfstream-designed aerodynamic wing and winglet.

***** 28 April 2025 – Gulfstream Aerospace Corp. announced the opening of its newest Gulfstream FAST (Field and Airborne Support Teams) location in White Plains, New York. Positioned at Westchester County Airport, highly skilled FAST technicians are available to support aircraft service needs both on-site and in the surrounding area. This news further supports Gulfstream's global expansion of its FAST program, which has continued to grow and evolve over the years, increasing its field support readiness to better serve customers and the growing Gulfstream fleet. Today, Gulfstream Customer Support is focused on adding new FAST bases in areas with high customer activity, like White Plains. FAST originally launched in the U.S. to dispatch and swiftly respond to any aircraft on ground (AOG) situation. The team first expanded overseas in 2011, and the program has grown significantly since. Today there are 150 Gulfstream FAST technicians and 24 FAST bases worldwide. In 2024, the team expanded by more than 40% and new FAST team members have already been added this year with future growth opportunities in Western U.S., Europe, the Middle East and Asia-Pacific.

***** 1 May 2025 – Gulfstream Aerospace Corp. announced the finalization of its expanded aircraft completions operations at St. Louis Downtown Airport during a ceremony to inaugurate the new space. Originally announced in 2023, this facility expansion provides the necessary resources to support full aircraft interior outfitting at Gulfstream's St. Louis facility. This expansion represents an investment of more than \$30 million and adds to Gulfstream's St. Louis maintenance, repair and overhaul (MRO) facility that opened in 2017 to provide dedicated hangar space and service to support the entire Gulfstream fleet. Today, Gulfstream employs over 675 team members on-site in St. Louis and encompasses a total facility footprint of 645,013 square feet/59,993 square metres. In support of this growth, Gulfstream also added 200 new jobs. While many of these new positions have been filled, Gulfstream is still actively recruiting and hiring in St. Louis for numerous roles in avionics, interior installations, cabinet fabrication and cabinet finishing. "The St. Louis area is a booming aviation hub filled with skilled and capable talent, and that has played a role in our continued investment in the region," added Burns. To help engage and develop its workforce at the St. Louis facility, Gulfstream is partnering with many local educational institutions. One of these initiatives is Gulfstream's high school assistant program with Cahokia Heights and The Centre for Academic and Vocational Excellence (CAVE) in Belleville. Students can enrol in this program and receive on-the-job experience while in school and then be placed in full-time positions at Gulfstream upon graduation. Other recent Gulfstream

facility investments include all-new service centres in Mesa, Arizona, and Fort Worth, Texas; a world-class paint hangar in Appleton, Wisconsin; and the recently expanded Savannah service centre.

***** 14 May 2025 – Gulfstream Aerospace Corp. announced the official unveiling of its **reimagined London Sales and Design Centre**. Originally opened in 2013, the nearly 5,500-square-foot/511-square-meter space located in Mayfair gives customers based in or traveling through the city exclusive access to Gulfstream's London-based sales executives and interior design team. "Delivering an unparalleled experience for our customers is what defines the Gulfstream difference and is something we are continuously investing in," said Mark Burns, president, Gulfstream. "Our curated portfolio of strategically located sales and design centres offers customers an opportunity to personally explore our aircraft cabins, seating options and outfitting materials so they can tailor their own aircraft to their liking. This redesigned London space is the latest location to further bring this bespoke experience to life." The London Sales and Design Centre features a full-size Gulfstream G400 cabin mock-up and a Gulfstream G700 and Gulfstream G800 cabin mock-up along with the award-winning Gulfstream G500 and Gulfstream G600 customizable seat collections for customers to test the comfort and functionality of seating, flooring and materials in an actual cabin living area without leaving the city centre. In the design showroom, Gulfstream's interior design team guides customers through the vast selection of finishes, veneers, floor coverings, leathers, textiles and other interior outfitting materials available on-site. Dynamic technology, including 3D Cabin Creator and exterior paint visualization technology displayed via a large-scale Powerwall, allows customers to delve into the multitude of flexible cabin configurations and full customization services Gulfstream offers. In addition to London, Gulfstream's sales and design centres are also located in Savannah, New York and Beverly Hills, California.

***** 5 June 2025 – Gulfstream Aerospace Corp. announced the Gulfstream G700 has been certified by Brazil's Agência Nacional de Aviação Civil (ANAC), clearing the way for in-country deliveries to begin. The certification coincides with Gulfstream's fourth straight appearance at the Catarina Aviation Show at São Paulo Catarina International Executive Airport in Brazil, June 5-7, with the next-generation Gulfstream G600 on display.

***** 16 June 2025 – Gulfstream Aerospace Corp. announced from Savannah, Ga. that the Gulfstream G700 set two new city-pair speed records en-route to the International Paris Air Show at Paris-Le Bourget airport. The G700 flew the record flights on sustainable aviation fuel (SAF) and will receive Sustainable Wings accreditation from the National Aeronautic Association (NAA) for each flight. On Friday, June 13, the aircraft flew from Teterboro, New Jersey, to San Francisco, traveling 2,272 nautical miles/4,208 kilometres in 4 hours and 57 minutes at an average speed of Mach 0.91. It then flew from San Francisco to Paris, traveling 4,947 nm/9,162 km in 9 hours and 26 minutes at an average speed of Mach 0.91. "Recognition from our partners at the NAA and these latest record-breaking flights further demonstrate Gulfstream's industry-leading commitment to sustainability," said Mark Burns, president, Gulfstream. "We are excited for the G700 and our award-winning Gulfstream G600 to return to the International Paris Air Show this year and look forward to showcasing the compelling combination of advanced technology, performance and comfort as increased demand for our next-generation aircraft continues in Europe."

***** 4 August 2025 – Gulfstream Aerospace Corp. announced the opening of its newest Technical Training Centre (TTC) in Mesa, Arizona. The facility provides dedicated space for on-the-job training to expand the local workforce and support Gulfstream's growing fleet. It is the second TTC facility for Gulfstream, the first of which opened in 2015 at the company's headquarters in Savannah. The new TTC offers more than 10,000 square feet of classroom and lab space for hands-on training from Gulfstream instructors. The facility will house a Gulfstream G650 fuselage segment and empennage assembly, a G700 engine, a G600 simulator and a G200 aircraft. This equipment will support skills development training for new and existing technicians in several areas, including sheet metal work, avionics, mechanical maintenance and safety training. The Mesa training facility complements the all-new maintenance, repair and overhaul (MRO) facility that officially opened at Mesa Gateway Airport earlier this year. The MRO has already brought more than 300 jobs to the region, and Gulfstream is

actively hiring more team members, many of whom will be onboarded and trained at the new TTC. To help build the local workforce, Gulfstream continues to partner with Chandler-Gilbert Community College to train and hire students through their airframe and powerplant (A&P) maintenance technology programs. In addition to completing coursework, participating students receive Gulfstream-led training at the Mesa TTC to prepare them for full-time positions upon graduation. Gulfstream is proud to have already hired 40 students from Chandler-Gilbert.

HONEYWELL – xx August 2025 – Honeywell (NASDAQ: HON) in a press release issued on 14 August 2025, announced that LOT Polish Airlines has selected its portfolio of advanced avionics systems for use in the national carrier's 13 new Boeing 737 MAX aircraft. The aircraft, which are due to enter service in 2026, will be equipped with Honeywell's latest technologies designed to maximize pilots' situational awareness and support cockpit operations during the flight. "The aviation industry is undergoing a significant transformation as it looks to meet rapid growth in demand, while continuing to maximize safety and drive new operational efficiencies," said John Guasto, vice president, EMEA Airlines, Honeywell Aerospace Technologies. "Honeywell is at the forefront of this transformation, with the technologies needed to address these demands. We are proud to be supporting LOT's newest fleet investment, providing pilots with the latest cockpit capabilities and ensuring customers in this fast-growth region enjoy a world-class passenger experience." "Our goal is to introduce the latest, passenger-focused aircraft to strengthen our position as the preferred carrier in Central and Eastern Europe. By choosing Honeywell avionics for our newest fleet, we're equipping our pilots and crews with the tools they need to deliver the exceptional flight experience our passengers expect – especially as we continue to grow and launch new routes across Europe," said Wiktor Radoń, technical operations managing director, LOT Polish Airlines. Honeywell will outfit LOT's new aircraft with a range of cockpit technologies, including: IntuVue™ RDR-4000 3D Weather Radar, the first automatic commercial radar to accurately depict weather in the flight path of an airplane. IntuVue automatically scans the sky at 17 tilt angles – the most in the industry – and delivers a 3D view of the weather through an intuitive display that pilots can quickly and easily reference. SmartTraffic™ TCAS/Mode S (Traffic Alert & Collision Avoidance and Mode S Transponder), which protects aircraft against mid-air collisions by detecting threats and issuing clear avoidance commands. Honeywell's latest generation SmartTraffic CAS 100 builds on this foundation by adding advanced algorithms and an intuitive, data rich traffic display that sharpens situational awareness and elevates safety in the busiest airspace. Innovative Quantum™ Line Communication and Navigation Radios, the market's most advanced communication and navigation radios that are engineered to scale seamlessly as aviation shifts toward free flight operations. Their modular design supports seamless performance upgrades while integrating effortlessly with existing technology onboard. Honeywell Connected Recorder-25 (HCR-25), which provides anytime access to flight data, powering predictive maintenance and richer operational analytics. In an emergency, investigators can retrieve critical recordings within moments. HCR-25 meets the requirements of the 2021 Federal Aviation Administration and European Aviation Safety Agency minimum 25-hour cockpit voice recording mandates.

HYBRID AIR VEHICLES (HAV) – 30 June 2025 - **A UK-based** leader in sustainable aircraft technology, is proud to announce its membership in the Skies and Seas Hydrogen-fuels Accelerator Coalition (SASHA) – a cross-sector alliance uniting leaders in aviation and maritime transport to champion the role of green hydrogen in the decarbonisation of these two sectors. Airlander will play a significant role in the pathway to zero-emissions aviation as an early and safe testbed for the use of hydrogen as a fuel. It is planned that an all-electric Airlander 10 will be available from 2030, using electric engines powered by hydrogen fuel cells. Airlander exemplifies the kind of innovation SASHA was formed to accelerate.

***** 10 July 2025 – Hybrid Air Vehicles Ltd (HAV) has announced an expansion of its global footprint with the establishment of HAV USA, a new subsidiary of HAV incorporated in the United States, to meet growing international demand. This move positions HAV closer to its customers in the region, in particular the US Government, aerospace primes, as well as commercial passenger and cargo

transporters. This is a key step as we expand Airlander opportunities globally. This strategic move supports growing interest from the US national security, aerospace, and disaster response sectors in Airlander. HAV USA reflects the increasing global relevance of our technology in the Americas and allows us to expand cooperative activities with US companies and the US Government. HAV USA will be led by its President, John Schumacher. John is a distinguished leader in government, aerospace and international organizations. He served as a Naval Officer, led NASA's work on a new Vision for U.S. Space Exploration, strengthened U.S. missile and space capabilities, and advanced humankind's reach into Space. John was a key leader in reinvigorating Aerojet Rocketdyne, America's premier rocket propulsion manufacturer; and serves as President of the International Academy of Astronautics. HAV is in the final stages of planning for the production of Airlander 10, its first commercial aircraft. Airlander 10 is a versatile aircraft with a modular payload design that is capable of transporting over 100 passengers, a ten-ton payload of freight, or alternatively providing a highly instrumented cabin for persistent surveillance, reconnaissance and communications for national security, commercial, or disaster response. Airlander's ability to fly at different altitudes for up to five days and modular payload design make it a versatile, multi-use platform ideal for government and commercial users. The Airlander design scales easily into larger variants that could carry up to 200 tons over long distances. Airlander, particularly larger variants, is well suited to providing logistics to remote or disaster response areas globally because of the aircraft's unique ability to land on any relatively flat surface with no need for prepared runways.

***** 24 July 2025 – Airlander is designed for multiple roles, including defence and security missions where the survivability of the aircraft is critical. This means more than withstanding damage—it involves avoiding detection (low susceptibility), limiting the impact of any attack (low vulnerability), and continuing to operate effectively. With low susceptibility, low vulnerability, and a robust design, Airlander offers clear operational advantages in contested environments. Airlander's hull has a relatively low radar return as it is constructed from fabric and helium filled. Airlander's engines aren't gas turbines and therefore have relatively low infrared radiation. They're also widely spaced, which further reduces the aircraft's heat signature. Airlander is also extremely quiet and can operate above the reach of small arms. With no need for runways and the ability to stay airborne for days, Airlander can operate from unexpected or unusual places and remain on station far longer than most aircraft, giving it a unique advantage. Airlander's lighter-than-air design makes it inherently resilient to damage. A puncture to the hull results in slow helium leakage and a gradual, controlled descent, not catastrophic failure. Even with only two operational engines, it can continue flying, complete its mission, and return to base for repair. Key systems like engines, fuel lines, and control systems are widely spaced, so a single impact is unlikely to disable the aircraft. Airlander also flies relatively slowly, so any damage it sustains is less likely to be worsened by airflow stress during flight. Airlander is engineered to endure both natural hazards and hostile conditions. Its design draws on extensive lighter-than-air research, conducted over a long period of time and within a variety of environments. Airlander's envelope is less likely to trigger missile fuzing on contact, and its low acoustic, infrared, and radar signatures make it a difficult target. Additionally, it's built to withstand lightning strikes, high intensity radiated fields, extreme temperatures, and icing, ensuring robust performance in a range of challenging scenarios. Airlander's low detectability, resistance to damage, and ability to recover from hostile events make it a compelling platform for defence and security operations. This makes Airlander particularly well suited to persistent surveillance, forward deployment in austere environments, and missions where other platforms may be too vulnerable or short-lived. Whether supporting surveillance, communications, logistics, or multi-day ISR missions, Airlander uniquely combines endurance, flexibility, and survivability.

IAI (ISRAEL AEROSPACE INDUSTRIES) – 7 July 2025 – IAI (Israel Aerospace Industries), a world-class aerospace and defence leader and Fire Free Forests (3F) have signed a strategic Memorandum of Understanding (MoU) to co-develop a next-generation airborne firefighting platform to counter the growing global threat of wildfires, based on 767BDSF, a specially adapted version of IAI's BEDEK Special Freighter. This strategic collaboration marks a significant step in addressing the global fight

against large-scale wildfires, which are intensifying due to climate change, posing severe environmental and economic risks and endangering human lives. The co-develop platform brings together IAI's world-class aerospace engineering and aircraft conversion capabilities with 3F's strategic vision, commercial leadership, and operational planning. Under the MoU, IAI will lead the development of an integrated solution designed to extinguish massive fires from the air. This solution includes: 767FF Fire-Fighter specially adapted aircraft equipped to carry and precisely disperse ~40 tons of fire-retardant material to halt fire spread and aid in its suppression, advanced sensor systems for real-time detection and identification of fire origins, wind and ground conditions, and a centralized Command and Control system to coordinate all operational assets—both airborne and ground-based. 3F will oversee the commercial strategy, including the development of a subscription-based service model for governmental agencies, reinsurers, and climate resilience programs. 3F will also be responsible for business planning, financing, and engagement with public-sector clients worldwide. The deployment plan for this new airborne firefighting platform envisions a phased rollout with progressive deployment milestones, supported by multiple international hubs in fire-prone regions, including the United States, Canada, Australia, and Southern Europe. As Israel's aviation house, IAI's aviation division encompasses all activities dealing with manned aircraft: MRO (Maintenance, Repair and Overhaul); executive aircraft; passenger-to-cargo aircraft conversion; aeronautical assemblies and structures; aircraft upgrades, and much more. Thanks to its groundbreaking technologies and building on accumulated knowledge and experience in the field of aviation stretching over 70 years, IAI is on par with the world's leading aviation companies. IAI's customers include many of the world's largest companies, such as Amazon, Air Transport Services Group (ATSG), DHL, FedEx, Lockheed Martin, Boeing, Gulfstream, and more.

***** 17 July 2025 – Israel Aerospace Industries (IAI), a global leader in passenger-to-freighter (P2F) aircraft conversions, has successfully completed a door cutting phase in its Airbus A330-300BDSF conversion program – an important step in this cargo conversion program. The Airbus A330-300BDSF, is a next-generation, medium-size freighter converted by IAI, offering a competitive, cutting-edge solution for cargo operators seeking to expand and modernize their widebody fleets. The converted aircraft will feature increased cargo volume, improved loading efficiency and reduced cargo operation turnaround time (TAT), due to the optimized location of its unique main cargo door. Additionally, our platform offers a range of advanced enhancements including multiple Powered Cargo Loading System (PCLS) configurations which maximize flexibility and efficiency during cargo operations as well as a modernized supernumerary area with a fully equipped wet galley and overhead bin, to provide comfort and support for onboard personnel during operations.

***** 11 August 2025 – IAI (Israel Aerospace Industries), a global leader in passenger-to-freighter (P2F) aircraft conversions, announced the successful completion of a trial to load a Trent 1000 (B787 engine) into the main deck of IAI B777-300ERSF cargo aircraft. IAI is the first in the world to convert this type of aircraft to a cargo configuration, offering an increased volume and flight-carrying capacity of 100 tons. During the successful trial, a Trent 1000 (B787 engine) was successfully loaded through the Main Deck Cargo Door of the IAI B777-300ERSF aircraft, and the engine was perfectly placed in its final position in the main deck using the "Collins" Powered Cargo Loading System (CLS). This achievement demonstrates IAI's advanced engineering capabilities, expanding the airlift capabilities of the IAI B777-300ERSF aircraft and providing customers with an innovative solution for transporting various engine types and sizes of cargo (e.g. GE90, Trent 700 and Trent 1000).

KLASJET – 9 June 2025 – KlasJet, an exclusive private and corporate jet charter company that is part of the world's largest ACMI (Aircraft, Crew, Maintenance, and Insurance) provider, Avia Solutions Group, has signed an agreement with Air Cairo to provide chartered flights this summer. Under the agreement, KlasJet is providing an aircraft on an ACMI (Aircraft, Crew, Maintenance, and Insurance) basis to Air Cairo to operate scheduled flights between Milan (Italy) and Sharjah (UAE) during the high season. These are two of Air Cairo's key established routes. The contract started on 30th May 2025 and will run until 31st October. Air Cairo was founded in 2003 and is partly owned by EgyptAir, Egypt's

state-owned national airline. The carrier currently operates more than 30 aircraft, mostly A320s, and its main business focus is charter flights from Europe to Egypt's most popular holiday destinations. KlasJet became the very first ACMI provider based in an EASA-regulated country working with Air Cairo. Despite the differences in procedures and regulations, KlasJet secured a three-day turnaround from signing the agreement to the ferry flight to Cairo on May 30th. "We have been able to get alignment on all operational and crew-related topics thanks to the flexible and proactive approach of our team – who flew out to Cairo to ensure everything progressed smoothly – and the strong commitment on both sides to clear communication and a partnership-based approach," said Vytautas Mikuckas, Head of Wet Lease Department at KlasJet. The partnership between Air Cairo and KlasJet is helping meet an upsurge in tourism, a sector that is vital to Egypt.

***** 25 June 2025 – A premium private jet charter company KlasJet, part of the world's largest ACMI (Aircraft, Crew, Maintenance, and Insurance) provider Avia Solutions Group, has joined the International Air Transport Association (IATA) as an official member. This membership proves that the company meets the highest global aviation safety, quality, and operational management standards, establishing KlasJet among world-class private airlines and strengthening its reputation with clients, regulators, and business partners. To become an IATA member, KlasJet had to meet several mandatory requirements, including passing the IATA Operational Safety Audit (IOSA). Conducted by accredited IATA auditors, this audit examined the airline's flight operations, technical maintenance systems, passenger and baggage handling, risk management and other critical areas of operations. As an official IATA member, KlasJet plans to actively use key IATA resources and tools to strengthen its competencies and efficiency. These include IATA-offered employee training, the IOSA Standards System, statistics and analytical data, and IATA Safety Connect platforms for sharing safety insights with other airlines and accessing current industry best practices.

***** 1 August 2025 - KlasJet, a premium private jet charter company and part of the world's largest ACMI (Aircraft, Crew, Maintenance, and Insurance) provider, Avia Solutions Group, is pleased to announce its strategic expansion into the Asian market. In the final quarter of 2025, KlasJet will position one of its aircraft in Singapore to meet the growing demand in the region. As part of this expansion, KlasJet is planning of establishing an office in Singapore with dedicated regional sales capabilities. The Asia-Pacific private jet market has been experiencing steady growth over the past decade. It is currently valued at \$1.71 billion and is expected to reach up to \$2.37 billion with an annual average growth rate of 6.73%. One of the primary strategic goals of KlasJet is to meet this demand and provide customers with more rapidly available services. According to Justinas Bulka, CEO of KlasJet, the Asian market represents a critical component of the company's global expansion strategy. "The Asian region is essential to us for several key reasons: First of all, it is a market with a consistent demand for luxury and personalized travel services. This aligns perfectly with our extensive experience and expertise in providing business and VIP charter services. Secondly, the region has several global business hubs from which frequent international travel occurs, and the demand for private aircraft charter services is very high," he explains. In Asia, the company will offer on-demand private charter services tailored to a wide range of client needs – from travel for professional sports teams to corporate employee shuttles. All VIP configuration aircraft in KlasJet's fleet (Boeing 737-300/500 models), are available for deployment in the region depending on the demand and needs in other regions. These aircraft are configured to carry between 56 and 104 passengers, ensuring both flexibility and comfort for group travel. Highlighting the significance of local market presence, Bulka notes the strategic importance of establishing a dedicated regional office. KlasJet's regional operations will initially target Singapore, South Korea, Japan, Malaysia, and Hong Kong – countries and territories where the company sees the greatest commercial potential.

LEONARDO – 6 May 2025 – Leonardo formalized the establishment of its new Aeronautics Division. Stefano Bortoli has been appointed Managing Director of the Division. The creation of the Aeronautics Division aims to strengthen Leonardo's competitive positioning in the aeronautics sector, both in the military and civil domains, in line with the development path outlined in Leonardo's industrial plan

launched in March 2024. The Aeronautics Division will enhance the product portfolio and the management of international strategic partnerships across the entire sector. More specifically, its primary objective will be to accelerate the execution of Leonardo's strategies in the fields of aerostructures, fixed-wing aircraft, and the development of the UAS/RPAS (Unmanned Aerial Systems/Remotely Piloted Aircraft Systems) business, reaffirming its role as a key player in the aeronautics industry in Italy, Europe, and globally. The new Aeronautics Division, which brings together the Group's Aerostructures and Aircraft Divisions, will comprise over 11,000 employees and will drive the development of enabling technologies to support the next generation of multi-domain aeronautical systems.

LOCKHEED MARTIN – 24 April 2025 – Sikorsky, a Lockheed Martin company (NYSE: LMT), and Bristow Group Inc. (NYSE: VTOL), the global leader in innovative and sustainable vertical flight solutions, announced a long-term agreement to provide enhanced support for Bristow's S-92® helicopter fleet. This agreement deepens the decades-long collaboration between the two companies and provides enhanced support for Bristow's more than 60 S-92 aircraft operating in key markets around the world, including offshore energy and search and rescue (SAR). The long-term package extending into the next decade includes Sikorsky's Total Assurance Program (TAP), which provides Bristow with continued aftermarket support to operate its S-92 fleet within a known budget, reducing the risk of unplanned costs. The TAP package includes the following support provisions for Bristow's global fleet: Power-by-the-Hour (PBH) agreement for offshore energy services and search and rescue helicopters; Coverage for over 90 percent of replacement costs for parts including airframe, drive train, gearboxes, avionics and consumable parts; Enhanced global fleet support with access to Sikorsky's worldwide network of forward stocking locations (FSL) and field service representatives (FSR); and Access to Sikorsky360 customer portal, providing Bristow with the ability to place orders, check parts status, access services and financial information, and view aircraft data. This agreement reflects Sikorsky's continued commitment to the commercial market and investment in the S-92 platform, which is well-positioned to support the increasing demands of deepwater operations. Sikorsky recently unveiled the S-92 Phase IV main gearbox featuring an auxiliary lubrication system that automatically engages in the event of primary oil pressure loss, eliminating the need for immediate landing and allowing operators to safely reach their destination. This revolutionary solution has been validated through more than 800 hours of rigorous testing, and Federal Aviation Administration (FAA) certification is anticipated in 2025. Sikorsky also increased scheduled inspection intervals for the S-92 helicopter and offered a one-time life extension for specific main gearbox housings. These enhancements eliminate more than a full year of downtime caused by inspections and allow operators to safely keep their aircraft in service and generating revenues longer. The earned life credit is up to 1,200 hours / 3,600 ground-air-ground cycles, representing an additional 12 to 18 months for an average S-92 offshore oil operator and more than 24 months for others.

***** 1 May 2025 – Sikorsky, a Lockheed Martin company (NYSE: LMT) and Rain, a leader in the emerging firetech industry, demonstrated and tested autonomous wildfire suppression techniques on both propane and burning brush piles using Sikorsky's optionally piloted MATRIX flight autonomy system layered with Rain's wildfire suppression planning software. Performed in late April in Southern California, the flight tests familiarized firefighters with the potential of autonomy to help crewed and uncrewed firefighting helicopters find and suppress early-stage wildfires. "Sikorsky and Rain have integrated two autonomy systems: our MATRIX technology that controls the flight of any crewed or uncrewed aircraft, and Rain's wildfire mission autonomy system that finds and tracks the fire, develops a suppression plan, and navigates the aircraft to drop water onto the target," said Sikorsky Vice President and General Manager Rich Benton. "With this layered autonomy system, incident commanders and pilots can choose a level of autonomy suitable for their mission, adding new features as they experience improved flight safety gains and enhanced suppression functionality." The autonomous wildfire suppression tests in late April were the first performed by Rain and Sikorsky in California over live fires in wildfire-prone terrain; at 3,300-ft altitude; sometimes in wind gusts up to 30

knots (35 mph). The tests were performed in close collaboration with firefighters from the San Bernardino County Fire Protection District, who built and set fire to multiple brush piles for the aircraft to find and suppress with water. Sikorsky's autonomous Black Hawk helicopter is equipped with fly-by-wire flight controls, MATRIX flight autonomy, satellite datalink, and on-board thermal and vision cameras. MATRIX allows operators to choose between fully autonomous and piloted modes. For the fire suppression tests, Rain layered its mission autonomy onto the MATRIX system, enabling a ground operator to command the Black Hawk aircraft using a Rain tablet to assign specific tasks including: Guiding the aircraft to a water source; filling the bucket in a hover; searching and finding a brush pile fire with the aircraft's thermal sensor; determining the fire size; calculating the flight path, speed and altitude to the fire; accounting for wind speed and direction during suppression; and determining the precise moment to release water to achieve the desired water coverage level. While in flight, sensors mounted on the aircraft geolocated the fire and streamed video to the ground operator's command tablet for situational awareness and mission planning decision making. Sikorsky safety pilots were hands-off the flight controls as the Black Hawk aircraft flew with a 324-gallon Bambi Bucket attached to a 40-ft line. Wildfire Water Solutions provided the water source — a 189,000-gallon water tank installed less than a mile from three adjacent hilltop burn sites. With the optionally piloted flexibility of Sikorsky's MATRIX technology, the Sikorsky and Rain team also demonstrated transition from autonomous control of the aircraft to piloted operation depending on the operational and environmental conditions. In total, the aircraft flew 24 hours in California during two weeks of flight. Witnessing portions of the tests were representatives from CAL FIRE, San Bernardino County Fire District, Orange County Fire Authority (OCFA), and the U.S. Forest Service. During one series of water drops, a crewed OCFA Sikorsky S-76 airborne command helicopter operated alongside the autonomous Black Hawk aircraft. The joint flights demonstrated communication interoperability of the autonomous aircraft with a human-piloted helicopter in the same Fire Traffic Area. "The technology that Rain and Sikorsky is demonstrating is a powerful part of the ecosystem of advancing fire service technology that is answering the year-round fire seasons we're facing throughout California," said Chief Dan Munsey, San Bernardino County Fire District. "Of all the tools we have to keep wildfires small, none are more effective than rapid suppression on initial attack of a wildfire. Autonomous aircraft—both crewed and uncrewed—can increase flexibility and capacity for on-the-ground incident commanders, ultimately saving lives and property for the communities we serve." The Black Hawk helicopter is similar to Firehawk™ helicopters flown by CAL FIRE, Los Angeles County, Orange County and other local governments. CAL FIRE and local fire departments across California operate 24 Sikorsky S-70 Firehawk helicopters, each equipped with a 1,000-gallon belly-mounted water tank. Three more Firehawk helicopters are to be delivered to CAL FIRE this year. "These initial attack flight tests on early-stage wildfires were of the highest value to Rain and Sikorsky as we mature our combined autonomy solution, and a great first step for aerial firefighters to learn how autonomy can help a pilot suppress wildfire with greater safety and accuracy," said Maxwell Brodie, CEO of Alameda, California-based Rain. "We thank California's firefighters for their considerable interest to help us showcase the benefits of autonomy as a tool to support the safety, efficacy, and efficiency of wildfire response." The demonstration was supported in part by a PG&E research and development grant.

***** 24 July 2025 – Sikorsky, a Lockheed Martin company (NYSE: LMT), Heli-One, a division of CHC Helicopter Group, and Milestone Aviation ("Milestone") announced an initiative to establish a Centre of Excellence for S-92® helicopter fleets in Brazil. In a significant move to bolster the South American helicopter industry, this initiative demonstrates each company's shared commitment to providing exceptional S-92 services in the region, with a particular focus on supporting rescue and recovery operations. The S-92 Centre of Excellence, to be based in Rio de Janeiro and led by CHC Helicopter Group's MRO division Heli-One, intends to leverage the combined expertise of the companies to provide customers with comprehensive support services and embedded maintenance capabilities. Its objective is to further enhance mission readiness status and S-92 fleet availability in Brazil and other South American countries. The companies have already begun identifying opportunities to expand their

collaboration and the following support provisions for S-92 operators are being considered: Access to a comprehensive inventory of critical supplies and parts, including gearboxes, blades, and dampers; Scheduled maintenance inspections, repair and overhauls; and Improved supply chain management and logistics. Sikorsky has advanced Brazil's defence and aerospace priorities for more than fifty years, and over 30 S-92 aircraft operate in country supported by a local Forward Stocking Location (FSL) in Rio de Janeiro near operators CHC Helicopter, Lider Aviation, and Omni Helicopters International. The S-92 helicopter is certified by Brazil's National Civil Aviation Agency in all production configurations, including offshore oil and gas transportation, search and rescue, as well as regional airline passenger service and VIP transportation. It is also certified in Colombia, Guyana, Falkland Islands, Mexico, as well as Trinidad and Tobago. Sikorsky has announced several enhancements to the S-92 helicopter in recent months reflecting its continued commitment to the commercial market and investment in the S-92 platform. The successful execution of a S-92 helicopter Centre of Excellence in Brazil depends on internal approvals between the three companies, and more details will be shared in due course.

OTTO AVIATION – 6 May 2025 - The Phantom 3500 is Otto Aviation's next-generation aircraft, engineered to redefine efficiency, range, and performance. Built on the revolutionary tech proven by our laminar flow technology demonstrator, the Phantom 3500 delivers transonic speeds at a fraction of the fuel burn, slashing operating costs and emissions. This isn't just an aircraft — it's a new category of aviation that combines speed, range, luxury, and sustainability, and Otto is the unchallenged category leader.

***** 15 May 2025 – Texas-based Otto Aviation is confident that by early 2027 it will have begun flight tests of its Phantom 3500, an envisioned super-midsize business jet that harnesses an ultra-low-drag, lightweight design to enable flights of up to 3,700nm (6,850km) while burning 50% less fuel than rivals.

***** 16 May 2025 - Otto Aviation's Phantom 3500 isn't just a regular private jet, it's a new way to think about flying. Introduced as a big step for eco-friendly flights, this stylish jet aims to beat even the fanciest planes, like Elon Musk's Gulfstream G650ER, by being more efficient, cheaper, and better for the environment. Let's look at what makes the Phantom 3500 special, from its technology to how it could change private flying. The Phantom 3500 looks like something from a sci-fi movie designed by a scientist. Its most eye-catching part? A windowless fuselage. Otto Aviation skipped regular round windows to create a smooth airflow design that reduces air resistance. This isn't just for looks, it lowers drag, letting the jet fly at 613 mph while using much less fuel than other jets. The jet's body is a brand-new design, made to focus on aerodynamics. It's 58.3 feet long, 64 feet wide, ample for a business jet and fits up to nine passengers in a cozy cabin. The outside is made of lightweight materials, keeping the jet's weight low to save even more fuel. Otto says the Phantom 3500 is 60% more fuel efficient than typical business jets, which is a big deal since fuel costs are a huge challenge in private flying. Don't expect a flying penthouse. The Phantom 3500's cabin is functional, not flashy, with a focus on comfort for short to mid-range trips. The windowless design is offset by high-resolution digital displays that can mimic external views or stream data, although it's unclear how immersive these are in practice. The interior offers plush leather seats, a compact galley, and a lavatory, but at 6' 5" inches high and 7' 6", it's snug compared to the G650ER's palatial cabin. Still, for a jet at a much lower price, it's a trade-off many buyers might accept. At the rear of the jet, the Phantom 3500 is powered by twin Pratt & Whitney Canada PW535E1 turbofan engines. The jet's low-drag design lets it hit a maximum speed of Mach 0.8 and a range of 3,500 nautical miles, enough to travel from New York to Los Angeles or London to Dubai without a refuel. Its ceiling of 51,000 feet puts it above most commercial air traffic, offering smoother rides and faster routes. Otto expects this new business jet to enter service for passenger use in 2030, depending on the build progress and subject to certification.

***** 7 July 2025 – Otto Aviation, a pioneering force in sustainable aviation, announced a strategic partnership with Mecaer Aviation Group ("Mecaer") to develop and supply both the landing gear system and the primary flight control actuation system for its revolutionary Phantom 3500 aircraft. Mecaer Aviation Group is a global provider of integrated aerospace systems with engineering and manufacturing facilities in Europe and North America. With decades of experience in compact landing

gear and flight control systems, combined with its vertically integrated approach, the company is the ideal fit for the Phantom 3500's advanced aerodynamic design and Otto's goals for efficient, long-range performance. The Phantom 3500's distinctive laminar-flow fuselage and high-aspect-ratio wing demand a precision-fit landing gear solution to support low-drag flight—enabling Otto to meet its goal of burning 60 percent less fuel than similar-sized jets and reducing emissions by up to 90 percent when combined with sustainable aviation fuel. To meet these requirements, Mecaer is developing a landing gear system with complex retraction and articulation kinematics to fit within the aircraft's tight contours while maintaining structural and operational integrity. Both the main and nose gear are engineered to retract into compact, aerodynamically optimized bays, using advanced multi-link geometries and space-efficient shock absorption systems to preserve the aircraft's smooth external surface and low-drag profile. Additionally, Mecaer's flight control actuation system will deliver accurate, responsive control across all primary flight surfaces and include system redundancies to meet Otto's standards for safety, performance, and certification. Both the landing gear and the primary flight control actuation systems are being developed with a focus on weight reduction, serviceability, and reliability—key attributes that support the Phantom 3500's long-range and fuel-efficiency targets. Otto Aviation's decision to partner with Mecaer on both systems ensures tight integration, synchronized development timelines, and a streamlined path to certification and production. That integration will be critical as the Phantom 3500 moves toward flight testing and prepares for entry into service.

***** 31 July 2025 – Otto Aviation, a pioneering force in sustainable aviation, announced it has selected Secondo Mona S.p.A. as its partner for the design, development and supply of the integrated fuel system for the company's revolutionary Phantom 3500 aircraft. Founded more than 120 years ago, Secondo Mona is a global leader in aerospace fuel systems, with a proven track record of delivering mission-critical solutions to major OEMs and military programs. For the Phantom 3500, the company is designing a custom fuel system that supports the aircraft's aerodynamic efficiency and structural integration goals, with features including: SAF Compatibility: Fully compatible with 100% Sustainable Aviation Fuel, contributing to Otto Aviation's goal of drastically reducing carbon emissions; Precision Integration with Laminar Architecture: The fuel system is being engineered to fit precisely within the Phantom 3500's unique laminar fuselage and wing structures, ensuring both aerodynamic preservation and structural balance; Advanced Automation: Equipped with smart sensors, real-time fuel monitoring, and automated flow control to enhance pilot situational awareness and operational safety; and Lightweight and Maintainable: Designed for minimal weight, high reliability, and ease of service to ensure lower lifecycle costs and high aircraft availability. The collaboration reinforces Otto Aviation's strategy of aligning with best-in-class suppliers who share its commitment to performance, precision engineering, and environmental responsibility. Secondo Mona's experience in fuel system integration for advanced aircraft makes it a critical contributor to the Phantom 3500's path toward flight testing and certification.

PIPER AIRCRAFT – 22 July 2025 – Piper Aircraft whilst at EAA AirVenture is proud to announce eight new brand ambassadors to the Piper Brand Ambassador Program. Piper Brand Ambassadors are students at select Piper Flight School Alliance programs pursuing professional flight certifications and degrees. Piper Brand Ambassadors showcase aviation and lifestyle content to their social media platforms, sharing the life of a student or flight instructor training in the Piper product lineup. The ambassador program originated at the University of North Dakota (UND) with four ambassadors in 2020 and has since expanded to include seven schools in the present cycle, with more enrolled in the program on a rotating schedule. This year's (2025-2026) selection of ambassadors from the following schools are as follows: University of North Dakota (UND): Helena Lind and Sophia Mechler; Middle Georgia State University: Jayden O'Neal; Paragon Flight Training: Hannah Godfrey; Acron Aviation: Carly Schmidt; Minnesota State University at Mankato: Lou Kritzeck; Bowling Green State University: Gabriel Arumpanayil; and Thrust Flight Academy: Miguel Counts. "We are thrilled to welcome these outstanding students to the Piper Brand Ambassador Program. Their enthusiasm for aviation and commitment to their education brings invaluable energy to our brand," said Alba Walcott, Sr. Manager

of Marketing and Communications at Piper Aircraft. “Watching these ambassadors progress in their training while proudly representing Piper and their schools is truly rewarding, and we’re confident they’ll inspire future aviators while showcasing the innovation and quality of our aircraft.”

***** 22 July 2025 – Paragon Flight Training, an award-winning flight training academy based at Page Field in Fort Myers, Florida, with additional locations in Punta Gorda, Florida, and LaGrange, Georgia, announces the completion of its strategic transition to a fleet comprised exclusively of Piper aircraft. This is a major component of an ambitious investment plan the company unveiled in 2022 that emphasized fleet modernization among other key industry-leading goals. The company now owns 32 Piper trainers, (31 of those being Pilot 100i aircraft) with six additional Pilot 100i units planned for delivery before the end of 2025. Paragon Flight owns roughly 15% of all Piper Pilot 100i aircraft in existence. In December 2024, Paragon Flight took possession of the 200th serial number Pilot 100i, after receiving the 100th serial number aircraft in January 2023. The Piper Pilot 100i was first introduced in 2020. One of Paragon’s recently-delivered Pilot 100is was on display at the Piper booth throughout the week at EAA AirVenture in Oshkosh, Wisconsin.

***** 22 July 2025 – Piper Aircraft, Inc. whilst at the EAA AirVenture is proud to welcome United Aviate Academy (UAA), United Airlines’ wholly owned flight school, as the newest member of the Piper Flight School Alliance. As such, UAA has entered into a purchase agreement for up to three multi-engine Piper Seminole aircraft, with the option to purchase additional aircraft. The aircraft are scheduled for delivery in late 2025. The Piper Seminole will serve as multi-engine training aircraft for UAA, supporting their rigorous and comprehensive pilot training curriculum. UAA is one of the nation’s premier pilot training academies, providing students with an opportunity for a career in the flight deck with United upon successfully completing all Aviate program and hiring requirements. With over 300 graduates since opening in 2022, UAA’s nearly 90% overall pass rate for FAA check rides reflects the quality of training provided to their dedicated student base. In the past twelve calendar months, over 57,000 flight hours have been logged at UAA with 32,000 lessons completed. By joining the Piper Flight School Alliance, UAA unlocks exclusive benefits ranging from integrated training support to co-branded marketing and prioritized service access, all aimed at elevating flight training programs.

***** 22 July 2025 – Piper Aircraft, Inc. is proud to announce its principal sponsorship of the Experimental Aircraft Association’s (EAA) AeroEducate program, a free online resource inviting K-12 students to explore aviation and aerospace. This sponsorship underscores Piper’s dedication to fostering aviation enthusiasm among students of all ages. “We’re very excited to welcome Piper as a new Principal Sponsor of EAA AeroEducate,” said Rick Larsen, EAA’s Vice President of Youth Education. “Piper’s longstanding commitment to aviation education aligns perfectly with our mission to inspire and support the next generation of aviators. We look forward to working together to expand opportunities for youth to explore and pursue meaningful careers in aviation.” AeroEducate offers virtual and hands-on STEM activities that explore flight principles and aviation careers, engaging students with digital badges for their achievements. Through Piper’s sponsorship, AeroEducate participants gain direct access to the Piper Flight School Alliance network, connecting them to premier flight training programs across the nation. AeroEducate also equips teachers, parents, and youth leaders with tools to inspire future aviators and innovators. “Piper Aircraft is proud to champion EAA’s AeroEducate program,” said John Calcagno, President and CEO of Piper Aircraft. “Building on our longstanding support of EAA’s AirVenture Aviation Gateway Park, we’re excited to sponsor an accessible initiative that educators and parents can embrace, one that ignites curiosity, fosters learning and inspires students to explore aviation beyond the classroom.

***** 22 July 2025 – Piper Aircraft, Inc. announced at EAA AirVenture, a **historic new fleet agreement for up to 188 aircraft**, valued at approximately \$155M, with the University of North Dakota’s John D. Odegard School of Aerospace Sciences (UND Aerospace). This contract solidifies a partnership of nearly four decades that will continue to shape the future of pilot training for the next eight-to-ten years, positioning both organizations at the forefront of aviation training and innovation. The contract includes an initial order of 145 aircraft, comprised of both the Archer TX and Seminole, over an eight-year term

beginning in 2027, with the potential for up to 188 total aircraft through an optional two-year extension into 2036. This agreement surpasses UND's 2016 order for 112 aircraft, concluding in 2026. "Piper remains a vital collaborator in the continued success of flight training at UND," said Robert J. Kraus, PhD, PfMP, Dean of UND John D. Odegard School of Aerospace Sciences. "We look forward to strengthening our relationship as we prepare the next generation of pilots for careers in the airlines, business aviation, and the U.S. military. The entire Piper team has been outstanding—responsive to our needs and collaborative in enhancing the components and capabilities of the Archer TX and Seminole." In today's dynamic training market, flight schools worldwide rely on robust, cost-effective aircraft and collaborative customer support to maximize fleet utilization. Piper credits much of its success in meeting these customer support demands through 24/7 technical support, parts availability, and a seamless customer experience. UND Aerospace operates a training fleet that totals 176 aircraft and devices, including the 20 Archer TX and Seminole aircraft delivered in 2025. Between the 1,300 flight hours per airframe averaged annually per Archer TX, with approximately 900 hours per Seminole, UND's choice of fleet aircraft must be able to withstand the rigors of a high-use flight training environment, while taking into account the unique needs of a program of UND's size. "The teamwork between Piper and UND Aerospace is first rate," said Dan Kasowski, UND Aerospace Director of Maintenance. "This partnership and willingness to work together has helped craft the Archer TX and Seminole into the preeminent training aircraft for UND and the rest of the flight training world." UND Aerospace utilizes their Piper fleet to achieve 125,000 flight training hours each year at their flagship Grand Forks campus in North Dakota, and an additional 65,000 hours at its Phoenix, Arizona campus, demonstrating its scale and focus on producing skilled pilots.

***** 22 July 2025 – Piper Aircraft, Inc. during EAA AirVenture announced the new Piper Seminole DX – a diesel-powered PA-44 Seminole featuring DeltaHawk's FAA-certified, DHK4A180 180-horsepower, heavy fuel, compression ignition engine. The Seminole DX was born from a successful collaboration between Piper and DeltaHawk announced in early 2024. Piper began taking position reservations at EAA AirVenture in Oshkosh, WI, 2025. The liquid-cooled, 180HP turbo-charged DeltaHawk engine produces turbine performance at 40% better fuel efficiency versus reciprocating avgas engines, while also achieving a significant reduction in cost of ownership due to fewer moving parts. The engine is approved for JET A and JET A-1 fuels, with Sustainable Aviation Fuel (SAF) approval pending. Piper will use a Piper-owned STC to integrate DeltaHawk's firewall-forward kits into the Seminole production line. The kit includes counter-rotating DeltaHawk engines and three-blade, full-feather propellers. Additionally, the aircraft will have an advanced cabin temperature control system utilizing the engines liquid cooling to ensure a comfortable flight experience in diverse conditions. "The market has been heard, loud and clear regarding the need for a reliable, cost-effective, heavy fuel, multi-engine training platform," said John Calcagno, President and CEO of Piper Aircraft, Inc. "The new Seminole DX fills that market void perfectly. Based on interest received since our MOU announcement last year, we anticipate global market demand for the Seminole DX to be between 25 to 40 aircraft per year over the next 10 years. The DeltaHawk team has been a pleasure to work with over the past 16 months as they epitomize quality and customer focus. Future collaborations are in process as well." A 20-year Long Term Supply Agreement (LTSA) designates DeltaHawk as the exclusive heavy fuel, piston engine supplier for the Piper Seminole. Certification flight testing begins in November 2025, with FAA certification expected in Q3 2026, followed by certifications from Transport Canada, EASA, and India's DGCA. Deliveries of 2027 model year Seminole DX aircraft are anticipated to begin in late 2026 or early 2027. "The installation of our certified DHK engine in the legendary Piper Seminole is a perfect match with our industry-unique features to provide the lowest cost of ownership and the simplest and safest multi-engine training platform ever," said Christopher Ruud, Chief Executive Officer of DeltaHawk Engines. "Just as important, we see this new 20-year agreement not just in terms of engines, but also as a wonderful step by Piper, utilizing DeltaHawk's powerful innovation, while creating environmental sustainability for general aviation worldwide." The Seminole DX offers significant performance enhancements* over the current PA-44 Seminole, **including a 35% reduction in fuel burn, a 32%

increase in single-engine climb rate**, (** = figures pertain to a twin engine aircraft with one engine shut down), and a 70% higher single-engine absolute ceiling. (*Performance metrics are preliminary and subject to final certification testing.) Piper and DeltaHawk are exploring further engine applications for both the PA-28 Archer and PA-46 M-Class platforms, strengthening their partnership for future innovations.

RADIA – 22 May 2025 – Radia, the company developing WindRunner™, the world's largest cargo aircraft by volume, has selected Giuseppe Giordo to serve as President and CEO of Radia's Italian operations. This strategic selection marks a major step in Radia's expansion across Europe and underscores its commitment to accelerating clean energy deployment and defence logistics innovation through European industrial leadership. Radia continues to partner with leading European aerospace firms—including Leonardo (Italy), Aernnova (Spain), and MAGROUP Magnaghi Aerospace (Italy)—to advance development and production of WindRunner. These partnerships, alongside planned engagements in France and Germany, could result in billions in investment and the creation of over 4,000 highly skilled jobs across the EU in the next five years. In addition to operations in Amsterdam, the Netherlands, Italy will serve as a key hub for Radia's European operations. "Europe represents a critical region for Radia's future, building a strong transatlantic partnership with the United States," said Mark Lundstrom, CEO of Radia. "Italy is proving to be a key partner—not only for its industrial capability, but also for its shared commitment to accelerating the energy transition. We are thrilled to welcome Giuseppe to lead our efforts in Italy. His proven leadership in the aerospace and defence sectors will be instrumental as we scale WindRunner across global markets. Radia plans to deploy a fleet of WindRunners worldwide to enable ultra-high-power onshore wind farms and transform oversized cargo transport for defence."

***** 3 June 2025 – Radia, developer of the WindRunner™ — a record-breaking ultra-large cargo aircraft announced five new strategic aerospace suppliers ahead of its Paris Air Show debut. These new relationships reinforce Radia's growing global network and represent a critical step forward in scaling development of its transformational logistics platform. The new partners also strengthen Radia's global supply base and bring deep technical expertise in key aircraft systems. Joining Radia's program are: Aciturri Aeronáutica, Akaer Engenharia, Astronautics Corporation of America, Element Materials Technology, and Ingenium Technologies. These companies join Radia's growing global supplier base, which already includes Leonardo, MAGROUP Magnaghi Aerospace, Aernnova, and AFuzion. Radia was exhibiting for the first time at the Paris Air Show (Le Bourget) in June 2025, showcasing its breakthrough logistics platform and expanding global industrial base.

***** 13 August 2025 – Italy will build the world's largest airliner. The aircraft will be called WindRunner, it will be a type of cargo aircraft with a height of a four-story house, designed to transport exceptionally bulky cargo, in particular, wind turbines for new generation power plants, which are much larger than the current ones. As is often the case in the USA, the scientist's research has gone beyond academic laboratories and turned into a business. The World Economic Forum in Davos recognized it as a "unicorn" of the WEF with high growth potential, and Radia chose Italy as the most suitable country for assembling and launching the WindRunner.

ROBINSON HELICOPTER COMPANY – 2 April 2025 – Robinson Helicopter Company (RHC), the world's leading manufacturer of civil helicopters, entered an agreement with Operation Helo, a leading humanitarian organization specializing in rapid-response helicopter missions, to enhance disaster relief efforts. Robinson Helicopter has underwritten a portion on an R44 to Operation Helo to support the organization's relief efforts and will provide increased flight safety training for their pilots. Leveraging Robinson's reliable and easy-to-maintain aircraft and in-house training resources to support the organization's critical humanitarian work, the two will improve humanitarian flight operations in the United States. Operation Helo was established in the wake of Hurricane Helene, uniting volunteer pilots and helicopter owners for relief missions. With the support of Robinson Helicopter, Operation Helo will launch a first-of-its-kind disaster response aviation training program. The purpose-built training program is designed to prepare pilots to operate effectively in the most challenging and unpredictable disaster

environments following the immediate aftermath of floods, tornadoes, hurricanes, earthquakes, and wildfires. While Robinson helicopters will be a key focus, the training will encompass a range of aircraft to ensure pilot versatility in diverse scenarios. “The heroic work of Operation Helo in the wake of Hurricane Helene showcased the versatility of Robinson aircraft and the incredible role private aviation plays during relief efforts,” said David Smith, president and CEO of Robinson Helicopter Company. “At Robinson Helicopter, we understand the unique capabilities of helicopters to reach the most vulnerable in the aftermath of a disaster. The world needs more pilots and helicopters, and we support Operation Helo in their mission to leverage helicopters for good, safely and effectively.” “This partnership with Robinson Helicopter Company marks a significant milestone in our mission to provide swift and effective disaster relief,” said Matt McSwain, co-founder of Operation Helo. “By integrating Robinson's state-of-the-art helicopters with our dedicated network of pilots and volunteers, we're poised to reach even more communities in need, ensuring that no one is left behind during times of crisis.”

***** 3 June 2025 – Robinson Helicopter Company (RHC), the world's leading manufacturer of civil helicopters, has received FAA approval to install the Garmin GFC 600H Helicopter Flight Control System (HFCS) on all future Robinson R66 helicopters, now standard moving forward. This change marks an advancement in R66 avionics, by introducing a cost-effective digital flight control solution made to increase both ease of operation and safety of the R66. Key features and benefits include: Enhanced Safety (Garmin H-ESP): Assists pilots in staying within safe operational limits with features like limit cueing, LVL mode, low-G protection, and low altitude protection; Seamless Garmin Integration: Fully integrates with Garmin flight displays and navigators for streamlined operation; High Reliability: Features smart servos and redundant sensors for dependable performance; Cyclic-Mounted Controls: Allows pilots to manage autopilot functions without removing their hands from the primary controls; Comprehensive Autopilot Modes: Offers altitude capture and hold, vertical speed hold, airspeed hold, heading select, navigation, and approach modes; Workload Reduction: Includes hover assist (GPS-based position hold), airspeed stabilization, and heading hold; and Optional Yaw Axis Control: Improves ride quality, automates pedal input with power changes, and controls heading at low speeds. “Receiving FAA certification of the Garmin GFC 600H reflects our commitment to providing our operators with the most advanced and reliable safety technology available,” said David Smith, president and CEO of Robinson Helicopter Company. “We've listened to our customers, and by choosing Garmin and making the system standard equipment on the R66, we are delivering a helicopter that sets the benchmark in safety and reliability for the light helicopter industry.” A two-axis GFC 600H system will be standard on all R66 NxG aircraft, with the option to add yaw axis control. Customers who have placed an R66 order with serial number 1510 or later may amend their order to add or switch to the GFC 600H.

***** 23 July 2025 - magniX, the company powering the electric aviation revolution, and Robinson Helicopter Company (Robinson), the world's leading manufacturer of civil helicopters, have agreed to jointly develop a battery electric demonstrator based on the Robinson R66 platform. The two companies plan to have the first flight of this demonstrator take place in late 2026. magniX will provide its fully integrated electric powertrain for helicopters, including the first of its range of lightweight, high speed HeliStorm engines designed for rotorcraft applications. It will also share its Samson batteries, with the highest energy density in aerospace and unmatched cycle life. In 2022, magniX powered the first flight of a retrofitted electric Robinson R44 helicopter followed in March 2025 with the world's first piloted flight by a hydrogen-electric helicopter, another retrofitted R44. In 2026, the electrification of the R66 – one of the world's most ubiquitous helicopters with over 1,500 units in service and more than 100 new units sold every year – will revolutionize the vertical take-off and landing (VTOL) market with its single rotor simplicity and flight proven capabilities.

RTX – RTX is the world's largest aerospace and defence company. With more than 185,000 global employees, we push the limits of technology and science to redefine how we connect and protect our world. Through industry-leading businesses – **Collins Aerospace, Pratt & Whitney, and Raytheon** – we are advancing aviation, engineering integrated defence systems for operational success, and

developing next-generation technology solutions and manufacturing to help global customers address their most critical challenges. The company is headquartered in Arlington, Virginia.

***** 8 April 2025 – Collins Aerospace, an RTX (NYSE: RTX) business, was showcasing design, functionality and passenger experience refinements to its Prime wheelchair seating solution at the Aircraft Interiors Expo (AIX) in Hamburg, Germany. Incorporating direct feedback from passengers with reduced mobility (PRM), airlines and technical advisors, the enhanced Prime solution utilizes a custom transformable monument to provide modern passenger amenities when PRM usage is required or a flexible crew service station when not. The monument houses all the passenger amenities enjoyed by other travellers, including a height-adjustable tray table with integrated tablet holder, power outlets and passenger service unit with reading light, attendant call button and public address speaker, among other features. The user experience is not only on par with flight amenities enjoyed by every other passenger, but further considerations were implemented to ensure emergency egress standards are met and a caregiver can occupy the seat directly next to the Prime user. When in service mode, the Prime solution deploys to provide crews with additional service space, room below to store a half-sized trolley cart and additional stowage space inside the monument itself. Once service concludes, the monument easily converts into a passenger self-service station, capable of holding snacks and beverages. Functional design of the solution was carefully considered, ensuring simplified boarding and deplaning for electric wheelchair users, ease of use for cabin crews and no loss of seat count for airlines. The Collins solution enables electric wheelchair users to remain comfortably seated in their wheelchairs throughout flight. Electric wheelchairs are secured to the aircraft utilizing an industry standard "roll on, lock down" tie-down system commonly found in many ground transportation systems, ensuring user familiarity, personal safety and convenience. I have contacted Collins Aerospace as to whether a disabled accessible toilet would also be supplied for aircraft fitted with the new seat arrangement – at the time of this report, there has been no response.

***** 9 April 2025 – Collins Aerospace, an RTX (NYSE: RTX) business, announced a six-year renewal agreement with Heathrow Airline Operators' Committee (AOC) to continue offering its ARINC cMUSE (multi-user system environment) solution to all four London-Heathrow Airport (LHR) passenger terminals – ensuring streamlined airport operations, flexible passenger processing and quicker passenger check-ins for an improved travel experience. Heathrow is the largest of Collins' CUPPS sites globally, featuring more than 1,500 common-use workstations. Over the course of the next five years, Collins and Heathrow AOC will also explore and trial new solutions to support LHR's investment in future growth, such as cloud technology and mobile solutions. Collins first deployed its MUSE solution at LHR in 1999 and has scaled in capability to meet the growing operational demands of one of the world's busiest airports by passenger traffic, which handled a record 83.9 million passengers in 2024. cMUSE is Collins' next-generation common-use passenger processing system (CUPPS), providing more than 80 airlines at LHR simplified access to shared resources rather than having to rely on dedicated infrastructure. Check-in desks and boarding gates are dynamically allocated based on real-time demand, seamlessly maximizing space and operational costs.

***** 20 May 2025 – In a ceremony at Airbus' A320 Final Assembly Line, Pratt & Whitney, an RTX (NYSE: RTX) business, joined with Airbus and Wizz Air Hungary Ltd. (Wizz Air) to celebrate delivery of the airline's first A321XLR aircraft. The delivery marks a significant milestone as Wizz Air becomes the first operator of the A321XLR powered by GTF engines. Wizz Air has a total of 47 GTF-powered A321XLR aircraft on order.

***** 9 June 2025 – Collins Aerospace, an RTX (NYSE: RTX) business, expanded its aircraft electrification capabilities with the introduction of a new engineering centre of excellence in Wolverhampton, UK, and a new electric thrust reverser actuation systems (elecTRAS™) production line in Colomiers, France. The Wolverhampton centre focuses on developing next-generation electric thrust reverser actuation systems for commercial aircraft, featuring state-of-the-art design and test capabilities, and the Colomiers facility will handle the final assembly of these advanced electric systems, enhancing production efficiency and capacity. By switching from traditional hydraulic-powered

thrust reverser actuation systems to elecTRAS, Collins can design nacelle systems that are easier for customers to install and maintain, while also reducing aircraft system weight by 15-20%. This improves fuel efficiency and operational performance. Collins currently supplies the elecTRAS on the Airbus A350 family. As part of an aircraft's nacelle system, thrust reversers redirect thrust from the plane's engines to help it slow down upon landing. The final assembly of the system in Colomiers will increase Collins' nacelle integration capacity and enhance customer proximity. Collectively, these efforts will strengthen Collins' aircraft electrification capabilities to support its global customer base. The new Wolverhampton site will serve as the engineering design centre for elecTRAS, collaborating closely with Collins' Aerostructures headquarters in Chula Vista, California and other global engineering centres. It will also collaborate with Collins' electronic controls and motor systems centre of excellence in Solihull, UK.

***** 16 July 2025 – Pratt & Whitney Canada celebrated 40 years of powering Textron Aviation's Cessna Caravan with its PT6A turboprop engine. Since its first delivery in 1985, every Caravan aircraft delivered, over 3,100 globally, has been powered by the PT6A engine. The Cessna Caravan platform, including the Cessna Grand Caravan EX has accumulated more than 25 million flying hours, enabling missions across 100 countries and demonstrating exceptional reliability in business, cargo, passenger, humanitarian and special mission operations. Pratt & Whitney is an RTX (NYSE: RTX) business. "For four decades, the PT6A engine and the Cessna Caravan has transformed how people and goods move around the world and redefined what's possible in remote, rugged and hard-to-reach environments," said Anthony Rossi, vice president Customer service, Pratt & Whitney Canada. "The Caravan's success is a testament to the PT6A's performance, versatility and reliability, powering critical missions that connect communities, support critical operations and inspire adventure across the globe." The Cessna Caravan operates in remote areas with extreme weather conditions, water runways, mountainous terrain and rough landing locations. Its versatility is enabled by the PT6A's ability to perform in high-cycle, high-power environments. Today's PT6A has four-times the power output and a 50% improved power-to-weight ratio when compared to the original. The PT6A also has as much as 20% better specific fuel consumption compared to early models of the engine.

***** 26 August 2025 – Collins Aerospace, an RTX (NYSE: RTX) business, is now providing JetBlue with FlightAware Foresight® technology, a predictive analytics tool that helps airlines manage operations by improving visibility, efficiency and decision-making across the flight ecosystem. FlightAware Foresight technology utilizes real-time flight tracking and smart tools to ensure airlines are equipped with critical arrival and departure data, alerting operators to potential delays caused by weather, congestion or other factors. These insights allow flight operations to make quick adjustments to improve on-time performance, boost connection times and keep passengers proactively informed of schedule changes. "JetBlue is committed to using advanced technology to enhance our operations and better serve our passengers. FlightAware Foresight technology offers unparalleled accuracy and actionable insights, enabling us to proactively manage disruptions and deliver a more seamless travel experience," said Tom Lloyd, JetBlue Director, SOC Strategy & Continuous Improvement. Machine learning algorithms and billions of data points feed the FlightAware Foresight tool. Potential delays are identified early, allowing for quick adjustments to gates, crews and schedules to allow airlines to maintain peak operational performance while ensuring an improved passenger journey. "Implementing the predictive power of FlightAware Foresight technology enhances JetBlue's operational efficiency while simultaneously delivering more accurate, timely updates to their passengers," said Nicole White, vice president and general manager of Connected Aviation at Collins Aerospace. "This dynamic combination empowers JetBlue to make proactive, informed decisions that positively influence each leg of the passenger experience, from initial departure to final arrival and each connection along the journey." JetBlue integrated FlightAware Foresight technology into its system-wide operations beginning in July.

SAFRAN – 16 April 2025 – From April 8 to 10, 2025, Safran participated in the annual Aircraft Interiors Expo (or AIX) in Hamburg, Germany—a key event that brings together the industry's leading players.

Balancing comfort, design, safety, and innovation, the Group showcased its extensive product range, earning its 16th Crystal Cabin Award in the process! Safran's stand highlighted key products such as the Unity and VERSA business class seats, the Z400 economy class seat (which was featured in a memorandum of understanding signed with Ethiopian Airlines on April 10), the RAVE entertainment solution, seat actuators from Safran Electronics & Défense, and life jackets and oxygen masks from Safran Aerosystems. Additionally, Safran Cabin offered a variety of aircraft cabin integration and retrofitting services. The Smart Galley with its integrated 'Cube', which won a Crystal Cabin Award in 2024, was also featured. Visitors also got a sneak peek into the cabin of the future, which focused on two central themes: sustainable development and connectivity. Without a doubt, the cabin of the future will be connected! Connectivity enhances passenger comfort (through entertainment solutions like the Casting feature and Cache Edge technology, introduced by Safran Passenger Innovations at the exhibition) and plays a crucial role in the performance of on-board systems. Aware of these challenges and committed to staying at the forefront of innovation, Safran has been working for several years on a connected cabin project. Its goal? To revolutionize how airlines maintain and manage their cabins by introducing a new digital maintenance service for aircraft interiors. On April 8, 2025, this joint project between Safran Cabin, Safran Seats, Safran Passenger Innovations, and Safran Electronics & Défense, won the "IFEC & Digital Services" category at the Crystal Cabin Awards, which honour the best innovations in aircraft interiors. A well-earned achievement for the teams behind this project!

***** 24 April 2025 – On 19 April 2025 Riyadh Air, Saudi Arabia's new national carrier, revealed its highly anticipated interior cabin design to the world, showcasing the cutting edge Safran Business Class suites for its upcoming fleet Boeing 787-9 aircraft. The meticulously crafted product had been designed, developed and supplied in collaboration with design agency PriestmanGoode. This marks a significant milestone in the airline's journey towards redefining premium air travel. Riyadh Air aircraft will feature an exclusive 28 Business Class seats setting, including 24 Unity suites and 4 Unity Elite front-row suites. The carefully curated seating arrangement builds upon the award-winning Unity platform, the seat configuration has been significantly customized to reflect Riyadh Air's expectations in terms of design excellence, passenger comfort and intuitive functionality. Each Unity suite incorporates distinctive features, including: Signature canopy design with increased shell height for enhanced privacy while reinforcing Riyadh Air's distinctive visual identity; Advanced ambient lighting system offering scenario-based settings adjustable by passengers and crew throughout different flight phases; Custom-tailored components including backlit cubby stowage, uniquely shaped console, and specialized seat topper engineered for superior comfort during long-haul journeys; Innovative Euphony headset-free audio solution by Safran Seats; and Suite door providing complete privacy for an exclusive in-flight experience. The four Unity Elite front-row suites elevate the passenger experience further with impressive 32-inch in-flight entertainment monitors and electrically controlled central privacy dividers, allowing centre seats to be seamlessly converted for couples or individual travellers.

***** 14 May 2025 – On 24 April, Safran Landing Systems officially opened a new centre dedicated to engineering activities and support functions at its site in **Gloucester (United Kingdom)**. This investment will enhance the company's ability to design and develop the next generation of landing systems. The ceremony marking this significant milestone in the site's history, which will boost the regional aviation sector, was attended by representatives of the UK parliament and Ministry of Defence, the French Embassy and multiple industry stakeholders, as well as Véronique Bardelmann, National Executive for Safran UK, and François Bastin, CEO of Safran Landing Systems. With the opening of its new engineering and support centre, Safran Landing Systems continues to make history in Gloucester, upholding the legacy of George Dowty, the English inventor and industrialist renowned for his pioneering aviation designs. First established in 1937, the site has since undergone multiple transformations, including the merger with Messier and Bugatti, two companies that helped to consolidate our expertise in the field of landing systems. Today, the Gloucester site hosts a number of Safran Landing Systems flagship activities, including landing gear design, manufacturing and assembly, as well as MRO (Maintenance, Repair & Overhaul) services. The plant's 1,200 highly skilled

employees contribute to major aviation programs, such as the Airbus A320 and A350, and support strategic defence programs such as the Eurofighter (Typhoon) and the Global Combat Air Program (GCAP).

***** 21 May 2025 - The year 2025 marks an important turning point for Safran Landing Systems in the area of aeronautics customer support, with the celebration of the fifth anniversary of its office in Peking, China and on the same day, the inauguration of a new centre at Dakar in Senegal. These two events underline the company's strong commitment to its international customers, by demonstrating that its strategy is focused on local presence to meet the specific needs of operators.

***** 3 June 2025 – On this day, a sense of emotion and pride filled the air in Marchin as Safran officially inaugurated Safran Blades, its brand-new facility for the production of titanium compressor blades for aircraft engines. The inaugural ceremony brought together numerous guests, including Adrien Dolimont, Minister-President of the Walloon Government, Pierre-Yves Jeholet, Walloon Minister of Economy and Industry, and Olivier Andriès, Chief Executive Officer of Safran. Local authorities, Belgian partners, and representatives from the aerospace sector were also present to share this symbolic moment. With great pride and enthusiasm, the fifty or so Safran Blades employees already operating at the site warmly welcomed guests into this new centre of excellence. The teams were eager to showcase their ultra-modern workplace, a reflection of their collective commitment and the spirit of innovation that drives the plant every day. Visitors had the opportunity to tour state-of-the-art workshops where automation, robotics, and artificial intelligence come together in the service of the aviation industry of tomorrow. This collective celebration shone a spotlight on the pride of Safran Blades' employees, key players in a large-scale industrial project poised to have an impact far beyond the Liège region. By eventually creating 150 highly skilled jobs and producing 700,000 compressor blades per year for next-generation aircraft engines, Safran once again positions itself as a driver of progress and shared success.

TAG AVIATION – 12 May 2025 – TAG Aviation accepted its first PC-24 within a few days following this release. This super versatile jet will be based in Jersey, Channel Islands and available for charter. Registered in the UK (G-YSSS), the aircraft is ideal for such a location and can easily connect the island residents with the mainland and the rest of Europe. The PC-24 fits perfectly into an already varied and established fleet at TAG. With its unique capabilities for the charter market, it complements the fleet offering the cabin size of a medium light jet with more range. Having a large cargo door also makes loading and unloading valuable goods, luggage and sports equipment easy.

***** 12 June 2025 – TAG Aviation has earned and renewed its WYVERN Wingman Certified Operator status for both its Cayman and San Marino locations by maintaining the Wingman Standards following successful audits conducted by WYVERN in May 2025. The WYVERN Wingman Standard, the first air charter audit standard in the aviation industry, provides a safety benchmark that allows air charter customers to assess performance expectations against recognized industry best operating practices before purchasing air charter services. "Renewing our WYVERN Wingman certification reflects TAG Aviation San Marino's unwavering focus on safety and operational integrity. This achievement underscores the dedication of our team to uphold the highest industry standards, ensuring our clients receive exceptional service with the utmost confidence." Karson Wong, Accountable Manger of the TAG Aviation San Marino. "Safety is the cornerstone of our operations, and the renewal of the WYVERN Wingman certification reaffirms TAG Aviation Cayman's adherence to global best practices. Our team's relentless pursuit of excellence in maintenance, training, and operational procedures ensures that our clients experience unmatched reliability and peace of mind. This recognition motivates us to keep raising the bar in business aviation." Julyn Tan, Accountable Manger of the TAG Aviation (Cayman) SEZC. Wingman Operators are evaluated by the Wingman Standard criteria. The scope of the evaluation includes an assessment of operational activities, a review of the company's operational history and safety records, a Safety Management System (SMS), an internal evaluation program, administrative compositions, technical documentation, pilot and aircraft records, training requirements, and maintenance operations including technician training and experience.

***** 13 August 2025 – TAG Aviation Engineering (TAE), a leading provider of world-class aircraft maintenance services, proudly announces additional Gulfstream capabilities with the G700 being added to the Part 145 approval. TAG Aviation Engineering extends the G700 support across both Hong Kong and Macau maintenance bases, this reinforces the company's readiness and dedication of delivering comprehensive maintenance services on next-generation aircraft. TAE already has G700 factory-trained personnel with type experience and is planning additional G700 training, reinforcing its commitment in remaining a leading MRO supporting the latest generation aircraft types. These initiatives reaffirm TAG Aviation Engineering's dedication to delivering world-class support and establishing itself as the MRO of choice for business jet operators across the region.

TECNAM – 3 April 2025 – Announced the appointment of Transair Leasing Inc. as its authorized P2012 series dealer for Panama, Colombia, Ecuador, and Peru. Transair Leasing brings a wealth of experience to the partnership, with 30 years of aviation excellence in the region and a proven track record of success in aircraft and helicopter sales and local support. "We are very excited to represent Tecnam and the P2012 Traveler in these Latin American countries," said Diego Ribadeneira, Director of Transair Leasing. "We have identified many different operations that can benefit from the P2012's incredible versatility and performance. With our demo aircraft arriving in Q2 of 2025, we will be touring and showcasing the P2012 across Panama, Colombia, Ecuador and Peru starting in June of 2025. This will allow us to hit the ground running and immediately start taking orders in our markets."

***** 3 April 2025 – Back in 2023, Tecnam appointed Southern Cross to grant the spare parts distribution for the Tecnam P2012 Series on the USA market. During this period Southern Cross Aviation has confirmed its significant spare parts support expertise, along with their unmatched customer service, AOG expertise, and logistical prowess. Tecnam is working to strengthen its collaboration with Southern Cross Aviation by extending the supply of spare parts for all Tecnam certified aircraft, such as the P Mentor, P2010 series, P2006T series and P2012 series, including the P2012 with Continental GTSIO520 engine, thus reinforcing Tecnam's commitment to aeronautical excellence. "Southern Cross Aviation is excited to partner with Tecnam Aircraft to provide all Tecnam Operators, Flight Schools and Owners with additional spare parts support. This strategic partnership paves the way for Tecnam operators to have enhanced support and service as they continue to increase flight hours and expand their fleet" says Ricardo Carvalho, Director of Sales at Southern Cross Aviation.

***** 4 April 2025 – During Sun'n'Fun 2025, Lakeland, FL, USA – LifeStyle Aviation, a leading provider of modern aircraft solutions, announced its official appointment as an authorized Tecnam aircraft dealer for a major U.S. territory. This strategic partnership opens new opportunities for flight schools looking to expand and modernize their training fleets with Tecnam's state-of-the-art aircraft, including the P-Mentor, P2006T, and P2010 models. For 17 years, LifeStyle Aviation has been at the forefront of providing innovative aviation solutions, specializing in aircraft sales, training fleet solutions, and ownership programs. The partnership with Tecnam aligns naturally with LifeStyle Aviation's commitment to advancing general aviation through modern designs, cutting-edge technology, and a strong focus on safety and efficiency. Together, both companies are dedicated to supporting flight schools in their growth and ensuring pilots are trained in the most advanced and fuel-efficient aircraft available today. John Armstrong, Founder & CEO of LifeStyle Aviation, stated: "Our goal is to continue helping flight schools grow and modernize while bringing options to market that help move general aviation forward. We're excited to build on our success and broaden options for flight schools with Tecnam's flight school-friendly line of aircraft." Walter Da Costa, Chief Sales Officer of Tecnam, added: "We are delighted to welcome LifeStyle Aviation to the Tecnam family as an official dealer. Their deep expertise in aircraft sales and fleet solutions makes them an ideal partner for expanding Tecnam's presence in the U.S. market. This collaboration will help flight schools access the most innovative and efficient training aircraft, ensuring they stay ahead in an evolving aviation landscape." This new partnership will provide flight schools across the region with access to Tecnam's advanced training aircraft, supporting their expansion efforts and operational efficiency.

***** 5 April 2025 – During Sun'n'Fun, Lakeland, FL, USA – Tecnam and Nationwide Aviation, LLC announced an exciting new partnership, bringing cutting-edge multi-engine aircraft to its pilot training program. This strategic investment will enhance the training experience for students transitioning from single engine to multi-engine aircraft, providing them with modern technology and advanced avionics to prepare for successful careers in aviation. Nationwide Aviation had already received its first Tecnam P2006T and were eagerly awaiting the arrival of two more a few weeks after the event. These acquisitions mark a significant step forward in ensuring students receive high-quality, real-world training in state-of-the-art aircraft.

***** 23 April 2025 – Tecnam announced that FLN FRISIA-Luftverkehr GmbH Norddeich (Inselflieger) has taken delivery of a Tecnam P2012 STOL, reinforcing its commitment to enhancing regional air connectivity to the East Frisian Islands.

***** 30 April 2025 – Tecnam announced the delivery of a brand-new P2006T MKII aircraft to Melbourne Flight Training (MFT), a leading Part 141 flight school based in Melbourne, Florida. This latest addition expands MFT's multi-engine fleet to eight aircraft—five of which are Tecnam P2006T models—and supports the launch of the school's innovative new Platinum Multi-Engine program. MFT's Platinum Multi-Engine program provides an accelerated, no-wait multi-engine training path, designed to address growing industry demand for efficient and high-quality pilot training. With the FAA's new approval of self-examining authority, students enrolled in the program can now complete their check-rides in-house, significantly reducing delays traditionally caused by limited Designated Pilot Examiner (DPE) availability. Additionally, Melbourne Flight Training's new self-examining authority across multiple flight training programs include Instrument, Commercial Multi Add-On, and Certified Flight Instructor courses.

***** 16 May 2025 – Tecnam Aircraft announced that Pacific Air Charters Incorporated (PACI) has officially launched on-demand charter services throughout Hawaii, utilizing a dedicated fleet of Tecnam P2012 Travellers. Following recent FAA authorization, PACI is poised to redefine interisland travel with a flexible, safe, and environmentally conscious approach. The Tecnam P2012 Traveller is a state-of-the-art, twin-engine aircraft specifically designed for short-haul operations making it a perfect fit for Hawaii's neighbour island routes. Manufactured in Capua, Italy, the P2012 offers unmatched versatility with multiple interior configurations and features that ensure comfort, safety, and performance. "Our mission at PACI is to offer customizable charter flights designed to meet the unique needs of our clients," said PACI CEO Marshall Ashley. "We are thrilled to introduce the Tecnam Traveller fleet, which allows us to provide a tailored experience across a wide range of charter needs." PACI's new services are designed to meet the needs of various groups including business travellers, sporting teams, families, golf groups, sightseeing tourists, DMCs, and tour operators. The nine-passenger P2012 aircraft provides a premium charter experience without the need for TSA screening, enabling faster, more convenient travel. Beyond passenger comfort, the P2012 also offers capabilities for cargo transport and medevac missions. The aircraft's advanced avionics and dual-pilot configuration further enhance operational safety and performance. PACI is also committed to sustainability, operating its aircraft on G100UL lead-free aviation fuel. The P2012's advanced Electronic Engine Control system contributes to best-in-class fuel efficiency and reduced environmental impact.

***** 22 May 2025 – Tecnam announced that Neshor Aviation has placed an order for 10 Tecnam P-Mentor aircraft to support Florida Flyers Flight Academy's growing training operations. This strategic investment marks a major milestone in the modernization of Florida Flyers' fleet, reinforcing its commitment to providing top-tier pilot training with the most advanced, fuel-efficient aircraft available today. The first Tecnam P-Mentor from this order will be delivered in November 2025, with additional deliveries continuing as part of a long-term fleet expansion plan spanning the next three years.

***** 28 May 2025 – Tecnam and FSTC EUROPE announced the purchase of six (6) Tecnam aircraft (four (4) P-MENTOR and two (2) P2006T NG twin-engine aircraft), as part of a total of twenty-five (25) brand new training aircraft, to be progressively acquired by the end of 2027. Under a new name brand still expected to be announced, FSTC EUROPE will be one of the leading European P-MENTOR fleet

operators. The aircraft will be used for training towards a Private Pilot Licence (PPL), as well as for advanced commercial pilot training such as a Commercial Pilot Licence (CPL), Instrument Rating (IR) and Multi-Engine Rating (MEP). FSTC EUROPE plans to enrol more than two hundred cadets per year by the end of 2028. As a long-term partner and operator of Tecnam, this acquisition will strengthen FSTC's position in the ATO market in Europe. Future pilots and airline cadets will benefit from the latest technologies offered by this renowned aircraft manufacturer. FSTC EUROPE chose Tecnam as its main aircraft supplier and partner because Tecnam offers the most modern and efficient fleet solution for a modern flight school, covering all its needs. This includes single-engine two-seater aircraft with full IFR equipment for ab initio training, as well as twin-engine aircraft for multi-engine piston and complex ratings.

***** 30 May 2025 – Tecnam announced the appointment of KRISTAL.aero as its exclusive dealer for France, marking a significant step forward in the company's strategic development across Europe. This partnership reinforces Tecnam's presence in the French market, leveraging KRISTAL.aero's deep industry expertise and customer-focused aviation ecosystem. With a solid reputation built on reliability, responsiveness, and a deep-rooted connection to the French general aviation community, KRISTAL.aero will be responsible for the sales and promotion of Tecnam's leading aircraft models in France — including the P-Mentor, P2006T NG, P2008 JC, and the luxurious Gran Lusso — under the new KRISTAL.AIRCRAFT division. The appointment of KRISTAL.aero as a Tecnam dealer signals a shared commitment to delivering exceptional value to flying clubs, pilot schools, and private aircraft owners. As part of this strategic alignment, KRISTAL.aero will also roll out KRISTAL.145, a Tecnam-authorized maintenance network offering nationwide support, technical training, and parts supply. This service infrastructure complements the company's existing digital ecosystem, KRISTAL.AIR, a mobile platform designed for pilots that provides tools for flight tracking, performance analysis, and decentralized competitions.

***** 17 June 2025 – On the closing day of the 2025 Caribavia, Tecnam announced the appointment of St Barth Executive – Air Inter Isles as an Authorized Service Centre for the Tecnam P2012 series. Based in Saint-Barthélemy, French West Indies, St Barth Executive will provide in the “heart” of the Caribbean market factory-authorized maintenance, technical support, and parts, for the expanding fleet of Tecnam P2012 aircraft operating throughout the Caribbean region as well as across Americas. This strategic partnership marks a further step forward in Tecnam's commitment to customer support, ensuring that operators across the region have access to prompt, expert service and reduced downtime. St Barth Executive, a leading regional operator with direct experience operating the Tecnam P2012 STOL, brings deep operational knowledge and technical expertise to the role.

***** 24 June 2025 – Tecnam announced that it has been awarded a landmark contract by the Finnish Aviation Academy (FINAA) for the delivery of ten (10) Tecnam P2010TDI aircraft. This significant acquisition marks a transformative milestone for Finland's premier professional flight training institution. Following a rigorous public procurement process initiated in late 2024, Tecnam was selected from among three strong contenders. The P2010TDI emerged as the ideal solution to support FINAA's mission of delivering cutting-edge pilot training with a strong emphasis on efficiency, technology, and sustainability. The FINAA, owned by the Finnish government and headquartered in Pori since 1985, trains 80 to 100 professional pilot students each year, making it the largest ATO (Approved Training Organization) in the country. The adoption of the Tecnam P2010TDI reflects the Academy's commitment to modernizing its fleet with more capable, environmentally conscious aircraft. The first deliveries are scheduled to begin in March 2026, with the full fleet of ten P2010TDI aircraft set to significantly enhance FINAA's training capabilities in the years ahead.

***** 11 July 2025 – Tecnam announced that its flagship aircraft, the P2012 Traveller, has received full validation from AEROCIVIL, Colombia's Civil Aviation Authority. This milestone enables Tecnam and its local partner, Transair Leasing, to officially offer the aircraft to commercial operators across Colombia, marking a new era in regional air mobility. To celebrate this achievement, the P2012 Traveller made its debut at the F-AIR Colombia Airshow in Rionegro, Antioquia, where aviation professionals and the

public had the opportunity to explore the aircraft up close. The event, one of Latin America's most important aviation exhibitions (**See event overview at the end of the section**), provides the perfect stage to showcase the P2012's capabilities to Colombian operators and government stakeholders.

***** 15 July 2025 – Tecnam announced the first delivery of its P2006T Next Generation (NG) aircraft (EC-OON) to FlyBy Aviation Academy, one of Europe's fastest-growing and most internationally diverse Approved Training Organizations (ATO), headquartered in Spain. This milestone marks a new chapter in the ongoing collaboration between Tecnam and FlyBy, who now operate a fleet of 30 Tecnam aircraft. The addition of the P2006T NG, Tecnam's modern twin-engine trainer, reflects FlyBy's commitment to offering its cadets the latest in aviation training technology while ensuring ease of operation, high safety standards, and operational efficiency. FlyBy, which was recently acquired by Sherpa Capital, a leading private equity firm in Iberia, is experiencing a new phase of growth. This growth is supported by an ambitious expansion plan that includes both internationalisation and inorganic growth, as well as the strengthening of its position as a leading training centre.

***** 21 July 2025 – Tecnam announced the appointment of Cutter Aviation as its Authorized Dealer for Arizona and California. This strategic partnership further strengthens Tecnam's growing presence in North America, providing enhanced access to aircraft sales, support, and maintenance throughout the Southwest region.

***** 22 July 2025 – Tecnam announced the sale of two P2012 Traveller aircraft to Jags Aviation Inc., a dynamic and fast-growing aviation enterprise in Guyana, and a valued member of the BK Group of Companies. The delivery of the two brand-new P2012 Travellers, powered with 750hp Continental GTSIO-520-S, is scheduled for August 2025. One of the aircraft (T7-YDW) featured at the prestigious EAA AirVenture Oshkosh, highlighting Tecnam's leadership in cutting-edge regional aviation solutions. The two aircraft are configured for a dual role: transport and medevac. The transport configuration allows for normal passenger operations, while the medevac configuration allows for medical transportation day and night. The Tecnam fleet operated by Jags will be working in the hot and humid tropical conditions of Guyana's highlands. The P2012 will showcase its strength, durability and versatility in conditions ranging from blistering sunshine to heavy rain.

***** 25 July 2025 – Tecnam announced the delivery of two Tecnam P2012 Sentinel Special Missions Platforms (SMP) to Air Data Solutions, LLC, a leader in aerial imaging, mapping, and geospatial data services, marking the first such purchase by a privately owned company in the United States. This strategic fleet expansion underscores Air Data Solutions' commitment to advancing high-precision aerial data collection capabilities for global clients. The addition of the Tecnam P2012 Sentinel provides a versatile and robust platform tailored for sophisticated geospatial missions. Featuring a spacious, configurable cabin, dual large camera ports, and dedicated sensor power, the aircraft is ideally suited for mounting cutting-edge sensors such as LiDAR, photogrammetry cameras, and gyro-stabilized systems. Its twin-engine design enhances safety during low-altitude and remote-area operations, while the modern Garmin G1000 NXi avionics suite ensures precision flying and reduces pilot workload. The Tecnam P2012 Sentinel SMPs are a vital part of Air Data Solutions' vision to support diverse missions, from large-scale mapping to environmental monitoring, with scalable solutions that adapt to evolving geospatial demands. This fleet enhancement reinforces the company's position at the forefront of aerial data acquisition, safety, and innovation.

***** 26 July 2025 – Tecnam announced the delivery of its flagship P2012 Traveller demonstrator aircraft to Transair Leasing Inc., following a highly successful participation at F-AIR Colombia 2025. This important milestone underscores Tecnam's strategic expansion into the Andean region and reinforces its commitment to supporting regional certification, sales, and demonstration efforts. The demonstration aircraft, powered by two 375 hp Continental GTSIO-520-S engines, has been stationed in Quito, Ecuador, where it will serve as a regional icon for private, commercial, and special mission operations. This move lays the groundwork for Tecnam's upcoming Regional Demo Tour across Panama, Colombia, Ecuador, and Peru, showcasing the P2012 Traveller's unparalleled versatility, aerodynamic excellence, and Italian craftsmanship. Having a dedicated demo aircraft in the region

provides Tecnam and its partners with a powerful platform to engage with stakeholders, demonstrate performance, and accelerate approval processes in Ecuador, Panama, and other markets—paving the way for future sales and mission applications.

***** 6 August 2025 – Tecnam Flight Academy announced the addition of the new Tecnam P-Mentor to its training aircraft fleet. With this important addition, the flight school reinforces its commitment to training the next generation of pilots, with a strong focus on safety, efficiency, and innovation. The P-Mentor, Tecnam’s latest aircraft, represents the perfect blend of advanced technology and cost optimization, making it ideal for IFR training. This aircraft joins an already all-Tecnam fleet. Additional aircraft will be added in the coming months to further modernize the fleet.

TEXTRON AVIATION – 8 April 2025 – Textron Aviation announced its European Distribution Centre (EUDC) is celebrating 10 years of proudly serving Cessna, Beechcraft and Hawker customers with parts support in Europe and the Asia-Pacific (APAC) region. Situated in Düsseldorf, Germany, the facility has grown to become the company’s second-largest parts distribution centre, fulfilling more than 50 percent of all European parts orders. Beechcraft, Cessna and Hawker customers receive factory-direct support, maintenance and modifications by Textron Aviation Inc., a Textron Inc. (NYSE: TXT) company, through a global network of service and part centres, mobile service units and 24/7 1CALL AOG support. “Since opening, our European Distribution Centre has doubled in size, added a customer support parts and warranty team and quadrupled inventory value to continue providing unrivalled support in region,” said Brad White, senior vice president, Global Parts Distribution. “Most recently, EUDC has increased stock keeping units (SKUs) by 40 percent, supporting less downtime for our customers and bolstering our commitment to provide the most robust services in the industry.” The 21,500 square feet (2,000m²) EUDC facility supports more than 20,000 SKUs, available for same day shipment of an order. Since its inception, the EUDC has increased shipment volume year over year, leading to faster shipping and less downtime for customers in Europe and APAC. Textron Aviation Parts has also added a Europe, Middle East and Africa customer support and warranty team, trade compliance team, human resources and finance department and a state-of-the-art training center that was recently established in 2024.

***** 1 May 2025 – Textron Aviation Inc., a Textron Inc. (NYSE:TXT) company, announced the coordination of the ninth **Special Olympics Airlift ***, a monumental event aimed at transporting hundreds of athletes and coaches across country to the 2026 Special Olympics USA Games in Minnesota’s Twin Cities. **The company is calling on Cessna, Beechcraft and Hawker aircraft owners and operators to come together on Friday, June 19, 2026, and Saturday, June 27, 2026,** to enable champions from all corners of the nation to travel to and from the host city, regardless of financial or logistical challenges. The Special Olympics Airlift, organized by Textron Aviation, mobilizes hundreds of volunteer Cessna, Beechcraft and Hawker pilots and aircraft from across the country to create the world’s largest peacetime airlift and provide a once-in-a-lifetime experience for Special Olympics athletes. “The Airlift is more than just a flight; it’s about giving these champions the chance to shine and achieve their dreams on a national stage,” said Ron Draper, president & CEO, Textron Aviation. “Seeing the excitement and anticipation on the athletes’ faces as they embark on their journey to and from the Games is incredibly moving. We need Cessna, Beechcraft and Hawker customers to join us in this heartfelt mission, volunteering their aircraft and time to make a profound and lasting impact on the lives of these athletes and their families.” Each Airlift event builds on the success of previous years, continually growing in scale and impact. During the 2026 event, participating aircraft known as “Doves” are expected to touch down or take-off from St. Paul Downtown Airport Holman Field (KSTP) every three minutes throughout a 10-hour period. The Special Olympics Airlift is made possible by collaboration from influential industry groups such as the Federal Aviation Administration, Minneapolis Saint Paul Metropolitan Airports Commission/KSTP, Signature Aviation, Special Olympics USA Games Local Organizing Committee and Special Olympics North America. Become a Dove for this monumental nationwide aviation event by visiting www.airlift.txtav.com. The 2026 **Special Olympics USA Games**—scheduled for June 20-26, 2026, across Minnesota’s Twin Cities with sports

competitions at the University of Minnesota and the National Sports Centre in Blaine—is a **national celebration of inclusivity, changing perceptions and the ability of the human spirit rising above limitations**. The USA Games, with co-presenting partners Jersey Mike's Subs and United Healthcare, will be one of the biggest U.S. sporting events of the year, drawing tens of thousands of fans to celebrate the ability of over 3,000 incredible athletes from all 50 states as they compete in 16 Olympic-type team and individual sports. The USA Games now bring an unrivalled opportunity to spark new energy around the Special Olympics movement and create a lasting legacy of positive change.

*** = Note to pilots and enthusiasts – Advance notification of possible interest for the above event.**

***** 5 May 2025 — Textron Aviation announced the delivery of a Beechcraft King Air 360C aircraft to Greece's Ministry of Health and the National Centre for Emergency Care (EKAV), as part of the Stavros Niarchos Foundation (SNF) Global Health Initiative (GHI). The versatile turboprop, equipped with a cargo door and an air-medical system, will further ensure that patients receive urgent air transport from remote areas to central locations in Greece and Europe. "The King Air 360C will significantly boost EKAV's capabilities in providing emergency medical care, ensuring that patients receive immediate and reliable air transport from remote areas to central locations in Greece and Europe," said Bob Gibbs, vice president, Special Mission Sales. "The aircraft is equipped with the latest medical equipment and is ready to serve in diverse and remote locations." This delivery is part of the SNF's GHI, which has funded five aircraft for EKAV, including two Beechcraft King Air 350C airplanes and this new King Air 360C aimed at strengthening Greece's air ambulance services. All three aircraft are operated out of Elefsis Airbase in Greece. The air ambulance conversion was completed by Fargo Jet Centre at its special mission aircraft modification centre located at Hector International Airport in Fargo, North Dakota.

***** 15 May 2025 — Textron Aviation announced a major program milestone for the Cessna Citation CJ4 Gen3 flight test program with the successful first flight of a second test article, P1. Testing on the P1 aircraft will focus on avionics, human factors and interiors. The Citation CJ4 Gen3 business jet is designed to keep pilots a step ahead in the cockpit by offering the next-generation Garmin G3000 PRIME avionics along with the most standard features in its class. Piloted by James Bearman and Corey Eckhart, the three hour and 29-minute initial flight centred on general avionics and system evaluations. The aircraft reached a maximum altitude of 45,000 feet and a maximum speed of 305 knots. Bearman said it performed to program expectations, with a smooth and seamless flight. The Citation CJ4 Gen3 business jet was announced during the 2024 National Business Aviation Association – Business Aviation Convention & Exhibition (NBAA-BACE), and the aircraft is expected to enter service in 2026. The P1 test aircraft joins the program following the CJ4 Gen3 prototype, which completed its first flight in 2024. As a next-generation business jet, the CJ4 Gen3 builds upon the legendary history of the Citation family, which has long been recognized as the most popular line of business jets worldwide.

***** 20 May 2025 — Textron Aviation celebrated the five-year anniversary of the first flight of the versatile Cessna SkyCourier, the company's clean-sheet twin-engine, high-wing utility turboprop. This is a significant milestone for this high-performing aircraft which has become a trusted asset for operators worldwide. To support growing flight activities of the SkyCourier, the company is investing in a 52,000-square-foot expansion of a production flight test hangar in Wichita, Kansas. The expansion will add an additional six hangar bays to the north side of a facility on Textron Aviation's East Wichita Campus. "The versatility of the Cessna SkyCourier enables operators to tackle diverse mission profiles and operate in some of the most challenging environments in the world," said Lannie O'Bannion, senior vice president, Sales & Marketing. "With two variants of the aircraft and the optional gravel and combi conversion kits, the SkyCourier has brought innovative solutions to our customers around the globe." The Cessna SkyCourier prototype first took flight on May 17, 2020. Since then, it has become a reliable solution for air freight, passenger, humanitarian and other special mission needs across the world with its ability to land on unimproved runways and transport passengers and cargo simultaneously.

***** 21 May 2025 — Textron Aviation announced it has entered into a purchase agreement with Aerolíneas Ejecutivas (ALE), Mexico's leading business aviation company, for up to 12 Cessna Citation business jets. ALE will operate the aircraft — a mix of Cessna Citation Latitude, Citation CJ3 Gen2 and Citation CJ3 Gen3 business jets — in its fractional ownership division, MexJet. ALE expects to take delivery of four aircraft, including two Citation Latitudes and two Citation CJ3 Gen2 aircraft, in 2026. This order continues ALE's position as Mexico's leading business aviation company. Mexjet's Jetcard was the first pre-paid flight hour program launched in Mexico, and the company is a longtime Citation owner and operator that currently boasts Citation Latitude and Citation CJ3+ aircraft in its fleet.

***** 29 May 2025 – Textron Aviation Inc., a Textron Inc. (NYSE:TXT) company, announced the first delivery of its flagship Cessna Citation Longitude super-midsize business jet into Central America. The long-time Citation customer is based in Costa Rica and plans to use the aircraft for business and personal use. The Longitude is equally designed around the pilot experience, passenger comfort and overall performance, delivering an aircraft that lives up to its designation as the flagship of the Citation family of business jets. Of the more than 100 Cessna turbine aircraft located in Central America, more than 30 are Cessna Citation business jets. Customers based in the region can appreciate city pairs with their Longitude such as San José, Costa Rica to Buenos Aires, Argentina, or Tegucigalpa, Honduras to São Paulo, Brazil.

***** 2 June 2025 – Textron Aviation Inc., a Textron Inc. (NYSE: TXT) company, announced an additional aircraft Flight Data Monitoring (FDM) service option for Cessna Citation business jets and the Cessna SkyCourier equipped with Aircraft Recording System (ARes). Through Textron Aviation's proprietary LinxUs data reporting ecosystem, customers can now choose to transfer their flight data through General Electric (GE) Aerospace's C-FOQA service. The company's innovative LinxUs FDM Program offers four customer-selected providers: GE Aerospace's C-FOQA service, Acron Aviation's Flight Data Connect service, ForeFlight's Flight Data Analysis or Safran Electronics & Defence's Cassiopée Flight Data Monitoring service. The wireless transfer of data requires no additional equipment, making it a simple and seamless process. LinxUs FDM further expands the LinxUs brand providing customers with a suite of real-time solutions. Utilizing a fault isolation system, the program monitors aircraft systems and enables operators to proactively identify areas where operational procedures can be optimized for improved performance. In the case of an in-flight event, customers receive actionable answers in real time, allowing Textron Aviation service professionals to pre-position the resources necessary to respond quickly.

***** 4 June 2025 — The Cessna SkyCourier Combi configuration kit recently achieved certification from the National Civil Aviation Agency of Brazil (ANAC) and joined the fleet of Brazilian charter company Cleiton Táxi Aéreo (CTA). This marks the first delivery of the SkyCourier into South America. CTA recently took delivery of a passenger variant of the twin-engine, large-utility turboprop equipped with conversion kits that enable the standard 19-passenger interior to be configured to a 9-passenger and cargo Combi, or to a full freighter configuration. The aircraft also has the optional gravel kit installed, allowing it to land on unpaved runways and access more remote locations. CTA's order includes two Cessna SkyCourier aircraft of the same configuration, with the second expected to be delivered in 2026. Founded by Cleiton Sérgio de Sousa, Cleiton Táxi Aéreo first became a customer of Textron Aviation with the purchase of the Cessna 210 Centurion in 1995 to begin charter operations across the Amazon region. Since then, the company has operated a fleet ranging from the Cessna Caravan to the Beechcraft King Air, each aircraft fulfilling a variety of special missions and charter operations across the region.

***** 14 July 2025 — The industry-leading training aircraft, the Cessna Skyhawk, now features a dual electronic ignition system (dual EIS), enhancing maintenance, efficiency and overall operation of the single-engine, high-wing piston. The dual Lycoming electronic ignition system is now standard on all new Cessna Skyhawk aircraft. The dual EIS replaces the previous dual magneto ignition system on the Skyhawk, incorporating advanced electronic components and reducing the number of internal moving

parts to optimize operation. This solid-state electronic technology improves maintenance intervals, fuel efficiency and engine performance, ultimately reducing aircraft operating costs.

***** 15 July 2025 — The legendary Cessna Grand Caravan EX will now feature three new executive interior schemes for customers to select when designing their aircraft cabin. The Lunar, Obsidian and Saddle Sport interiors join the existing Canyon and Savanna schemes, providing a broader range of standard choices. The new interior options are available to customers starting this month (July) and allow them to further tailor the interior of their aircraft based on their personal preference or mission. Premium versions of each of the new interiors are also available, featuring quilted seat stitching and plush carpet, providing an elevated aesthetic to the cabin. In addition to the enhanced flight deck announced last year for the Cessna Caravan and Grand Caravan EX, both aircraft will now include eight USB-C chargers on the cabin sidewall as standard features. Each charger includes two ports, providing a total of 16 charging points to keep passengers powered and connected in flight. The introduction of the new interiors aligns with the company's celebration of the 40th anniversary of the Cessna Caravan single-engine utility turboprop. Aviation enthusiasts could view the new Lunar Premium interior cabin along with the added cabin USB-C plugs in the 40th anniversary Cessna Grand Caravan EX demonstrator aircraft which was on the company's static display at EAA AirVenture in Oshkosh, Wisconsin. The aircraft also featured a special paint scheme celebrating its 40th year of flight.

***** 25 July 2025 – Textron Aviation Inc., a Textron Inc. (NYSE:TXT) company, announced an agreement with Infinity Flight Group for the purchase of 10 additional Cessna Skyhawk aircraft, expected to be delivered in 2027. Infinity Flight Group has steadily expanded its fleet during the last three years, ordering a combined total of 35 new Cessna Skyhawks. A certified Cessna Pilot Centre, Infinity Flight Group currently operates 65 Cessna Skyhawks out of their bases at Trenton-Mercer Airport in New Jersey and Treasure Coast Airport in Ft. Pierce, Florida. The additional aircraft will join the flight school's current fleet of Cessna Skyhawks, enhancing its capacity to train the next generation of aviators. Infinity Flight Group's new aircraft will feature the recently announced dual electronic ignition system (dual EIS), enhancing maintenance, efficiency and overall operation of the Skyhawk. As Textron Aviation celebrates the Cessna 172 Skyhawk's 70th anniversary this year, this continued investment in innovation underscores the aircraft's exceptional design and enduring capabilities, marking seven decades since its first flight in June 1955.

***** 5 August 2025 — The first order of a Cessna Citation Longitude in Brazil was announced during Latin American Business Aviation Conference & Exhibition (LABACE). The flagship of the Citation line of business jets, which are designed and manufactured by Textron Aviation Inc., a Textron Inc. (NYSE:TXT) company, was ordered by a longtime Citation customer that currently operates several aircraft from across the Textron Aviation product portfolio, including a Cessna Citation business jet and a Cessna and Beechcraft turboprop. Expected to deliver in 2026, the Longitude will be used for business and personal travel.

***** 11 August 2025 — The Cessna SkyCourier is making its entry into Mongolia with charter operator Hunnu Air placing the first order for the versatile twin-engine turboprop aircraft in the country. Hunnu Air will use the Cessna SkyCourier to enhance domestic tourism and cargo operations within Mongolia. The order includes two passenger variants of the Cessna SkyCourier aircraft and one Cessna Grand Caravan EX, with deliveries of their new aircraft expected to begin in 2026. Since 2011, Hunnu Air has served as a pivotal player in the Mongolian aviation sector, demonstrating a robust commitment to expand both domestic and international air travel. As the second-largest airline in Mongolia, Hunnu Air has carved a niche for itself by offering reliable and efficient air transport solutions to its passengers.

***** 13 August 2025 – Driven by our ongoing commitment to train the next generation of the aviation workforce, Textron Aviation is investing in the expansion of WSU Tech's aviation training programs as the lead contributor to a new facility at the National Centre for Aviation Training (NCAT) campus in Wichita, Kansas. The NCAT expansion project will add approximately 85,500 square feet of instructional space and is designed to serve an additional 1,450 students and trainees within its first

three years. The facility will feature key training areas including emerging aviation training centres, advanced manufacturing training centres, a professional pilot training centre and hangar and a high school Aviation Maintenance Technology Academy. It will also serve as a hub for industry partners to train and upskill their existing workforce, supporting employer readiness across the country.

Construction is scheduled to begin this month, with the new facilities expected to be operational and welcoming students by January 2027. In recognition of our support, WSU Tech will name its new training hangar the Cessna + Beechcraft by Textron Aviation Hangar.

TEXTRON BELL – 9 April 2025 – Bell Textron Inc., a Textron Inc. (NYSE: TXT) company, announced at Aero Friedrichshafen its first signed purchase agreement for the SUBARU Bell 412EPX in Europe for commercial operations. Austrian air carrier, Kitz-Air GmbH, signed a purchase agreement for the newest Bell 412 variant, to be used for aerial work, transport flights and forestry operations. Bell received previous orders for the SUBARU Bell 412EPX in the European market from Sarajevo Canton Ministry of Interior and Croatia Ministry of Interior. “Our missions are very demanding: whether lifting more than 2.000kg of external sling load on high altitude construction projects in the mountains or executing critical fire-fighting missions - the SUBARU Bell 412EPX has the right performance to fulfil all of our missions,” said Christoph Klein, Accountable Manager, Kitz-Air GmbH.

***** 29 April 2025 – Bell Textron Inc., a Textron Inc. (NYSE: TXT) company, announced the first Bell 505 sale in the Netherlands to Gerrit Verwijs, owner of Verdegro Group, a Dutch public safety infrastructure manufacturer. “Bell is proud to work alongside the Verdegro Group as they welcome their first Bell aircraft,” said Robin Wendling, managing director of Europe, Bell. “With the expansion of the Bell 505 to the Netherlands, we are excited to enter a new era of supporting customers in region with the multi-mission capabilities of this advanced platform.” The Verdegro Group is one of the leading manufacturers of public safety infrastructure in the Netherlands, specializing in mobile lighting, crash, and traffic safety systems. Since 2003, the Verdegro Group has grown its presence to locations worldwide and further developed its portfolio with innovative products that aid in the advancement of public safety. With its newly acquired Bell 505, the Verdegro Group plans to use the helicopter for its company travels, including meetings with their international customer base and representation of their facilities near Breda. “The Bell 505 will redefine our company travels across Europe. We will be way more efficient in meeting multiple customers in a short time period. The helicopter allows us to take our customers to different project sites and easily present our footprint near Breda,” said Gerrit Verwijs, owner of Verdegro Group.

***** 1 May 2025 – Bell Textron Inc., a Textron Inc. (NYSE: TXT) company, announced that the Chicago Police Department has accepted the delivery of two Bell 407GXis, expanding their all-Bell fleet with additional public safety capabilities. “Bell is proud to build upon our over 20-year relationship with the Chicago Police Department as they modernize their aerial public safety capabilities with an all-Bell fleet,” said Lane Evans, managing director of North America sales, Bell. “The Bell 407GXi is an incredible multi-mission aircraft with hundreds of public safety agencies throughout the world using the platform to advance their operations.” The Chicago Police Department’s Helicopter Operations Unit acts as an aerial command-and-control centre to first responders on the ground, serving Chicago’s more than 2.6 million residents. The newly acquired Bell 407GXi duo joins the Department’s Bell 429 to enhance homeland security through aerial reconnaissance and surveillance.

***** 7 May 2025 – Bell Textron Inc., a Textron Inc. (NYSE:TXT) company, announced the SUBARU Bell 412EPX has received Transport Canada Civil Aviation (TCCA) validation and can begin flight operations throughout Canada.

***** 12 May 2025 – Bell Textron Canada Limited, a Textron Inc. (NYSE: TXT) company, announced the completion of its 6,000th commercial aircraft at Commercial Delivery and Assembly Centre in Mirabel, Quebec, Canada with two SUBARU Bell 412EPXs for operations by the Sûreté du Québec. Bell has delivered the aircraft to the Ministère des Transports et de la Mobilité durable, which manages a fleet of aircraft through the Service Aérien Gouvernemental (SAG). This milestone marks a significant achievement in the nearly 40-year history of Bell Textron Canada in Quebec. "Our 6,000th helicopter

built in Canada demonstrates our commitment to manufacturing aircraft capable of performing the most critical missions, as well as our dedication to contributing to Quebec's economy. We're proud of the products Bell Textron Canada has delivered to support critical missions across the globe and thrilled to celebrate this milestone by delivering this aircraft, and supporting our own community," said Danny Maldonado, chief commercial officer, Bell Textron. The celebrations took place at Bell Textron Canada's Mirabel facility, where employees and dignitaries gathered to commemorate the historic event. Bell Textron Canada continues to set the standard for excellence in the aviation industry, and the delivery of the 6,000th helicopter is a testament to the talent and dedication of the talented team delivering Bell commercial aircraft.

***** 10 June 2025 – Bell Textron Inc., a Textron Inc. (NYSE:TXT) company, announced that Shin-Nihon Helicopters has signed a purchase agreement for its first two Bell 429 helicopters, further expanding the largest Bell fleet in Japan. Slated to perform both powerline patrol and personnel transportation work, the new additions will bolster Shin-Nihon Helicopters' fleet, which also includes other models like the Bell 206, Bell 412 and Bell 427. Shin-Nihon Helicopters has been a longstanding customer of Bell, with a relationship that goes back to 1960, and became Japan's first Bell 407GX operator in 2019 when they purchased two of the single-engine light utility platforms. The Bell 429 is the perfect addition to Shin-Nihon Helicopters' current rotorcraft line-up. The light twin-engine aircraft boasts the largest cabin in its category and an integrated avionics suite, all powered by dual PW207D1/D2 FADEC-equipped engines. It also delivers exceptional speed, range and hover performance, on top of a single pilot IFR capability.

***** 17 July 2025 – Bell Textron Inc., a Textron Inc. (NYSE: TXT) company, announced during Airborne Public Safety Association Conference (APSCON) 2025 that the Columbus Department of Public Safety has signed a purchase agreement for two Bell 505s. The aircraft duo will modernize the Department's aerial public safety capabilities, serving the Columbus Metropolitan Area's nearly two million residents. "Bell is proud to support the Columbus Division of Police as they upgrade their aviation section with two Bell 505s," said Lane Evans, managing director of North America, Bell. "With the Bell 505's modern design, contemporary camera system, and advanced technologies, the Division has the option to operate at higher altitudes more efficiently. The Bell 505 continues to be a highly sought-after aircraft in the public safety field for its multi-mission capabilities." With its new acquisition, the Columbus Division of Police plans to utilize their Bell aircraft for critical public safety missions, such as aerial patrol, airborne law enforcement safety and assistance of ground-based officers, along with other critical search missions. In the coming months, the Columbus Division of Police plans to send its pilots to train on the Bell 505 platform at the state-of-the-art Bell Training Academy in Fort Worth, TX.

WINDRACERS – 6 May 2025 – London, UK – Windracers, pioneering provider of the low-cost self-flying cargo aircraft ULTRA™, announced that it has contracted to provide the University of Alaska Fairbanks two (2) Windracers ULTRA MK1 aircraft for use in developing best practices for delivering to remote communities in Alaska. Featuring the Alaska Centre for UAS Integration (ACUASI), one of the top drone research programs in the United States, University of Alaska Fairbanks is an international centre for research, education and the arts, emphasizing the circumpolar North and its diverse peoples. "Air cargo delivery for resupply of our remote communities is vital to life in Alaska, so we purchased Windracers ULTRA to better test the possibilities," ACUASI Director Cathy Cahill said. "We need aircraft such as Windracers that can cover long distances, carry the weight of emergency supplies and do so reliably, regularly and safely. Our goal is to create an environment for the commercial sector in which UAVs, including self-flying cargo aircraft, become ubiquitous in Alaska and beyond." Windracers CEO Simon Muderack said the company's aircraft will serve ACUASI well. "Windracers is immensely proud that UAF has chosen ULTRA to meet their need for air cargo delivery services that can reliably fly in difficult weather and at a much lower cost to support very isolated communities with everyday essentials," Muderack said. "Windracers ULTRA is uniquely suited to support ACUASI through its multi-mission capability and its polar pedigree from Antarctic mission experience in January 2024," he said.

“The Windracers team looks forward to growing partnership with UAF and ACUASI, delivering on their mission of testing supply to remote communities in Alaska.”

***** 27 June 2025 – Windracers, the UK-based designer, manufacturer and operator of Windracers ULTRA™, an autonomous heavy-lift cargo aircraft, has begun establishing an operational base at Kasungu Airfield in Malawi. The operational base, in Central Region of Malawi, features a newly created aircraft hangar and will serve as the hub for demonstrating the delivery of humanitarian aid across the area using Windracers ULTRA – the world’s most accomplished long-distance heavily-lift UAV available today. Working closely with the Malawi Civil Aviation Authority and the Department of Meteorological Services, the base will provide a real-world testbed for the delivery and dropping by parachute capabilities of Windracers ULTRA, a rugged 10m wing-span aircraft with integrated proprietary autopilot systems and mission control software.

***** 29 July 2025 – Windracers, the UK-based designer, manufacturer and operator of Windracers ULTRA, an autonomous heavy-lift cargo aircraft, has helped British Antarctic Survey (BAS) unlock new data in previously uncharted parts of Antarctica. In a world-first for drone-assisted science, BAS employed Windracers ULTRA for autonomous Beyond Visual Line of Sight (BVLOS) missions to map out remote parts of West Antarctica and investigate how the Earth’s crust was created and deformed. The new research, published in the Journal of Geophysical Research, used state-of-the-art gravity and magnetic sensors to reveal huge bodies of frozen magma, hidden below the icy sea. Photos of previously unexplored islands, taken at the same time, show how these rocks were deformed as the mountains of the Antarctic Peninsula were pushed up by movement of the Earth’s tectonic plates. Until now, the lack of data from this remote area meant scientists had limited understanding of the region. Using the long-range, heavy-lift capability and autonomous operation of Windracers ULTRA, BAS experts were able to quickly and effectively map out the hidden geology of this inaccessible region. Stephen Wright, Founder and Group Executive Chairman of Windracers, said: “We’re proud to support the world-class scientists at British Antarctic Survey and play a role in deepening our understanding of climate systems and sea-level change. “We are grateful to the British Antarctic Survey for their ongoing collaboration with Windracers. These original missions demonstrate how Windracers ULTRA is already delivering real-world impact and operating in one of the world’s most challenging environments.” Tom Jordan, Geophysicist at the British Antarctic Survey, said: “Working with Windracers on this research was an exciting opportunity to take the concept of large uncrewed aerial vehicle delivering environmental science data from a dream to a demonstrated reality. “This project paves the way for new ways of collecting data across multiple science areas around Antarctica, providing insights into the continents past, and the critical information needed to monitor and predict how the continent will change in response to the warming climate into the future”. The SWARM project demonstrated Windracers ULTRA’s value in real-world survey and logistic settings, proving its potential for future deployments in remote and challenging environments around the world. The SWARM project was funded by UKRI Innovate UK.

ZEROAVIA – 13 May 2025 – [Kemble, UK & Everett, WA, USA]: ZeroAvia will provide ZA600-equipped Cessna Caravan to power initial UK domestic services, likely to be the world’s first hydrogen-electric commercial operations. ZeroAvia has announced that it has signed an agreement with RVL Aviation which will see RVL operate Cessna Grand Caravan aircraft retrofitted with ZeroAvia’s hydrogen-electric, zero-emission ZA600 powertrain. Flights within the British Isles will commence once certification for the engine, airframe integration and planned services are obtained and all retrofit, and training work is complete. Analysis performed by RVL and ZeroAvia confirms that the ZA600-enabled Cessna Caravan would meet existing operational requirements while virtually eliminating the climate impact of the operations. There are nearly 1,000 aircraft operating cargo routes around the world today that could in future be powered by ZA600 powertrains. This current agreement focuses on one type of aircraft, Cessna Caravan 208B, with RVL working with zero-emission specialist MONTE on the aircraft lease. The partners will explore opportunities to launch further small turboprop operations in the growing RVL network based on the success of the initial operations, as well as expand the technology

across its other operations when the technology and operating conditions permit. RVL Aviation is a specialist aviation services provider with more than 40 years of experience. The company and its skilled people deliver their expertise to a wide range of Government and private sector organisations, helping to support economic and environmental prosperity agendas. RVL Aviation is headquartered at East Midlands Airport, operating primarily from its hangar and maintenance facility, and its capabilities include airborne survey, aerial surveillance, aerial dispersant services and aircraft charter. ZeroAvia's hydrogen-electric engines use hydrogen in fuel cells to generate electricity to power electric motors that turn propulsors, with the only byproduct being water. Analysis suggests that switching to fuel cell propulsion can provide an overall climate impact reduction in the region of 90%. Further, hydrogen-electric propulsion can reduce overall operating costs for carriers due to the lower requirement for maintenance and lower fuel costs in the scaled operations. ZeroAvia has already extensively tested a prototype of its first ZA600-engine aboard a Dornier 228 aircraft at its UK base, with the powertrain currently subject to a certification application with the UK CAA, which ZeroAvia hope to receive UK certification by the end of 2026. The company has also performed advanced ground tests in the US and UK for the key building block technologies for the ZA2000 system, including cryogenic tanks for liquid hydrogen fuel storage and proprietary high-temperature PEM fuel cell and electric propulsion systems. ZA2000 will support up to 80 seat regional turboprop aircraft such as the ATR72 or the Dash 8 400.

***** 21 May 2025 — ZeroAvia announced that it will build a major manufacturing facility for production of its hydrogen-electric powertrains at the **Advanced Manufacturing Innovation District Scotland, close to Glasgow Airport** in Renfrewshire. ZeroAvia's Hydrogen Centre of Excellence will support the company in a range of manufacturing operations relating to powertrain production and testing and will also be the company's primary location for production of advanced high temperature PEM (HTPEM) fuel cell stacks and supporting systems. With nearly 3,000 full engine and component pre-orders agreed with airlines and OEMs – corresponding to over \$10 billion in future revenues – ZeroAvia is advancing its production operations to meet demand. The new facility will complement ZeroAvia's Propulsion Centre of Excellence in Washington State which is focusing primarily on electric motors and power electronics. The company also has plans to expand its R&D and aircraft testing centre at Cotswold Airport in Gloucestershire. The project in Scotland, which will unlock millions in private investment and support hundreds of jobs over the next few years, has been made possible by a £9m Regional Selective Assistance grant from Scottish Enterprise. This follows an equity investment of £20m from the Scottish National Investment Bank into ZeroAvia as part of the company's Series C funding, with the UK National Wealth Fund investing £32 million as a cornerstone-level investor in the round. The Series C funding round was led by Airbus, Barclays Sustainable Impact Capital and NEOM Investment Fund. The UK Government awarded ZeroAvia and consortium partners £10.5 million to develop the advanced HTPEM fuel cells in 2024 via the Aerospace Technology Institute (ATI) programme in conjunction with the Department for Business and Trade and Innovate UK. The UK Government has awarded ZeroAvia £18.5 million total R&D funding since 2019 to develop their fuel cell and powertrain technology. This support alongside more than \$250 million private investment has enabled ZeroAvia to make rapid progress: flying the world's first hydrogen-electric commercial scale aircraft in 2020, more than doubling the power output to again fly the world's largest hydrogen-electric aircraft in 2023, manufacturing and shipping fuel cell systems to customers, and securing significant regulatory traction for the certification of its powertrains.

***** 17 July 2025 – ZeroAvia announced that it has been awarded nine new patents this year so far, with many critical to the company's roadmap for scaling hydrogen-electric engines for large regional aircraft. The company has now been granted a total of 45 patents related to hydrogen and electric aviation systems, with almost 250 applications, most of which are still going through the patent office pipelines. United States Patent and Trademark Office (USPTO) no. 12,341,225 covers an integrated hydrogen-electric engine and is key to the development of a modular multi-MW hydrogen-electric engine for ATR and Dash 8 families of aircraft. The design concept relates to ZeroAvia's ZA2000 engine for 40-80 seat regional turboprops and jets, with advanced and novel integration concepts

creating a tightly packaged, power-dense zero-emission aircraft engine. Also important for scaling hydrogen-electric engines for large aircraft is the delivery of fuel cell systems with higher specific power. UK patent office GB2614450 covers novel coatings for aluminium bipolar plates for high temperature PEM (HTPEM) fuel cell systems, allowing the higher temperature operation with lightweight metals, while overcoming material degradation challenges. Other patents granted cover key innovations in cryogenic management systems, thermal management for fuel cell systems and fuel cell catalysts using platinum nanoparticles. One relates to a refuelling system for hydrogen fuel cell-powered aircraft that enables both efficient refuelling and employs a thermoelectric generator to leverage the heat from the refuelling process to provide electricity for other aircraft systems. ZeroAvia's granted patent portfolio now includes key coverage across all key subsystems of the engine and aspects of aircraft integration. With the addition of the robust set of trade secrets, especially in the areas of material innovations related to ZeroAvia's unique HTPEM fuel cell systems, the company now boasts one of the most advanced IP portfolios in hydrogen-electric aviation powertrain technology. With both Airbus and Boeing advancing plans and IP for hydrogen-ready airframes in recent weeks, securing IP on engine systems is a key building block for aspiring clean engine manufacturers for the aircraft of the future. Building a strong IP portfolio has been an integral part of ZeroAvia's strategy since inception, with high levels of in-house development of core systems enabling rapid progression through design gates and creating additional commercial opportunities beyond the primary commercial aero engine market.

MILITARY AVIATION NEWS

AIRBUS ALL MILITARY SECTORS – 11 April 2025 – The first Airbus A330 MRTT (Multi-Role Tanker Transport) for the Spanish Air and Space Force has entered service with the 45th Wing. This is the first of three multi-mission tanker and transport aircraft acquired by the Spanish Ministry of Defence in November 2021. The aircraft, which will operate from Torrejón de Ardoz Air Base, Madrid (Spain), has been delivered from the Airbus facilities in Getafe (Madrid), where the A330 MRTT aircraft conversion centre is based. The second and third Airbus A330 MRTTs for Spain are currently undergoing conversion at Getafe, Madrid. The 45th Wing of the Spanish Air and Space Force has so far used these unconverted A330s to transport military personnel and equipment, for example, in the Pacific Skies exercise in 2024 or the evacuation of Spanish nationals from Niger or Sudan.

***** 29 May 2025 – Airbus Helicopters has officially delivered two [NH90](#) Tactical Transport Helicopters (MSPT for Multi-Role Support Transport) to the Spanish Navy from its Albacete facility. These two helicopters are the first of seven navalised NH90s acquired as part of the second batch of Spain's NH90 programme, which totals 23 aircraft. The MSPT variant of the NH90 is specifically designed to meet the rigorous operational requirements of the Spanish Navy for amphibious tactical transport. Key enhancements include a reinforced landing gear, specific naval communications and navigation equipment as well as automatic folding systems for the main rotor blades and rear fuselage, optimising the helicopter for shipboard operations. These features will enable the NH90 to transport up to 20 fully equipped troops or a light vehicle and conduct IFR (instrument flight rules) operations with a single pilot, even in challenging night-time conditions and adverse weather. With this delivery, all three Spanish military branches—the Army, the Air and Space Force, and now the Navy— have NH90s in their fleets. This common military platform underscores the versatility and strategic importance of the NH90 across Spain's defence forces and its industrial landscape. On May 13, the Spanish Ministry of Defence and Airbus Helicopters signed a framework agreement for the implementation of the Spanish National Helicopter Plan, which foresees a further expansion of NH90 fleets for the Armed Forces.

***** 6 June 2025 – Airbus has been awarded a contract from the German procurement agency Bundesamt für Ausrüstung, Informationstechnik und Nutzung der Bundeswehr (BAAINBw) to equip 23 Luftwaffe A400Ms with DIRCM protection systems. DIRCM stands for 'Directed Infrared Counter Measures' and will protect the military transport aircraft from missiles with infrared seekers. Under the contract just signed, the company will also provide services including training, service bulletins and tools. Airbus teams will install the DIRCM protection system from Elbit Systems on a total of 23 aircraft

during scheduled maintenance at Airbus in Manching, southern Germany, as well as in Getafe and Seville, Spain. These 23 aircraft are used for tactical operations, including medical evacuation missions in crisis areas. In contrast, the logistical variant of the A400M is deployed for standard operations such as long-range transport of troops, heavy armoured vehicles, helicopters or specialised civil engineering equipment. Airbus is currently putting the DIRCM system through its paces in Seville, Spain, on a German Air Force A400M. Certification is scheduled for summer 2025, with installation in the 23 A400Ms by 2032.

***** 24 June 2025 – The NATO Support and Procurement Agency (NSPA) has ordered two additional [Airbus A330 Multi Role Tanker Transport \(MRTT\)](#) aircraft, increasing the Multinational MRTT Fleet (MMF) to 12 aircraft. The two additional aircraft will be delivered in 2028 and 2029. This expansion coincides with the formal accession of Sweden and Denmark to the MMF programme, further strengthening European strategic autonomy and collaborative defence capabilities. Sweden and Denmark's addition to the MMF programme expands the base of participating nations and reinforces European sovereignty in critical defence capabilities. Funded by the Netherlands, Luxembourg, with the progressive incorporation of Norway, Germany, Belgium and the Czech Republic, the MMF programme allows these nations the exclusive right to operate the NATO-owned aircraft in a pooling arrangement providing commonality, interoperability and cost efficiency, a prime example of European operational defence collaboration.

***** 26 June 2025 – Airbus Defence and Space announced the successful completion of a series of test drops and demonstrations of its A400M firefighting demonstrator kit in Nîmes-Garons, France. The objective of this test campaign was to conduct an independent assessment of the effectiveness of the [A400M](#) firefighting kit. The tests were conducted by the Entente-Valabre's Test and Research Centre (CEREN), a French public institution authorised and approved by the Ministry of the Interior to assess forest firefighting equipment, training personnel in France and abroad, and which is an international authority in this field. The test campaign, which ran at the end of April 2025, involved the A400M performing multiple drops over a designated section of the airfield. These rigorous so-called cup grid tests allowed the CEREN to precisely assess the system's capabilities, including the accurate distribution and concentration of retardant upon reaching the ground. During the drops, the aircraft reached altitudes under 30 meters (98 feet) and speeds around 230 km/h (125 knots). The A400M Roll-on/Roll-off (Ro-Ro) firefighting kit offers unique operational advantages previously unavailable on the market. Its innovative roll-on/roll-off design requires no permanent modification to the aircraft, allowing any A400M in a fleet to be rapidly converted for firefighting missions on very short notice. The system, housed in the cargo hold, can discharge up to 20,000 litres of water or retardant by gravity through the rear ramp, with tanks capable of being refilled in less than 10 minutes using standard ground pumps. Furthermore, the A400M's inherent ability to take off and land on short and unpaved runways significantly enhances its flexibility, enabling operations from a wide range of air bases and airfields closer to fire zones. Its design also supports high manoeuvrability and potential for day and night operations under the latest safety standards.

***** 11 July 2025 – The French Directorate General of Armaments (DGA) has signed with Airbus Defence and Space and launched a framework contract for the training and education of all cybersecurity experts at the Ministry of the Armed Forces, including cyber warriors in the armed forces. The eight-year contract, led by Airbus Defence and Space and its co-contractor Neverhack, covers the development, production and operational maintenance of training platforms, as well as the provision of training and coaching services, including the development of operational cyber defence scenarios. In particular, it will equip the Cyber Defence Academy of the Cyber Defence Command (COMCYBER) in the Rennes region with a cyber defence training centre. This centre will contribute to the operational preparation of cyber warriors through specific training courses dedicated to different cyber specialists. Cyber training for personnel and organisations aims to increase the pool of cybersecurity experts and strengthen the cyber defence techniques of the armed forces, as well as their effectiveness and operational maturity. The platforms will enable the simulation of attack-defence scenarios in the context

of military operations on the digital battlefield, as well as in large-scale exercises at national, joint or multinational level, such as Orion or DefNet. Training and exercises will cover the entire spectrum of cyber threats: malicious attacks using malware, denial of service, data theft, information manipulation and cyber influence operations such as disinformation on social media. In order to develop its platform and consider the emergence of new threats and technologies, Airbus will be able to collaborate with start-ups and SMEs in areas such as artificial intelligence. The applications integrated into the platforms will make it possible to reproduce the environment of the armed forces' networks and information systems in the broadest sense, including C4ISR (Command, Control, Communications, Computers, Intelligence, Surveillance, Reconnaissance) and weapons systems. Each use case will consist of IT infrastructure, advanced cyberattack scenario simulations, physical phenomena, and 'life simulations' that enhance the realism of training by integrating users with legitimate, accidental or malicious activity. In the field of training and education, Airbus Defence and Space has been deploying its CyberRange platforms for nearly 10 years in various ministries and companies in sensitive sectors to conduct training, exercises and challenges, as well as for events such as 'Passe ton Hack D'abord', organised for 7,000 pupils and students by COMCYBER and the French Ministry of National Education, Higher Education and Research. The Airbus CyberRange platform is also deployed in more than 25 partner schools to equip cybersecurity training courses and help develop a pool of experts. More broadly, Airbus Defence and Space provides SOCs (Security Operation Centres) deployed in mainland France by the Ministry of the Armed Forces and Tactical SOCs for external operations (OPEX) to oversee the security of its information and communication systems.

***** 16 July 2025 – Airbus Defence and Space and US based Kratos Défense and Security Solutions (NASDAQ: KTOS) have entered into a partnership based on the Kratos XQ-58A Valkyrie, a flight-proven UCCA (uncrewed collaborative combat aircraft), which will be equipped with an Airbus made mission system, combat ready for the German Air Force by 2029. The XQ-58A is a low observable, rail-launched drone with a maximum take-off weight of three tons. It is designed to deliver kinetic and non-kinetic effects, either in autonomous missions or employed with teaming capable fighter jets. The prototype has been in development for years and is able to travel 3,000 miles at an altitude of up to 45,000 ft. Airbus' mission system, through its platform-agnostic system architecture, is designed to integrate seamlessly into the Valkyrie and other existing and future platforms in the growing ecosystem of crewed and uncrewed platforms.

***** 24 July 2025 – Airbus Helicopters has started flight-testing the H160M Guépard. This militarised version of the H160 is being developed for the French Armed Forces as part of the Joint Light Helicopter programme. The flight test crew consisted of Samuel Chartier, H160M flight test pilot, and flight test engineers Nicolas Certain, Laurent Maruejols, and Alban Corpron. The H160M's maiden flight was celebrated during an official ceremony at the Company's headquarters in France. The H160M was chosen by France as a single platform to equip all three branches of the armed forces—the Army, Navy, and Air and Space Force. The French Ministry of Armed Forces plans to order 169 H160Ms to replace five types of helicopters currently in service with the French Armed Forces or recently retired. The H160M builds on the civil H160 platform, which has been in service for over three years. Named "Guépard" by the French Armed Forces, the H160M features significant developments to make it one of the most modern military aircraft in the world. Airbus has opted to produce three prototypes to accelerate the H160M's development. A second prototype is currently in final assembly. The first prototype will primarily be used for validating the H160M's flight performance and will conduct firing campaigns in 2026. The second prototype will be used for hot and cold weather campaigns, among other tests. The H160 is a 6-tonne class aircraft equipped with the Safran Arrano engines. It has benefited from 68 patents aimed at increasing its efficiency, safety, environmental footprint, maintenance, and operating costs compared to previous generation aircraft. The military version, the H160M, destined for the French Armed Forces, is equipped with Thales' FlytX avionics and a unique mission system developed by Airbus. These systems allow the crew to carry out complex missions in degraded environments with perfect tactical situational awareness. Numerous communication systems

allow the H160M to be fully integrated into air, naval, and land-air operations. The H160M is the first helicopter in the Airbus range to be natively equipped with a drone cooperation system. The H160M also benefits from new-generation sensors such as Safran's Euroflir 410 electro-optical system and Thales' AirMaster C radar. The self-protection system is designed to operate across the entire electromagnetic and optical spectrum with automatic threat decoy capabilities. Airbus' HForce weapon system allows for the integration of a wide range of effectors. The H160M will have the capability to carry 12.7 mm machine guns in pods and guided rockets. The H160M can also be equipped with 7.62 mm machine guns in a pintle mount or an articulated arm for a precision shooter. Delivery to the French Armed Forces will begin in late 2028. Airbus will provide maintenance and operational support for the H160M for an initial period of ten years.

ASELSAN – 25 July 2025 – Has signed protocols with the Presidency of Défense Industries (SSB) at IDEF 2025 for the ALP 200-A Airborne Early Warning Radar and ALP 400-G V/UHF Radar System Project. Within the scope of the protocols signed between SSB President Prof. Dr. Haluk Görgün and ASELSAN CEO Ahmet Akyol, radar, the most important component of Airborne Warning and Control (Airborne Warning and Control) aircraft, will be produced by ASELSAN with domestic and national resources. The ALP radar family developed by ASELSAN is among the most important components of the ÇELİKKUBBE architecture. These systems offer high effectiveness against the threat set at medium and long range. Systems that perform electronic scanning on horizontal and vertical axes are critical for the security of Gök Vatan. The Turkish Armed Forces ranks first in the world in terms of the use of HRC aircraft in operations and missions. Providing real-time information flow to aircraft and ships in the operation area, the JCCs also perform important tasks in the international airspace of the Black Sea, Aegean and especially the Mediterranean in order to protect national interests in the seas. Since it is a flying radar system, the HRC radar can scan much longer distances than ground-based radars and areas that ground radars cannot see. With the signing of the protocols, the radar, which is the most important component of the HRC aircraft, will be produced by ASELSAN with domestic and national resources. The protocol on the ALP 400-G V/UHF Radar System Project, which is the most striking component of ÇELİKKUBBE, was also signed at IDEF 2025. The ALP 400-G System, developed by ASELSAN within the scope of the protocol signed by SSB President Prof. Dr. Görgün and ASELSAN CEO Akyol, will be a great deterrent in the air. ALP, which provides early detection of possible air threats, draws attention with its multi-target tracking and classification capability.

***** 25 July 2025 – IDEF 2025 International Défense Industry Fair paved the way for strategic cooperation between ASELSAN and Indonesia. Within the scope of the fair, a Letter of Intent was signed between ASELSAN and Indonesia's aerospace and defence industry company PT Dirgantara. The letter of intent signed between ASELSAN CEO Ahmet Akyol and PT Dirgantara CEO Gita Amperiawan covers CN235 aircraft modernization. With the agreement, the integration of avionics, mission systems and electronic systems developed by ASELSAN will be provided to CN235s. The agreement between Turkey and Indonesia will make a great contribution to the deepening of defence ties in the field of aviation and space; It will also pave the way for opportunities such as joint development and technology transfer.

BOEING – 16 June 2025 – In a first of its kind demonstration, Boeing [NYSE: BA] and the Royal Australian Air Force (RAAF) have successfully conducted a mission against an airborne target using two in-flight MQ-28 Ghost Bat aircraft and a third digital aircraft, all controlled from an airborne E-7A Wedgetail. During the mission, a single operator onboard the E-7A took control of the uncrewed MQ-28s emulating the role they play in flying ahead of and protecting crewed assets. Australian Minister for Defence Industry the Honourable Pat Conroy MP acknowledged the milestone saying, "The Ghost Bat has the potential to turn a single fighter jet into a fighting team, with advanced sensors that are like hundreds of eyes in the sky." The software was jointly developed and implemented by Boeing Defence Australia, Defence Science and Technology Group and the U.S. Air Force Research Laboratories. This trial is part of a series of events with RAAF assets throughout this year, collectively known as Capability Demonstration 2025 (CD25). CD25 will demonstrate MQ-28 operational effectiveness and how

collaborative combat aircraft will integrate and operate with RAAF crewed assets. Future events will involve teaming with other assets, including F/A-18F and F-35.

***** 19 July 2025 – In a historic first, the Royal Air Force's E-7 Wedgetail AEW Mk1 performed its first ever flypast with the iconic Red Arrows aerobatic display team, at the **Royal International Air Tattoo** (RIAT) in Fairford, Gloucester. The flypast was followed by the Wedgetail performing a 'touch and go' on the runway before departing back to Birmingham Airport. The Red Arrows aircraft flew in formation on the wings of the Boeing aircraft, as a crowd of over 50,000 people looked up at this unique spectacle. The E-7 Wedgetail is the most capable and operationally proven airborne early warning and control platform in use today and has the growth path to match the expected threat over the next 20 years. The mission crew will utilise state-of-the-art workstations to deliver a multi-domain battle management capability: providing situational awareness to UK, NATO and coalition force elements, directing offensive and defensive assets whilst maintaining continuous surveillance of an assigned area. The Wedgetail significantly enhances the lethality and survivability of friendly aircraft and naval assets, whilst operating in a hostile environment. The UK's Wedgetail will serve under No. 8 Squadron and will be located at RAF Lossiemouth, Scotland, alongside the nine-strong fleet of P-8 Poseidon maritime patrol aircraft, both of which are based upon the widely used Boeing 737 Next Generation airframe, allowing the RAF to take advantage of synergies between the two fleets.

***** 4 August 2025 – More than 3,200 union members who assemble Boeing's fighter jets in the St. Louis area and Illinois went on strike after rejecting a second contract offer the previous day. Boeing Defence said it was ready for the work stoppage, and it will implement a contingency plan that uses non-labour workers. The strike started at Boeing facilities in St Louis; St Charles, Missouri; and Mascoutah, Illinois, after local members of the International Association of Machinists and Aerospace Workers voted to reject a modified four-year labour agreement, the union said. The vote followed a week-long cooling-off period after the machinists rejected an earlier proposed contract, which included a 20% wage increase over four years and 5,000 dollars ratification bonuses. However, the proposal removed a scheduling provision that would have affected workers' ability to earn overtime pay. Boeing's Defence, Space & Security business accounts for more than one-third of the company's revenue.

DASSAULT AVIATION – 11 April 2025 – Canada is reevaluating its commitment to Lockheed Martin's stealth aircraft, and Dassault Aviation are offering its Rafale as a potential replacement. This development comes as Canada, under its new leadership, seeks to diversify its defence procurement strategy amid concerns over cost, strategic autonomy, and geopolitical reliability. With a \$19 billion deal for 88 F-35s signed in 2023, Canada has only committed to purchasing the first 16 jets, leaving room for a potential pivot toward other options. The Rafale, alongside European contenders like Sweden's Saab Gripen and the Eurofighter Typhoon, are emerging as a viable candidate to replace Canada's aging CF-18 Hornet fleet.

***** 28 April 2025 – The Inter-Governmental Agreement between India and France has been signed, allowing the signature, in the presence of the Chairman and CEO of Dassault Aviation, Éric Trappier, of the contract for India's acquisition of 26 Rafale Marine to equip the Indian Navy. This contract follows the announcement in July 2023 of the selection of the Rafale Marine, for which the Indian Navy will be the first user outside France, after an international consultation. It confirms the Indian authorities' satisfaction with the aircraft's capabilities and their desire to broaden the spectrum of its operational use. This new acquisition testifies to the importance of the strategic relationship between India and France and the recognition of the Rafale as an essential vector of national sovereignty. It honours Dassault Aviation's commitment to meeting the operational needs of the Indian Forces since the induction of the Toofany seven decades ago, and its determination, through its significant contribution to the 'Make in India' policy and the 'Skill India' initiative, to make its presence in India a success in the service of Indian interests. The Rafale Marine will provide the Indian Armed Forces with state-of-the-art capabilities and the Indian Navy will benefit from the experience of the French Navy, which already operates this aircraft. Along with the 36 Rafale already in service with the Indian Air Force, the Rafale

Marine will play an active role in guaranteeing national sovereignty and consolidating India's role as a major international player.

***** 5 June 2025 – Dassault Aviation and Tata Advanced Systems Limited have signed four Production Transfer Agreements to manufacture the Rafale fighter aircraft fuselage in India, marking a significant step forward in strengthening the country's aerospace manufacturing capabilities and supporting global supply chains. This facility represents a significant investment in India's aerospace infrastructure and will serve as a critical hub for high-precision manufacturing. Under the scope of the partnership, Tata Advanced Systems will set up a cutting-edge production facility in Hyderabad for the manufacture of key structural sections of the Rafale, including the lateral shells of the rear fuselage, the complete rear section, the central fuselage, and the front section. The first fuselage sections are expected to roll off the assembly line in FY2028, with the facility expected to deliver up to two complete fuselages per month.

***** 13 August 2025 – **CREDIT: THE TIMES OF INDIA** – India is poised to move forward with a government-to-government (G2G) proposal for 114 additional Rafale fighter jets under its Multi-Role Fighter Aircraft (MRFA) program, The Times of India reports. The Indian Air Force (IAF) plans to submit the case for "Acceptance of Necessity" (AoN), an early but essential step in India's defence procurement process, to the Defence Acquisition Council (DAC) by October 2025. A final government decision is expected thereafter. The Times of India noted, is India's request for access to the Rafale's source code to integrate indigenous weapons systems. French manufacturers, including Dassault, Safran, Thales, and MBDA, are cautious about granting such access without strong safeguards to protect proprietary technology. The Times of India noted one possible problem, in India's request for access to the Rafale's source code to integrate indigenous weapons systems. French manufacturers, including Dassault, Safran, Thales, and MBDA, are cautious about granting such access without strong safeguards to protect proprietary technology.

***** 9 August 2025 – **CREDIT: DEFENCE SECURITY ASIA** — The first Rafale-B fighter jet destined for the Indonesian Air Force has been spotted at Dassault Aviation's manufacturing facility in Bordeaux, signalling a historic leap in Jakarta's multi-billion-dollar air power modernisation programme. Rafale B fighter. **Bearing the serial number T-0301**, the twin-seat fighter was sighted on July 30, 2025, marking the first tangible hardware from Indonesia's landmark defence deal with France. The aircraft is part of an initial order of 24 Rafale multirole fighters signed under the first procurement phase, which has since expanded dramatically. Dassault Aviation is currently assembling the first six aircraft in the Indonesian order, while an additional 18 units were confirmed earlier this year, bringing the running total to 42 jets. According to a report, the delivery of Indonesia's first Rafale is expected in early 2026, setting in motion a fleet induction that will accelerate through the decade. The upcoming deal builds upon the February 2022 contract for 42 Rafales, structured in tranches of 6, 18, and 18 aircraft activated in 2022, 2023, and 2024 respectively. Once deliveries are complete, Indonesia will field 66 Rafale F4s, making it the largest non-European operator of the French 4.5-generation fighter and one of the most capable air forces in the Indo-Pacific.

DIAMOND AIRCRAFT – 19 May 2025 – Diamond Aircraft Industries announced the successful delivery of a state-of-the-art DA62 MPP (Multi-Purpose Platform) aircraft to HM Zrínyi Nonprofit Kft., marking a significant milestone in Hungary's defence and geospatial intelligence capabilities. The official handover ceremony took place at Budapest's Liszt Ferenc International Airport, attended by senior representatives of the Hungarian Ministry of Defence, including Dr. János Czermann, Deputy State Secretary for Human Resources, and Lieutenant General Ferenc Kajári, Deputy Chief of the Defence Staff. Equipped with cutting-edge remote sensing technology from Vexcel and Riegl, the DA62 MPP will provide unprecedented aerial imaging and geospatial data collection capabilities. This includes high-resolution digital cameras and airborne laser scanners, enabling the creation of detailed orthophotos, digital terrain models, and 3D urban mapping. "With the DA62 MPP, we are entering a new era of aerial reconnaissance," said Dr. Czermann. "This aircraft will serve as a cornerstone for the Hungarian Defence Forces' simulation, command and control systems, and will support a wide range of defence-

related data needs. It is a vital asset for national security.” The DA62 MPP is recognized as the most cost-efficient, powerful, and versatile aircraft in its class. Its integration into Hungary’s defence infrastructure will significantly enhance the country’s ability to conduct high-resolution aerial surveys across its entire territory. “This is a transformative capability,” added Gábor Kulcsár, CEO of HM Zrínyi Nonprofit Kft. “For the first time since 1977, Hungarian military cartography is being equipped with a new aerial platform. The DA62 MPP will simplify the production of high-resolution digital terrain and surface models, enabling our teams to work more efficiently and effectively.” The aircraft’s arrival is the result of years of planning, development, and collaboration. It symbolizes a shared commitment to innovation, precision, and excellence in defence technology. “The DA62 MPP is renowned for its versatility and operational flexibility,” said Robert Kremnitzer, COO and Head of Design Organization at Diamond Aircraft Austria. “It is ideally suited for a wide range of missions, including intelligence, surveillance, reconnaissance, law enforcement, border patrol, and aerial mapping. Diamond Aircraft is honoured to support Hungary’s defence modernization efforts and looks forward to continued collaboration in advancing geospatial intelligence capabilities across Europe.” The ceremony concluded with a blessing of the aircraft and its crew by military chaplains Brigadier General László Mészáros and Brigadier General Tibor Berta, underscoring the human element behind this technological advancement.

EMBRAER – 3 April 2025 – Embraer (NYSE: ERJ / B3: EMBR3), a global aerospace leader, and Denel, the leading South African aerospace and defence company, officially signed a Memorandum of Understanding (MoU) during the LAAD Defence and Security exhibition in Brazil. This MoU, signed by Chris Boshoff, Group Executive, CEO Aerospace of Denel, and Fabio Caparica, Vice President of Contracts at Embraer Defence & Security, outlines the framework for a potential future collaboration on the KC-390 Millennium aircraft, with focus on aerostructures manufacturing, maintenance, repair, and overhaul activities.

***** 17 July 2025 – Embraer (NYSE: ERJ/ B3: EMBR3), a global leader in aerospace and defence, and the Portuguese Air Force (FAP) celebrated two major milestones involving the KC-390 Millennium and A-29N Super Tucano programs: the delivery of the third KC-390 Millennium aircraft to the FAP and the launch of the A-29N (PT-CXA) flight test campaign, which included a historic joint flight of both aircraft. The third KC-390 is part of an agreement between Embraer and the Portuguese government that will ultimately result in six aircraft in operation, with an additional ten purchase options available for allied and NATO (North Atlantic Treaty Organization) nations. The first A-29N is part of a 2024 order for 12 aircraft, making Portugal the launch customer for the Super Tucano variant designed to meet NATO requirements.

HINDUSTAN AERONAUTICS LIMITED (HAL) – 9 August 2025 – **CREDIT: MATHRUBHUMI.COM** – HAL is facing its Make-or-break moment, as India looks to get rid of obsolete helicopters. India's armed forces are at a critical juncture. After decades of delays and bureaucratic hurdles, the country has finally issued a fresh request for information (RFI) for 200 new reconnaissance and surveillance helicopters to replace its dangerously outdated Cheetah and Chetak fleet. With scores of pilot lives lost over the years and operational capabilities severely compromised, this replacement program cannot afford another failure. Around 400 HAL Chetak and Cheetah helicopters are scheduled to be retired from 2027 onwards, but the replacement process should have begun years ago. Around 134 of these helicopters are 30 to 50 years old. and are nearing the end of their Total Technical Life.

***** 12 August 2025 – **CREDIT: INDIA TV** – HAL is set to witness a major milestone as at least 10 Light Combat Aircraft (LCA) Tejas Mark 1A will be ready and on the flightline by the end of this month, according to the company’s Chairman and Managing Director (CMD) Dr DK Sunil. Speaking exclusively to India TV, he confirmed that as many as 12 Tejas jets will be ready for operational readiness by December 2025. The massive production push follows the 2021 contract for 83 Tejas aircraft, with an additional order for 97 more recently placed. This brings the total to 180 jets, forming 10 squadrons, he added. Dr Sunil credited the involvement of the private sector in the past two years for significantly boosting HAL's capacity in assembling aircraft. He revealed that HAL has already received two engines

this year -- one in April and another in July -- with the remaining 10 scheduled to arrive within the calendar year. By March 2026, engines for all 12 aircraft will be in place, he added. On the progress of the Mark 2 Tejas variant, the HAL chief confirmed that its design phase is complete, and the project has moved into prototyping. "Work on its parts and structure is underway, with the structure expected to be ready by the first quarter of next year. Flight testing for the Mark 2 is planned for the third or fourth quarter of the following year," he added. On Prime Minister Narendra Modi's initiative of "Make in India" and "Make for World", he shared that multiple countries across Southeast Asia, Africa, and South America have shown keen interest in India-made aircraft and helicopters, including the Tejas and ALH. "Discussions are ongoing with several countries... We are confident of securing deals. A key advantage for such deals is that the software and hardware control design of these aircraft remains entirely under Indian ownership," he added. Expressing confidence in the future, Dr Sunil said the Indian government has placed immense trust in HAL, and the organisation is committed to delivering top-notch aircraft and helicopters to strengthen the nation's defence forces. The HAL chief explained that the delay in the delivery of the new jets, was largely due to US defence major GE Aerospace's failure to meet its engine supply commitments. However, GE is now expected to supply 12 engines within the current fiscal year, which will enable HAL to begin delivering the jets to the IAF. The single-engine Mk-1A will be a replacement for the IAF's MiG-21 fighters. The IAF is looking at inducting the warplanes as the number of its fighter squadrons has gone down to 31 from the officially sanctioned strength of 42. Tejas is a single-engine multi-role fighter aircraft capable of operating in high-threat air environments. It has been designed to undertake air defence, maritime reconnaissance and strike roles.

HONEYWELL – 15 May 2025 – Honeywell (NASDAQ: HON) announced the expansion of its support for Japan's defence modernization efforts with the delivery of advanced aerospace systems for two key helicopter programs. These latest awards expand Honeywell's footprint in Japan's defence sector and reinforce the company's commitment to mission readiness and long-term operational performance. As the Japan Ministry of Défense enhances its airborne defence capabilities, Honeywell plays a critical role in equipping both new and legacy platforms with next-generation solutions. The company provides a suite of advanced systems that improve aircraft power, navigation, safety and situational awareness, enabling greater reliability and performance in dynamic mission environments. For an ongoing upgrade of Japan's established H60 Fleet, Honeywell will deliver several key technologies this year, including the 36-150 auxiliary power unit (APU), RDR-7000 weather radar system, and introduce new-generation versions of the APN-209 radar altimeter, air turbine starter (ATS), embedded M-code GPS/INS (EGI), 60kVA generator, and LED lighting. These components replace aging systems and provide enhanced resilience, maintainability, and mission effectiveness. In addition, Honeywell has been selected to support Japan's new CH47F heavy-lift helicopter program with a broad scope of content, including the T55-714A engine, 36-150 APU, 45kVA APU generator, M-code EGI, RDR-7000 radar, Next Gen. APN-209 altimeter, and LED searchlight. These systems deliver robust power and avionics capability to support critical operations ranging from tactical transport to humanitarian response.

IAI (ISRAEL AEROSPACE INDUSTRIES) – 21 April 2025 - IAI (Israel Aerospace Industries) and DCX Systems Limited, announced the establishment of a new joint venture (JV) to support the Indian Government's 'Atmanirbhar Bharat' – 'Make in India' vision. Named ELTX, the new JV is expected to deliver transfer of knowledge and technology of high-end defence systems' capabilities such as airborne radars and ground systems for the Indian defence sector. IAI has made substantial investments in India's defence ecosystem as part of the Company's long-term commitment to India's self-reliance goals. These investments are aimed at empowering India to independently operate, maintain and enhance its defence capabilities through job creation, upskilling local Indian workforce and contribution to the growth of the Nation's defence manufacturing. In recent years, IAI launched its Indian subsidiary - Aerospace Services; announced a partnership with Delhi's Indian Institute of Technology; demonstrated collaboration with Indian deep-tech startups by launching an Innovation Acceleration Program; and most recently opened a facility in Hyderabad to enhance localized Maintenance, Repair and Overhaul capabilities for advanced radar systems and reduced turnaround

times for India's Armed Forces. DCX's Chairman & Managing Director, Dr.H.S.Raghavendra Rao: "We are proud to collaborate with IAI, a world acclaimed defence leader and sign this JV, a testament of our commitment to reinforcing India's defence capabilities. Through this JV, we will combine IAI's innovative radar technologies with DCX's local expertise and production infrastructure in order to deliver cutting-edge systems tailored to the growing needs of the Indian Armed Forces." For the past 40 years, IAI built close partnerships with India and its Armed Forces by developing and providing advanced technologies and strategic systems to the Country, including air and missile defence systems, unmanned aerial systems, satellites, radars, training platforms and more. IAI's cutting-edge systems and technologies are in operational use in India's tri-services and additional government agencies. DCX Systems Limited specializes in manufacturing RF and other Electronic Systems primarily for the Defence and Aerospace sector with its state-of-the-art manufacturing facility in Bangalore.

KOREAN AEROSPACE INDUSTRIES (KAI) – 4 June 2025 – South Korea's Korea Aerospace Industries (KAI) has finalized a \$700 million agreement with the Philippine Department of National Defense to supply 12 new FA-50PH light fighter jets by 2030. The deal signed, will double the Philippine Air Force's fleet of FA-50s, following an initial purchase of 12 aircraft in 2014. The newly ordered jets will be equipped with major upgrades, including aerial refuelling capability, advanced Active Electronically Scanned Array (AESA) radar, and modernized air-to-air and air-to-ground weapons systems. Deliveries are scheduled to begin in 2026 and continue through 2030. This contract is part of the Philippines' broader efforts to modernize its armed forces amid rising regional security concerns. South Korea has emerged as a key defence partner for the Philippines, having previously delivered not only fighter jets but also corvettes and frigates. The deal strengthens South Korea's position in the global defence market, aligning with its goal to become the world's fourth-largest arms exporter by 2027.

***** 30 June 2025 – Korea Aerospace Industries (KAI) has secured a new contract to supply 20 additional KF-21 Boramae fighter jets to the South Korean government. The deal, worth 2.4 trillion won (\$1.8 billion), was awarded by the Defense Acquisition Program Administration (DAPA) and marks the second mass production batch of the homegrown fighter. The KF-21, a twin-engine, multirole fighter powered by two GE Aerospace F414 engines, which are built under license by Hanwha Aerospace. Hanwha has also received a new contract worth 623 billion won to produce an additional batch of 80 F414 engines to support the expanded production run. The first mass-produced KF-21 aircraft entered final assembly in May 2025, and deliveries to the Republic of Korea Air Force are scheduled to begin in late 2026.

***** 6 August 2025 – Korea Aerospace Industries (KAI) has provided a look at the future, stealthier version of its KF-21 fighter, which is now known as the KF-21EX. A digitally produced picture of the refined version of the jet has been released, with two internal weapons bays open being its distinguishing feature. This is part of an effort to make the KF-21 more survivable in the face of ever more capable air defence systems, although the resulting aircraft will not offer the same level of low observability as the F-35, which is also operated by South Korea. Other visible changes to the aircraft include a sensor below the nose that performs the same kinds of functions as the Electro-Optical Targeting System (EOTS) found on the F-35, as well as on various other fifth-generation fighters. In this case, the new EOTS may well replace the originalIRST sensor mounted ahead of the KF-21's cockpit. There are still a lot of additional possibilities with this upgraded fighter, and a lot of speculation as to how much armaments and ordinance it will be able to carry both internal and externally.

LEONARDO – 20 May 2025 – At Langkawi International Maritime and Aerospace Exhibition - LIMA, Leonardo and long-established partner Weststar Aviation Services (Weststar) of Malaysia celebrated the launch of the most significant Government helicopter fleet expansion and modernization program ever for the manufacturer in the country, intended to meet a wide range of national requirements for defence, security and the support of communities. Within the framework of this programme, Weststar foresees the delivery of up to 28 helicopters of various types, in a mix of firm orders and options, most of them between 2026 and 2027. Weststar will lease the aircraft to the Malaysian Government for 15

years, with dedicated localized support and training services to the operator. The programme represents a significant growth of Leonardo Helicopters' presence among several Malaysian military, homeland security, and public service operators. It includes various types for the Royal Malaysian Police and Bomba for law enforcement, utility, transport, firefighting, EMS/SAR, and disaster relief missions. Among the different models, the programme also comprises AW149 helicopters for the Royal Malaysian Air Force and the Royal Malaysian Army, for Combat Search and Rescue and utility applications, marking the entrance of the latest generation multirole military helicopter in Malaysia and further growing the success of the type among defence operators in the international market. Leonardo continues to strengthen its role in the Malaysian helicopter market. Its vision is to position the country at the core of its expansion strategy and as a regional champion for rotorcraft and greater capabilities in the aerospace sector. Building on a long-standing presence and partnerships with Malaysian players, Leonardo is reinforcing its commitment with investments, localizing more industrial activities, and developing opportunities for innovation. With a regional hub for customer support and training near Kuala Lumpur, Leonardo is the only helicopter Training Academy outside its home markets. Over the years, Leonardo has seen hundreds of helicopters perform missions such as utility, homeland security, law enforcement, SAR, emergency medical services, maritime patrol, military naval roles, armed reconnaissance, offshore, and passenger transport over years. Today, Leonardo serves more than 70 operators in Malaysia, which use over 240 helicopters, amassing more than 40,000 flight hours a year. Over the last ten years, the number of students trained locally has more than doubled, logging hundreds and amassed several thousands of simulation flight hours annually. This makes Malaysia one of the most active operational bases in the world, demonstrating the country's strategic roles for highly skilled professional development. Leonardo is now ready to expand its localized industrial activities in Malaysia with new and cutting-edge simulation and training capabilities, including additional Full-Flight Simulators and Interactive Trainers for helicopter operations. The company also plans to enhance or introduce MRO infrastructures for advanced blade repair, electronic system servicing and mission system integration, boosting Malaysia role as a global support hub for Leonardo.

***** 12 June 2025 - The date 12 June 2025 marks a key milestone for the Italian Air Force and for Leonardo with the official introduction of the M-345 (designated T-345A by the Armed Forces) into its fleet of training aircraft for military pilots. Now operational with the 61st Wing at Galatina (LE), replacing the MB-339 (T-339A), the M-345 system together with the M-346 – both designed, developed and manufactured by Leonardo at its Venegono Superiore (Varese, Italy) site – consolidate Italy's leadership in the training of current and future military pilots. The combination of these two training systems allows to cover the entire military pilot training process – from the basic initial phase to the most advanced phase. The M-345 builds on Leonardo's longstanding experience in the field of military trainers, which stems from the success of aircraft such as the SIAI-Marchetti SF-260, the Aermacchi MB-326, and the Aermacchi MB-339. The MB-339, in particular, served for over 40 years training Italian and foreign military pilots and gracing skies across the globe with the tricolour trails of the National Aerobatic Team – which will soon adopt Leonardo's M-346 as its new aircraft. With the M-345 now integrated into the Armed Force's training syllabus, the Italian Air Force will boast the most modern fixed-wing military training system in Europe.

***** 20 June 2025 – A new chapter in global defence collaboration began today with the official launch of Edgewing, a joint venture bringing together international aerospace leaders BAE Systems (UK), Leonardo (Italy) and Japan Aircraft Industrial Enhancement Co. Ltd. (Japan). Edgewing will be accountable for the design and development of the next generation combat aircraft and will remain the design authority for the life of the product, which is expected to go out beyond 2070. The newly formed entity will play a central role in achieving the programme's ambitious goals—including the in-service date of 2035—while setting a new benchmark for trilateral industrial partnership across Europe and Asia. Marco Zoff will be the first Chief Executive Officer of Edgewing. Formerly the Managing Director of Leonardo Aircraft Division, Zoff brings extensive leadership experience in international aerospace collaboration and innovation. Marco Zoff, Chief Executive Officer Edgewing said: "We are incredibly

excited to launch Edgewing at the heart of the Global Combat Air Programme. “By uniting the strengths of our talented people in UK, Italy, and Japan, we are not only delivering the next-generation combat air system—we aim to set a new global standard for partnership, innovation and trust. Together, we will push boundaries, embrace agility, enhance our national supply chains and create a legacy of security and prosperity for our nations and future generations.” Masami Oka, Chief Executive, GCAP International Government Organisation (GIGO) said: “We welcome the launch of Edgewing, which represents an important step forward in what will be a truly international joint development programme. Effective and empowered collaboration between the GIGO and Edgewing will be critical for the success of GCAP. I am confident that together we can establish a new model of partnership that will promote international integration, mutual trust and a shared commitment to our future.” The Company will have operations and joint teams working in each of the partner nations and will be headquartered in the UK, to ensure maximum alignment and collaboration with the GIGO. GCAP is a hugely significant programme for the security and economic prosperity of each nation and through effective knowledge and technology transfer, it will help to evolve and build resilient supply chains and deliver important sovereign combat air capability in each nation for generations to come.

LOCKHEED MARTIN – 14 April 2025 – Lockheed Martin and the Bulgarian Ministry of Defence formally celebrated the arrival of the first F-16 Block 70 in Bulgaria at the Graf Ignatievo Air Base, Bulgaria, commemorating the beginning of F-16 operations in Bulgaria. F-16 Block 70 fighter jets will enable Bulgaria to ensure the protection of its airspace and strengthen European security cooperation across allies. Bulgaria has ordered 16 total F-16 fighter jets. The first eight will be delivered by the end of 2025. Mike Shoemaker, vice president and general manager of the Integrated Fighter Group at Lockheed Martin, emphasized during the ceremony, “This is not just a celebration of a new aircraft for the Bulgarian Air Force - it represents a new era of enhanced security, advanced capabilities and strengthened partnerships in the region.” Shoemaker added: “Lockheed Martin has been proud to serve as a bridge between the United States and Bulgaria as we work together to achieve peace through strength around the globe.” The F-16 Block 70 jets are equipped with the Northrop Grumman APG-83 AESA Radar, advanced avionics, an extended structural service life of 12,000 hours, and critical safety features like the Automatic Ground Collision Avoidance System (Auto GCAS). Since its integration into the U.S. Air Force in late 2014, the Auto GCAS has been instrumental in saving 13 pilots across 12 F-16 incidents, exemplifying the aircraft's unparalleled safety and performance standards.

***** 14 April 2025 – Lockheed Martin (NYSE: LMT) Skunk Works and the Royal Netherlands Air Force (RNLAf) showcased the first-ever live classified data share outside the United States between an F-35 in flight and Keystone, a Dutch Command and Control (C2) environment at Ramstein Flag, Multi-Domain Operations (MDO) exercise. In this real-time live fly exercise, Dutch F-35s operating in an Anti-Access Area Denial environment, successfully detected, identified, and passed targeting data on multiple simulated ground effectors via Multifunction Advanced Datalink through a Skunk Works' Open Systems Gateway (OSG) into Keystone. Keystone then transmitted the data to a rocket artillery platform which engaged a ground target and confirmed successful takedown, effectively closing the loop. This entire process was executed from start to finish in a matter of minutes. This is a first, and a significant step forward in multi-domain integration, proving F-35 interoperability between several allied nations in real-time. By unlocking the vast amount of data from an F-35, the Skunk Works OSG enables allied air and missile defence systems to receive precise targeting information, allowing them to detect, track, and defeat threats more effectively. This enhanced situational awareness, and interoperability empowers joint forces to respond more quickly and decisively, ultimately strengthening collective defence of partners and allies.

***** 24 April 2025 – The U.S. State Department's recent approval of the proposed sale of 20 F-16 Block 70 aircraft to the Philippines marks a significant milestone in the country's efforts to modernize its air power capabilities. The F-16 Block 70 is a highly advanced and proven platform for air-to-air defence and air-to-ground support, with advanced technology and mission systems, including the life-saving Automatic Ground Collision Avoidance System (Auto GCAS). The F-16 seamlessly integrates into the

Philippine Air Force fleet, with commonality with the FA-50 in terms of support equipment, driving affordability and pilot readiness. Additionally, the F-16 can be maintained and supported in-country, with the Philippine Air Force having the capability to ensure its F-16 fleet remains operational and ready, further enhancing its self-reliant vision.

***** 14 May 2025 – The Australian Department of Defence in partnership with Lockheed Martin [NYSE: LMT] connected F-35 simulators at Royal Australian Air Force (RAAF) bases Williamtown and Tindal via F-35's distributed mission training (DMT) network. This establishes Australia as the first international F-35 customer to receive this capability, further enhancing global mission readiness and interoperability of the F-35 fleet. "With distributed mission training, we're not just connecting simulators – we're connecting pilots and strengthening operations for 21st century security," says Raashi Quattlebaum, vice president of F-35 Training and Logistics at Lockheed Martin. "By training together in a virtual environment, F-35 pilots can build the skills and confidence they need to dominate the skies and execute their missions." Lockheed Martin and the RAAF successfully connected the two sites over 2,800 km apart for distributed mission training. DMT connects F-35 simulators across borders, enabling seamless training exercises between F-35 pilots stationed across the globe. By providing large-force training capabilities, DMT allows pilots to practice complex scenarios and build the necessary skills for real-world missions. "Establishing a distributed mission training network between RAAF bases Williamtown and Tindal provides Australia with an advanced training capability that will enhance the readiness of its pilots while reducing the sustainment costs of its 72 F-35As — the largest fleet of Joint Strike Fighters outside of the US," says Rob Weitzman, Lockheed Martin Program Director for F-35 Australia. "Lockheed Martin has established our most significant F-35 sustainment presence outside the US in Australia, and we are proud to work with the Department of Defence and our local industry partners to deliver this record-breaking training capability milestone." Within the F-35 full mission simulator, pilots can engage in realistic and immersive training exercises over a secure network. This option provides a safe and efficient learning environment to try new exercises and techniques. This also allows for more repetitions of an exercise in a single training session and reduces sustainment costs for the aircraft. Lockheed Martin is the sustainment lead for the RAAF's F-35 fleet, partnering with local industry suppliers including Milskil to deliver pilot training solutions at RAAF bases Williamtown and Tindal. More than 75 Australian companies have shared in over AUD\$5 billion in contracts to support the F-35 program through advanced manufacturing, supply chain solutions and sustainment services.

***** 10 June 2025 – Lockheed Martin [NYSE: LMT] continues to drive innovation in sustainable energy solutions, with the approval of synthetic aviation turbine fuels (SATF) for its aero fleet. Following the approval of SATF for the F-35 Lightning II earlier this year, Lockheed Martin has now expanded this capability to include the F-16 Fighting Falcon and C-130 Hercules, further strengthening the company's commitment to energy resilience and mission readiness. By integrating SATF into its fleet, Lockheed Martin is demonstrating the company's dedication to advancing the future of flight and providing customers with increased operational flexibility, reduced logistical dependencies, and a more sustainable energy solution.

***** 16 June 2025 – Lockheed Martin (NYSE: LMT) Missiles and Fire Control (MFC) has announced a contract award from the U.S. Government for the production of Generation 4 Target Acquisition Designation Sight/Pilot Night Vision Sensor (Gen 4 TADS/PNVS) systems. This contract supports the recent U.S. Government Foreign Military Sales (FMS) agreement for AH-64E Apache attack helicopters for the Polish Air Force. This order marks the first time that the Common Sensor Electronic Unit (CSEU) and Generation 2 Turret (Gen 2 Turret) will be provided as baselines for the AH-64E sensors. The Gen 4 TADS/PNVS system, including the CSEU and Gen 2 Turret, provides pilots with long-range, precision engagement and pilotage capabilities for day, night and adverse weather missions. This sensor system will enable the Apache to remain at a safe distance while effectively engaging targets. In addition, Lockheed Martin will partner with Poland to establish a TADS/PNVS Special Repair Activity (SRA) at WZL1 in Łódź, increasing the Polish industrial base. With the SRA in place, Poland will have a solid foundation for supporting their new Apache sensors.

***** 17 June 2025 – Aerostar, a leading Lockheed Martin authorized maintenance, overhaul, and repair (MRO) centre, successfully completed the first Phase Maintenance Inspection (PMI) of a Black Hawk® helicopter for Romania's Ministry of Internal Affairs (MAI). The inspection, which was completed ahead of schedule, highlights Aerostar's skilled workforce, commitment to quality and dedication to supporting the Romanian MAI's helicopter operations. Before Aerostar became a Lockheed Martin authorized Black Hawk support centre, operators would be required to perform these inspections at their own base. Now, with Aerostar providing the service, operators can focus on daily maintenance and operation, resulting in an increase in overall aircraft availability. The completion of this first aircraft marks a milestone for Aerostar, which started work on the second aircraft earlier in June. The MAI's fleet is responsible for missions including maritime and land search and rescue, firefighting, transport, and medical emergency support. Sikorsky's S-70M Black Hawk helicopter is designed to demanding military standards and is a multi-use platform ideally suited to perform the long-range and high-altitude missions required by the Romanian Ministry of Internal Affairs. In 2024, Sikorsky was awarded a contract to deliver an additional Black Hawk helicopter for Romanian emergency and firefighting services which will bring the Ministry's fleet to eight aircraft. The aircraft are manufactured at Lockheed Martin's PZL Mielec facility in Poland and they play an important role in supporting both civil and defence needs in Europe and around the world.

***** 18 June 2025 – Sikorsky, a Lockheed Martin company (NYSE: LMT) and CAE (NYSE: CAE; TSX: CAE), a global leader in training and simulation, are collaborating to deliver the CAE Magnetic Anomaly Detection-Extended Role (MAD-XR) system for installation aboard U.S. Navy and Royal Australian Navy MH-60R SEAHAWK® helicopters. Designed and built by CAE and integrated with the aircraft's primary mission computer by Sikorsky, the passive digital MAD sensor will give the world's most capable maritime helicopter a powerful new tool to detect and track submarines below the sea surface. "MH-60R operators now have the option to significantly upgrade their anti-submarine warfare capability using a small, removeable device that senses changes in the Earth's magnetic field caused by large metallic objects in the water," said Tish Rourke, Sikorsky Maritime Systems vice president. "With recent upgrades to mission computer software, this non-acoustic digital MAD sensor can easily be installed into any operational MH-60R aircraft and can operate independently or collaboratively with other mission systems, such as the aircraft's sonobuoys or long-range active dipping sonar." Compact and efficient, CAE's MAD-XR consists of highly sensitive magnetometers and a processor/interface unit weighing less than 20 pounds (9 kg) including cabling and mounting hardware. An audio alert informs the crew of a detected object, while the display provides contact and range details. The device can be installed inside an MH-60R aircraft tail cone without any permanent airframe modification and can be quickly removed and installed on another MH-60R aircraft as operationally needed.

***** 16 July 2025 -- Lockheed Martin has achieved a major breakthrough in AI and airborne surveillance with the potential to detect and track maritime targets with unprecedented accuracy. In a recent flight test on the west coast of the United States, Lockheed Martin engineering teams successfully demonstrated technology to automatically recognize targets using an AI-powered Synthetic Aperture Radar (SAR) with embedded sensor control autonomy. SAR is a gold standard technology for imaging targets at sea, like warships, but traditionally requires manual interpretation of images. AI unlocks the full potential of SAR for enhanced object detection with faster, more accurate and automated image analysis. By leveraging AI-powered SAR target recognition, war fighters will be able to quickly differentiate a combatant vs. civilian vessel without the need for manual analysis. This groundbreaking achievement, developed by the Lockheed Martin AI Centre (LAIC), Skunk Works®, and Rotary Mission Systems (RMS) team, is a significant advancement of situational awareness in maritime target recognition. In the demonstration, the SAR Automatic Target Recognition (ATR) capability, enabled by Machine Learnings Operations (MLOps) tools for rapid retraining, successfully classified targets of interest in near real-time. SAR ATR was coupled with autonomous sensor control, which re-tasked the radar in real time based on target detections. This capability was deployed on low Size, Weight, and Power (SWaP) hardware in the field, rapid edge processing, without the need for large

cloud compute or ground stations. Testing of AI powered SAR ATR will continue over the course of the year. Data collected during these flight tests will be used to develop and mature multiple Lockheed Martin autonomous systems, including collaborative combat aircraft and family of systems applications.

***** 12 August.2025 – Lockheed Martin is expanding its industrial collaboration package for the Philippines as part of its F-16 Block 70 solution for the country's Multi Role Fighter program. The enhanced offer includes a strategic partnership with Southern Methodist University (SMU) to drive digital innovation, intellectual property creation, and workforce development with Philippine universities and industry. The partnership will provide a comprehensive platform for technology and knowledge transfer, including funding for business incubation, government initiatives, and academic programs. A world-class research lab and training space will be established, enabling Filipino professionals to develop innovative solutions and prototypes that can be applied in various industries. The partnership will leverage the expertise of SMU's Centre for Digital and Human-Augmented Manufacturing (CDHAM) and Deason Innovation Gym (DIG) to significantly enhance the Philippines' research and development capacity in digital modelling, simulations, virtual and augmented reality, robotics, automation, and Artificial Intelligence.

***** 14 August 2025 – The Polish Ministry of National Defence has finalized a Letter of Offer and Acceptance (LOA) with the U.S. government to modernize its fleet of 48 F-16 Block 52+ aircraft to the advanced F-16 Viper configuration, also known as the F-16V. Lockheed Martin [NYSE:LMT] will serve as the primary contractor for the modernization effort, which will significantly enhance the capabilities of Poland's F-16 fleet, ensuring its continued relevance in supporting NATO's collective defence and regional security. The modernization package includes the integration of: APG-83 Active Electronically Scanned Array Scalable Agile Beam radar; A high-resolution Centre Pedestal Display; and upgraded Mission Computer and a new Display Generator. Additional upgrades comprise: Advanced helmet-mounted devices; Electronic warfare enhancements; The Sniper Advanced Targeting Pod with Digital Video Interface; The Automatic Ground Collision Avoidance System; and Structural modifications that will extend the aircraft's service life to 12,000 flight hours. The agreement, which also includes simulator upgrades, builds on Lockheed Martin's 20-year partnership with the Polish Air Force and aligns with the country's long-term defence modernization roadmap. "The F-16 Viper upgrades strengthen Poland's fleet for the missions ahead," said Nick Smythe, vice president of Sustainment Campaign Strategies and Business Development at Lockheed Martin. "These enhancements deliver advanced airpower capabilities by keeping the F-16 interoperable with 5th Generation platforms like the F-35, aligned with NATO missions and backed by sustained readiness and partnership with Polish industry." Lockheed Martin will partner with Wojskowe Zakłady Lotnicze No. 2 (WZL-2) to perform the upgrade work in-country, leveraging local expertise and facilities. This effort will also foster workforce development and deepen cooperation with Polish defence industry partners, contributing to the growth of the Poland's defence sector. During the past decade, Lockheed Martin has invested \$1.8 billion in Poland's defence ecosystem, working with local industry to expand supply chain capacity and accelerate delivery of critical systems.

***** 17 August 2025 – Lockheed Martin's Sikorsky division has started the final assembly of the first CH-53K King Stallion helicopter for the Israeli Air Force (IAF), marking a major step in one of Israel's most significant defence acquisitions in recent years. The company confirmed that the cockpit and cabin sections of the aircraft were recently joined at its Connecticut facility, beginning the integration phase of what will become Israel's most advanced heavy-lift helicopter. This aircraft is the first of 12 units ordered under a \$2 billion deal signed in 2023, with the first deliveries expected in 2028. In Israeli service, the CH-53K will be designated as the "Pere", replacing the CH-53D Yas'ur fleet, which has been the backbone of the IAF's heavy-lift operations since 1969. Despite multiple upgrades, the Yas'ur helicopters are approaching the limits of their service life, making the Pere essential for maintaining Israel's strategic mobility. The CH-53K offers triple the payload capacity of the older Yas'ur, along with faster cruising speeds, enhanced survivability in contested environments, and reduced maintenance requirements. Once production is complete in the United States, the helicopters will undergo additional

integration work led by Elbit Systems, which will install Israeli-designed navigation, communication, and electronic warfare systems. This stage, valued at several hundred million dollars, will raise the cost of each helicopter to more than \$200 million, making the Pere one of the most expensive platforms ever inducted into the IAF. Although the modifications will extend the delivery timeline, Israeli defence officials argue that they will allow the helicopters to achieve operational readiness far more quickly once they arrive. Israel had initially considered purchasing 18 aircraft, but only 12 were approved under the current defence budget. Officials have left open the possibility of ordering six more in the future, depending on operational needs and lessons from recent conflicts in Gaza, Lebanon, and Iran. Full delivery of the 12 helicopters is expected by 2030.

***** 18 August 2025 – Lockheed Martin announced the delivery of five new Black Hawk® helicopters to the Philippine Air Force. This milestone contributes to the ongoing modernization of the country's defence capabilities and reinforces its position as a key member of the global fleet of Black Hawk operators. "The Sikorsky Black Hawk helicopter's proven track record in enhancing interoperability and joint readiness, as demonstrated in exercises like Cope Thunder 2025, will continue to drive cooperation and commonality between the United States and the Philippines," said Bill Blair, Lockheed Martin, Vice President and Regional Chief Executive, Asia & India. "The Black Hawk helicopter's versatility in disaster response, humanitarian aid, and infrastructure protection has been instrumental in amplifying national resilience and advancement, and we are committed to supporting the Philippine Air Force in their mission to protect and serve the Filipino people." For example, in exercises in April, the PAF used their Black Hawks as part of a joint training exercise conducted by the 205th Tactical Helicopter Wing in coordination with the Philippine Navy aboard the BRP Davao del Sur. In May, the PAF and the U.S. Air Force completed the joint Cope Thunder Philippines that involved aircraft from both fleets. The PAF S-70i Black Hawks were part of a comprehensive program of flight and field training exercises. Also in Philippines operations, the Air Force has used these reliable Black Hawks to regularly transport relief goods and critical supplies to calamity-stricken areas, most recently during the Super Typhoon Ofel that hit Cagayan province in November. The aircraft were used for rapid damage assessment of areas severely battered by these typhoons. The versatile Black Hawks, which can be configured for many missions' including firefighting, responded to a massive fire that broke out in Tondo, Manila in November. PAF deployed multiple aircraft, including Black Hawks, to conduct helibucket operations, completing 15 sorties. The delivery of these five new Black Hawk helicopters reinforces Lockheed Martin's commitment to supporting the Philippine Air Force and contributing to the country's defence and security capabilities.

***** 20 August 2025 – Sikorsky, a Lockheed Martin company (NYSE: LMT) announced a new U.S. Army contract that will fund Black Hawk® modernization engineering efforts. The initial \$43 million contract award will focus on foundational capabilities for modernization: enhancement of the airframe and inclusion of a digital backbone capability to allow for rapid unmanned aerial systems (UAS) integration. The award also includes development of requirements and architecture using model-based systems engineering (MBSE). "Sikorsky is ready to implement new technologies that will strengthen the combat-proven Black Hawk helicopter and give U.S. Army soldiers greater advantage in areas like the Indo-Pacific," said Hamid Salim, vice president, Army and Air Force Systems at Sikorsky. "Integrating launched effects into the Black Hawk will enhance its capabilities and provide a significant advantage. Modernization is reducing costs, increasing efficiency and improving the overall maintenance and sustainment for the aircraft." The contract will support the Army's near-term priority to integrate launched effects into the Black Hawk, enabling the aircraft to deploy UAS and other effects to enhance its mission capabilities. Lockheed Martin has been demonstrating launched effects capability with Black Hawk for years and is working with the Army to deliver a federated capability in 2026. The MBSE and digital engineering effort will focus on developing a digital thread of the Black Hawk for collaborative and effective design, testing and maintenance of the aircraft. The Black Hawk digital backbone effort, supporting a Modular Open System Approach (MOSA), will involve the development of advanced systems and software to support the aircraft's modernization. This digital backbone facilitates rapid

capability insertion to quickly respond to future platform mission needs. This initial work on airframe enhancements, main fuel and digital backbone set a strong foundation for further rapid capability updates to Black Hawk. With a more powerful engine, airframe enhancements and a main fuel upgrade, the aircraft will carry more payload at greater range, and future upgrades to flight controls to include autonomy and AI features that will assist pilots in tough conditions increasing mission safety and effectiveness.

NATO – 14 August 2025 – NATO was looking to buy six Boeing E-7A Wedgetail aircraft to replace its aging E-3 AWACS fleet. However, the Pentagon has moved to cancel the U.S. Air Force's own E-7 program in its FY-26 budget proposal, citing survivability worries in contested airspace and rising costs, reportedly, from \$588M to \$724M per jet. That decision potentially complicates NATO's decision, since the US Military was expected to be the largest E-7 customer sustaining the supply chain. NATO's acquisition arm (NSPA) was taking steps toward six E-7s as recently as July under a US Foreign Military Sales framework. With the US's uncertainty, Alliance planners are now reassessing whether the E-7 is still the right standard platform, or whether a mixed fleet of aircraft is now a more viable option. US Congress lawmakers have started actions to block the E-7 cancellation, stating the Air Force still needs this replacement airborne battle-management platform this decade, which could, in time, still reverse the Pentagon's decision. Boeing still states the E-7 still has a future and a healthy export order book but admits that potentially losing the USAF as its main buyer would be a major blow to the projects long-term economics.

NEAR EARTH AUTONOMY – 29 April 2025 – The US Army has engaged Near Earth Autonomy to spearhead a programme valued at \$15m with the objective of advancing and deploying an optionally piloted system for logistical operations in challenging environments. This initiative involves retrofitting UH-60L Black Hawk helicopters with advanced autonomy kits and is financed by the Army Program Executive Office, Aviation (PEO Aviation). The project is a joint effort between Near Earth and Honeywell, aimed at converting existing aircraft into autonomous logistics vehicles capable of high-frequency operations. Central to this initiative is a modular retrofit kit that will facilitate continuous autonomous operations around the clock, eliminating the necessity for onboard personnel, remote control pilots, or persistent data connections, according to Near Earth. This approach significantly reduces risks to human operators while enhancing operational pace and logistical capacity. This endeavour lays the groundwork for a standardised and expandable method to retrofit various rotary-wing platforms, enabling the US Army to bypass lengthy procurement processes and leverage new functionalities from existing aircraft fleets. Although the UH-60L helicopter is the initial focus, the system's design allows for flexibility across different aircraft types. Honeywell is contributing its expertise to create an autonomy solution that promises affordability as well as scalability and certification readiness for forthcoming missions. Recently, Collins Aerospace secured a \$80m contract for upgrading the avionics of US Army Black Hawk helicopters through the H-60M MOSA Avionics Architecture Solution programme.

***** 17 June 2025 - Near Earth Autonomy announced it has completed the first autonomous test flight of a Leonardo AW139 helicopter as part of the U.S. Marine Corps' Aerial Logistics Connector (ALC) program. The flight, conducted in May in Phoenix, Arizona, marks a key milestone for the ALC program. According to the company, this was the first time the AW139 was autonomously controlled using Near Earth's onboard autonomy stack. The test demonstrated key capabilities including autonomous flight control, onboard decision-making, and seamless integration with legacy aircraft systems. The ALC program, managed under a Naval Aviation Systems Consortium Other Transaction Agreement (OTA), aims to deliver an autonomous aerial logistics system that enhances military readiness and operational flexibility. Future testing is expected to expand autonomy features, including automated route planning, obstacle avoidance, and logistics system integration. The test was made possible through cooperation with Honeywell Aerospace Technologies and Leonardo. A Honeywell-owned AW139 (N139H) served as the testbed and was outfitted with avionics interfacing directly with the autonomy package.

Leonardo, the original manufacturer of the aircraft, provided engineering support to enable system integration.

RADIA – 6 May 2025 – Radia, the aerospace innovator behind WindRunner™—the world’s largest cargo aircraft—is pleased to welcome Major General Kenneth “Thad” Bibb, Jr., USAF (Ret), as Vice President of Business Development for Défense. General Bibb brings decades of military aviation and logistics leadership to help guide Radia’s growing role in supporting U.S. and allied defence operations. With 33 years in the United States Air Force, General Bibb has commanded some of the service’s most critical logistics and mobility organizations. As Commander of the 18th Air Force, he led 36,000 Airmen who executed global airlift, refuelling, and aeromedical missions, and he oversaw the fleet that included the C-5 and C-17 heavy lift assets. Previously, he directed the 618th Air Operations Centre, overseeing daily flight operations across a global fleet of 1,100 aircraft. He also served in senior roles within Air Force Materiel Command, responsible for strategic planning and oversight of multi-billion-dollar research, development, and sustainment programs. “General Bibb is a rare leader who understands both the operational needs and strategic challenges facing modern defence logistics,” said Mark Lundstrom, CEO of Radia. “He brings vital insight and relationships to ensure WindRunner’s unique capabilities directly support critical missions across the globe.” The WindRunner was designed to meet pressing demands for large-scale, flexible logistics— both in energy and defence. It has twelve times the cargo volume of a 747 and can land on short, rugged runways. This makes the WindRunner a powerful complement to commercial assets like AN-124s and the US military’s legacy fleets of C-5 and C-17 aircraft, and their supporting air refuelers such as the KC-46 and aging KC-135. It is also a flexible tool for carrying aircraft like the F-16 and its support equipment. “The WindRunner solves a real problem—it can carry enormous cargo that other air transport vehicles cannot,” said General Bibb. “I’m excited to see the WindRunner as a dual-use aircraft that can replace, and augment missions served by the C-5 and C-17. It brings a new level of flexibility and speed to logistics planning. I’m proud to join Radia at a moment when rapid, resilient mobility is more important than ever.” General Bibb’s appointment builds on Radia’s momentum in the defence sector and reinforces its commitment to strengthening national security through agile, infrastructure-light air logistics.

***** 6 May 2025 – Radia, developer of the largest high-volume, heavy-lift cargo aircraft, the WindRunner™, announced that General Mike Minihan, USAF (Ret), has joined the company as a strategic advisor. In this role, General Minihan will support Radia as it introduces its transformational WindRunner aircraft into the U.S. and international defence markets. A four-star general with over three decades of distinguished service in the United States Air Force, General Minihan most recently served as Commander of Air Mobility Command (AMC), where he led over 107,000 Total Force aviators and was responsible for global airlift, air refuelling, aeromedical evacuation, and the global air mobility support system. Under his leadership, AMC advanced its rapid global mobility capabilities, increased operational readiness, and implemented innovative solutions to maintain U.S. air superiority in contested environments. Prior to leading Air Mobility Command, General Minihan served as the Deputy Commander of United States Indo-Pacific Command, where he was responsible for integrating joint and allied forces across the region to support U.S. strategic objectives in one of the world’s most complex security environments. He also held senior leadership positions within United States Forces Korea, US Transportation Command, and Headquarters Pacific Air Forces, where he advanced the integration of joint capabilities to enhance readiness, deterrence, and operational tempo across the Indo-Pacific.

ROBINSON HELICOPTER COMPANY – 14 May 2025 – Robinson Helicopter Company (RHC), the world’s leading manufacturer of light helicopters, unveiled the new R66 Army Training helicopter at the 2025 Army Aviation Mission Solutions Summit (Quad A) in Nashville, Tennessee. As the only American-designed and manufactured helicopter in its class, the R66 offers a dependable and affordable training solution for the Army’s IERW (Initial Entry Rotary Wing) program. The Robinson R66 helicopter offers significant advantages as the U.S. Army’s next rotorcraft trainer. The R66 consistently has the lowest acquisition and lowest direct operating cost (DOC) and most advanced safety features in its class. Through vertically integrated manufacturing, more than 85% of all R66 parts are made in

Robinson's Torrance, California manufacturing facility. This American-made philosophy ensures consistent parts availability and the highest part quality. Inside the aircraft, the R66 incorporates its signature instructor-friendly cyclic design, providing enhanced instructor oversight for improved control and safety in the learning environment. Designed for real-world training, the R66 exceeds demanding Army training requirements and ensures a smooth transfer of skills to operational environments. The integration of advanced Garmin G500H TXi and GTN750 avionics provides enhanced situational awareness and facilitates digital cockpit habit transfer. The intuitive powerplant, equipped with a power turbine governor and twist-grip throttle, simplifies engine management, crucial for effective training. The R66 helicopter also comes standard with an integrated 4k cockpit camera to further enhance safety and support ongoing training.

RTX – 6 May 2025 – Raytheon, an RTX (NYSE: RTX) business, has successfully completed the first flight test of its PhantomStrike radar on its Multi-Program Testbed aircraft in Ontario, California. PhantomStrike successfully tracked several airborne targets and accurately mapped the terrain. PhantomStrike is a first-of-its-kind fully air-cooled, fire-control radar that's designed to provide long-range threat detection, tracking and targeting. At nearly half the cost of a typical fire control radar, it delivers superior radar capability due to its faster, more agile digital beam, advanced target detection and resistance to jamming. PhantomStrike is a gallium nitride (GaN) powered radar that enables aircrew to see farther. It's designed for a range of platforms, including uncrewed and light-attack aircraft, fighter jets, helicopters and ground-based towers. It harnesses the fire control power of a fighter in its lightest form factor ever – weighing nearly half of a modern active electronically scanned array (AESA) radar. Production of the radars takes place in Forest, Mississippi; Tucson, Arizona; and Scotland, with support from Raytheon UK.

***** 1 July 2025 – RTX and Shield AI announced a new partnership to integrate Shield AI capabilities into select RTX defence products, like loitering munitions and sensors. This collaboration will deliver enhanced, autonomous capabilities to US and allied defence forces. RTX will integrate Shield AI's Hivemind to field the first operational weapon powered by Networked Collaborative Autonomy (NCA) – a breakthrough technology that fuses real-time coordination, resilience and combat-proven firepower. This work will be fully funded by the companies, without the need for government investment. Shield AI will also integrate its Visual Detection and Ranging (ViDAR) software with RTX's Multi-Spectral Targeting System (MTS) to enable automated AI-based sensor autonomy against maritime and airborne swarm targets, with a focus on rapid productization for current MTS customers. This partnership underscores RTX and Shield AI's shared commitment to advance the future of autonomous defence systems responsibly — aligning with DoD principles by ensuring systems are reliable, traceable and governable, while upholding the highest standards of security and effectiveness.

***** 28 July 2025 – Raytheon, an RTX (NYSE: RTX) business launched its newest Multispectral Targeting System variant, MTS-A HD, that offers significant visual enhancements for maritime helicopter operations. This next-generation variant delivers improved targeting precision, imaging clarity, and expanded operational flexibility for naval helicopter platforms. Raytheon is collaborating with industry and commercial partners on the new variant to accelerate production and reduce system costs. "Navy helicopter pilots need the clearest possible view when flying in hostile areas," said Bryan Rosselli, president of Advanced Products & Solutions at Raytheon. "Our new high-definition sensor system provides aircrews with superior visual capability, allowing them to make faster and more informed decisions when it matters most." MTS-A HD builds on Raytheon's proven MTS family of sensors, which are already in use on over 400 U.S. Navy helicopters. The system's modular architecture allows for seamless integration and a cost-effective upgrade path for existing MTS users while providing enhanced capabilities. MTS-A HD is also attracting significant international interest spanning Australia, Denmark, Saudi Arabia, India, Norway, Greece, Spain, South Korea and emerging markets in Europe and Asia.

***** 26 August 2025 – Pratt & Whitney, an RTX (NYSE: RTX) business, has been awarded a \$2.8 billion definitized contract action (UCA) for production of Lot 18 of F135 engines, which power all three

variants of the F-35 Lightning II 5th generation fighter aircraft. The contract funds production of conventional take-off and landing (CTOL), carrier variant (CV), and short take-off and vertical landing (STOVL) F135 engines for the U.S. and international customers, and includes spare engines, spare modules, program management, tooling, engineering and production support. “The combat-proven F135 engine delivers the power, safety, reliability, and low-observability to ensure operators can accomplish their most critical missions. The F135 is ultimately an investment in mission assurance, providing the war fighters of today and tomorrow the technological edge to fight and win,” said Christopher K. Johnson, Pratt & Whitney’s vice president for the F135 program. “This contract will enable our team to continue providing this critical capability to help the U.S. and its allies maintain air superiority for decades to come.” The F135 program sustains more than 67,000 domestic jobs, 240 U.S. suppliers and contributed more than \$9.1 billion to the U.S. economy in 2024. To date, Pratt & Whitney has delivered more than 1,300 F135 production engines to a global enterprise that includes 20 allied nations.

SAAB AEROSPACE – 12 May 2025 – As a result of the increased demand for radar and sensor systems and a high recruitment rate, Saab is expanding its operations in the Gothenburg region in Sweden with another facility in Mölnlycke, Härryda municipality. This enables Saab to continue to grow and increase its delivery capacity in the region. Saab in Gothenburg develops and produces airborne and ground-based radar- and sensor systems such as the GlobalEye airborne early warning and control aircraft and the Giraffe radar family. Saab has already expanded its production capacity for radar and sensors by establishing new facilities at a number of sites, including in Halmstad in Sweden, Finland and the United Kingdom. – “In order to meet the high demand for our world-leading capabilities, we are expanding our operations in the Gothenburg region with additional office space and production capacity. Gothenburg has a strong cluster of microwave competence as well as universities and other industry. We look forward to continuing to grow and create jobs in the region,” says Carl-Johan Bergholm, Head of Saab’s business area Surveillance. Saab will keep its existing Gothenburg site in Kallebäck and will add another multifunctional facility with capacity for around 500 workstations in Mölnlycke. Saab currently has around 3,200 employees in Gothenburg.

***** 28 May 2025 – Saab announced that it is ready to offer GlobalEye for Canada’s Airborne Early Warning and Control program - GlobalEye is a leading Airborne Early Warning and Control (AEW&C) solution that combines the best of Swedish and Canadian expertise and quality to match the requirements of Canada’s acquisition program. The announcement coincided with Saab’s participation at CANSEC 2025, where the company was showcasing its advanced multi-domain airborne surveillance solution built on a Canadian platform. At the heart of the GlobalEye system is the Bombardier Global 6000/6500 aircraft, a Canadian-built platform that delivers long range, high endurance, and superior performance at all altitudes. Saab’s proposal leverages this proven platform with a suite of cutting-edge sensors and mission systems, offering the Canadian Armed Forces a highly capable, cost-effective, and sovereign solution. Through Saab’s strong partnership with Bombardier, our GlobalEye offering supports Canada’s defence and industrial objectives by maximizing domestic content, creating high-value jobs, and integrating Canadian companies into a global supply chain.

***** 4 June 2025 – The Royal Thai Air Force has confirmed its selection of the Saab Gripen E/F as its new future multi-role fighter. Saab and the Swedish Defence Materiel Administration (FMV) will now follow the next steps in the procurement process with the Kingdom of Thailand. At this point Saab has not signed a contract nor received an order relating to this announcement. In addition to Gripen E/F fighter aircraft and associated equipment, Saab’s offer also includes a long-term offset package. This will benefit the national security and strategic independence of Thailand, while also bringing new jobs and investments to a range of Thai society sectors. The details are yet to be determined.

***** 25 June 2025 – Saab and the Swedish Defence Materiel Administration (FMV) have signed a contract regarding additional equipment for manufacturing of Gripen E. The order value amounts to approximately 2.9 billion SEK. To secure continued operation of the full Swedish Gripen C/D fleet, alongside delivery and introduction of Gripen E to the Swedish Armed Forces, FMV is acquiring new

equipment for use in the Swedish order of 60 Gripen E fighters. "We are very happy to support the Swedish Air Force to safeguard our air domain. This contract ensures full availability of the Gripen C/D fleet and, at the same time, enables Gripen E to be introduced into the Swedish Armed Forces with new equipment, securing its operational life for decades to come," says Lars Tossman, head of Saab business area Aeronautics. This contract is supplementary to the original Gripen E contract, signed in February 2013, which was based on the intention of reusing certain equipment from the existing Gripen C/D fleet within the Swedish Armed Forces.

***** 25 August 2025 – Saab has signed a contract with the Swedish Defence Materiel Administration (FMV) and received an order for four Gripen E/F fighter aircraft from FMV for the Kingdom of Thailand. The order value is approximately SEK 5.3 billion and deliveries will take place 2025-2030. The contract between Saab and FMV includes three Gripen E and one Gripen F aircraft as well as associated equipment, support and training. Saab has also signed a contract with the Royal Thai Air Force to deliver a long-term offset package to Thailand as part of the fighter acquisition plan. This will include significant transfer of defence technology and industrial cooperation with Thailand together with new investments across many sectors of the national economy. The Royal Thai Air Force currently operates one squadron of Gripen C/D multi-role fighters. Once in operation, the new Gripen E/F fighters will operate alongside Thailand's existing Gripen fighter force.

SUKHOI/UAC – NOTICE: The following has been made public by the **Russian News Agency, TASS**, however, with the current situation in the country, the details may be released for its citizens and the world for propaganda purposes.

***** 25 June 2025 – The United Aircraft Corporation (UAC) has delivered to the Défense Ministry another batch of Su-35S fighter jets under the arms procurement order, Rostec said. UAC CEO Vadim Badekha said the corporation works to keep the high pace of the production of fighter jets. "We plan to raise production effectiveness 30% by 2030. It will help produce major volumes under the arms procurement order that will exceed the high figures of last year," he said. Su-35S (Flanker-E+ by NATO classification) is a deeply upgraded super manoeuvrable multirole fighter jet of generation 4++ designed with fifth-generation technologies. It is distinguished by a new digital avionic complex, a new radar with passive phased antenna array and increased number of simultaneously tracked and attacked targets, plasma-ignition engines of increased capacity and controllable vectoring. The engines correspond to fifth-generation power plants as they develop supersonic speed without a boost. Su-35S is a deep upgrade of Su-27. It has a reinforced glider and no frontal horizontal fins and brake flap. Braking at landing is done by turning rudders to different sides.

***** 1 August 2025 – Despite no actual figures being given, the number of Su-57 fifth-generation fighter jets being received by the Russian Aerospace Forces is gradually increasing, Deputy Commander-in-Chief of the Aerospace Forces Lt. Gen. Alexander Maksimtsev said in an interview with the Krasnaya Zvezda newspaper. "In accordance with the state procurement order, the Russian Aerospace Forces are receiving modern and upgraded weapons and equipment on an annual basis," he said. "The delivery of Su-57 fifth-generation fighter jets with modern aircraft armaments and hypersonic weapons is being ramped up." He said that the Russian Aerospace Forces are also receiving advanced Su-35S air superiority fighters and modernized Su-34M fighter-bombers.

***** 12 August 2025 – The United Aircraft Corporation (UAC, part of the state tech corporation Rostec) has delivered a batch of new Sukhoi Su-34 frontline bombers to the Russian Défense Ministry, the Rostec press office reported. "The United Aircraft Corporation has delivered new Su-34 fighter-bombers to the Défense Ministry of Russia. The aircraft have replenished the fleet of operational/tactical aviation of the Russian Aerospace Forces. The aircraft have been manufactured under the defence procurement plan for this year," the press office said in a statement. The new aircraft have undergone a full cycle of factory trials and testing in various operational modes and have flown to the airfield of their operation, it said. "The Su-34 frontline bomber has long proved to be the best in its class. The aircraft's capabilities enable pilots to operate successfully in theatres of military operations and employ both unguided and guided air-launched weapons. The aircraft is needed in present-day combat operations,

and our aircraft factories have ramped up production rates and ensure smooth deliveries to the troops," the press office quoted Rostec Executive Director Oleg Yevtushenko as saying. The Su-34 fighter-bomber is designed to strike ground (waterborne) and aerial targets, and also infrastructure sites shielded by air defences and located at considerable distances from the aircraft's airfield. The frontline bomber operates effectively under enemy fire and jamming day and night in adverse weather conditions and can also carry out aerial reconnaissance.

***** 16 August 2025 - In a show of military-technical cooperation with Moscow, the Belarus Air Force and Air Defence Forces have received a new batch of Su-30SM2 multi-role fighter jets at one of its key air bases. Although the number of aircraft involved was not officially disclosed, data and previous deliveries suggest that it likely involves two jets, making this the third delivery under the contract signed in 2017, for a total of twelve Su-30SM2s. The new jets will soon be on combat duty, reinforcing Belarus's air defence and aligning its capabilities more closely with the Russian security establishment. Pilots have reportedly been retrained at Russian facilities and are prepared for integration into operational squadrons. This delivery has occurred just ahead of the Zapad-2025 joint military exercises due to take place 12–16 September, which will test and challenge the combined combat readiness of Russian and Belarusian forces using strategic deterrence scenarios involving nuclear weapon planning.

***** 21 August 2025 – The United Aircraft Corporation (UAC, part of the state tech corporation Rostec) has delivered a new batch of advanced Sukhoi Su-35S multirole fighter jets to Russia's Aerospace Forces, the Rostec press office reported on Thursday. "The generation 4++ aircraft have undergone a full cycle of factory trials and have been accepted by the technical personnel and tested by pilots of the Défense Ministry of Russia in various operational modes," the press office said in a statement. Su-35S jets are a transitional link to fifth-generation aircraft platforms, Rostec said. "The powerplant based on new engines with digital control and thrust vectoring makes it possible to considerably improve the aircraft's flight performance and manoeuvrable characteristics," it stressed. The output of high-demand military products under the defence procurement plan is a priority task for the United Aircraft Corporation, UAC CEO Vadim Badekha said. "Output is set to expand practically for all types of such products this year and for this reason we continue upgrading our production capacities," he said.

TECNAM – 23 July 2025 - Costruzioni Aeronautiche Tecnam announced the successful delivery of the innovative Tecnam P2012 STOL (Short Take-off and Landing) aircraft to the Guyana Defence Force (GDF). This marks a significant milestone in Tecnam's ongoing efforts to support military and civilian operations in challenging environments worldwide. The aircraft, registration 8R-MAB (Ex I-PDVH), was acquired following a signed acceptance agreement in May. Operated by the GDF Air Corps, it is set to enhance the country's connectivity and operational capabilities across remote jungle regions. The P2012 STOL's versatile design will facilitate cargo transport, medical evacuation, surveillance, and rapid deployment, all crucial tasks in Guyana's dense rainforest landscape. Guyana's President Mohamed Irfaan Ali was present at the reception ceremony and explained that the Tecnam P2012 aircraft, although not an attack model, will be used to resupply remote outposts, evacuate people and respond to emergencies. He highlighted its performance, versatility and ability to operate in jungle areas within the country. According to the Chief of the Defence Staff, Brigadier Omar Khan, it will also be used for rapid deployment, surveillance, search and rescue, as well as to combat transnational criminal organizations linked to drug and arms trafficking.

TEXTRON AVIATION – 28 July 2025 — Textron Aviation Defence LLC, a Textron Inc. (NYSE: TXT) company, announced its offering of the Beechcraft M-346N jet as a "ready-now" solution from an iconic American company for the U.S. Navy Undergraduate Jet Training System (UJTS) program. The U.S. Navy has released several Requests for Information related to an upcoming Request for Proposals for a new aircraft for the UJTS program. Textron Aviation Defence and Leonardo have entered into a teaming agreement to work together to meet the Navy's requirements for its new jet trainer. The Beechcraft M-346N is part of a proven integrated training system based on the original M-346 aircraft developed by Leonardo. More than 100 Leonardo M-346 aircraft are already meeting the demanding

student pilot training needs for 4th and 5th generation air forces worldwide, including at Italy's globally renowned International Flight Training School (IFTS).

TEXTRON BELL – 28 April 2025 – Bell Textron Inc., a Textron Inc. (NYSE: TXT) company, and Boeing [NYSE: BA] celebrated the upcoming completion of the CV-22 Program of Record (POR) for the U.S. Air Force. Bell and Boeing commemorated the V-22 Osprey production milestone during a ceremony at the Bell Amarillo Assembly Centre on April 18. "Completing the CV-22 production aircraft for the U.S. Air Force is an immense honour and testament to the amazing men and women who have worked to design, engineer, and build these incredible aircraft," said Eldon Metzger, Bell V-22 program director. "As we reach this milestone of CV-22 production we embark on the next chapter of our journey as we transition from full-rate production to fleet wide sustainment." The V-22 is the first tiltrotor aircraft introduced into military service and has successfully provided speed, range, and terrain agnostic capabilities unlike any other aircraft. The U.S. Air Force is the first of the U.S. military branches who operate the V-22 Osprey with improved nacelles to complete their program of record for new build aircraft. "The CV-22 Osprey represents the dedication and determination of all those who had a hand in creating a unique aircraft and capability for the U.S. Air Force," said Kathleen (KJ) Jolivette, vice president and general manager, Vertical Lift for Boeing Defence, Space & Security. "We are proud of all the work that has gone into the program over the years and look forward to maintaining the CV-22 for decades to come in support of its mission critical operations." The Air Force variant of the Osprey is designed specifically for special operations missions leveraging the speed and range advantages too long and complex for other aircraft. The final CV-22 aircraft will complete production in the coming months before delivery to the U.S. Air Force. With the completion of the CV-22 Program of Record, Team Osprey, the group of industry partners supporting the V-22, is now focused on fleet wide sustainment and upgrades for the U.S. Air Force Osprey variant. Bell and Boeing continue to build new MV-22 and CMV-22 variants for the U.S. Marine Corps and the Navy.

***** 14 May 2025 – Bell Textron Inc., a Textron Inc. (NYSE:TXT) company, has signed Memorandum of Understandings (MOU) with V2X, DigiFlight, Delaware Resource Group (DRG) and TRU Simulation, an affiliate of Textron Aviation Inc., to begin collaboration on the strategic development of Bell's offering for the U.S. Army's Flight School Next program. Bell and these four companies share a rich history in industrial cooperation and expertise in the various disciplines required to execute a modern, high-tech and rigorous training programs. This collaboration will be critical in delivering a comprehensive training solution to future Army aviators. "Bell has been a trusted provider of military pilot training since 1946," said Jeff Schloesser, executive vice president, Strategic Pursuits, Bell. "This group of companies represent a collective commitment to delivering a trusted, high-performing, technologically advanced and low-risk aviator training program to the Army customer that will ensure they are prepared for dynamic and challenging combat environments." The Bell 505 is a versatile, five-seat aircraft designed for reliability and efficiency, equipped with the latest technology to meet the demands of modern flight training. The aircraft features a fully integrated Garmin G1000H NXi avionics suite and a Safran Arrius 2R engine with dual-channel FADEC, making it an ideal platform for military training.

***** 30 May 2025 – The U.S. Army has officially designated MV-75 (Bell V-280) as the mission design series for its Future Long Range Assault Aircraft, a key modernization effort aimed at fielding the next generation of vertical lift tactical assault and utility aircraft for the Army and U.S. Special Operations Command. The initial prototype will carry the designation YMV-75A. In line with military aircraft nomenclature, the "Y" prefix indicates a prototype, while the "A" denotes the initial model in the series. "MV" stands for multi-mission vertical take-off, and "75" commemorates the Army's founding year, 1775. A common legacy name for the aircraft like Black Hawk, Chinook or Apache is currently under consideration.

***** 24 June 2025 – Bell Textron Inc., a Textron Inc. (NYSE: TXT) company, has successfully delivered 40 Bell 505 helicopters to the Republic of Korea Army (ROKA) and Republic of Korea Navy (ROKN). This fulfils the delivery requirements outlined in a contract signed between Bell and the Republic of Korea's Defence Acquisition Program Administration (DAPA) in May 2022. "Bell has

successfully met an aggressive timeline for delivering the cutting-edge Bell 505 training platform to the ROKA and ROKN in the aftermath of supply chain disruptions caused by covid-19," said David Sale, managing director, Asia Pacific, Bell. "With a fleet of 40 Bell 505 aircraft and eight simulators, complemented by a comprehensive aftermarket support program, Bell remains committed to collaborating with DAPA and the ROK Armed Forces to ensure operational readiness with their Bell 505 fleet." The ROK Armed Forces joins other government agencies worldwide that utilize the Bell 505 as a rotary wing trainer, including the Indonesian Navy, Jamaican Air Force, Japan Coast Guard, Armed Forces of Montenegro, Iraqi Army Aviation Command and the Royal Jordanian Air Force.

***** 9 July 2025 – Bell Textron Inc., a Textron Inc. (NYSE: TXT) company, has been down-selected for Phase 2 of Defence Advanced Research Projects Agency (DARPA) Speed and Runway Independent Technologies (SPRINT) X-Plane program with the objective to complete design, construction, ground testing and certification of an X-plane demonstrator. "Bell is honoured to have been selected for the next phase of DARPA's SPRINT program and is excited to demonstrate a brand-new aircraft with the first-ever stop/fold technology," said Jason Hurst, senior vice president, Engineering. "This is an achievement we've been working towards for over 10 years, as we've leveraged our nearly 90-year history of X-plane development to bring new technology to our war fighters." The goal of the program is to provide these aircraft with the ability to cruise at speeds from 400 to 450 knots at relevant altitudes and hover in austere environments from unprepared surfaces. In Phase 1A and 1B, Bell completed conceptual and preliminary design efforts for the SPRINT X-plane. Phase 2 includes detailed design and build culminating in flight test during Phase 3. In preparation for X-plane development, Bell has completed significant risk reduction activities including demonstrating folding rotor, integrated propulsion, and flight control technologies at Holloman Air Force Base as well as wind tunnel testing at the National Institute for Aviation Research (NIAR) at Wichita State University. Bell has a rich history of breaking barriers and high-speed vertical lift technology development, pioneering innovative VTOL configurations like the X-14, X-22, XV-3 and XV-15 for NASA, the U.S. Army and U.S. Air Force, and continues to build on the legacy of the Bell X-1.

***** 13 August 2025 – Fort Worth-based Bell Textron Inc. is moving full speed ahead as the company prepares to deliver a prototype of the U.S. Army's next attack aircraft, the Bell MV-75. The Army selected Bell in 2022 as part of its Future Long Range Assault Aircraft program, a contract that could be worth \$1.3 billion in the short term and about \$70 billion across decades for the company. The MV-75 will eventually replace the UH-60 Black Hawk made by Sikorsky, a unit of Lockheed Martin. Bell has been investing in new buildings to support manufacturing of the aircraft in the Dallas-Fort Worth area. That includes the \$20 million plus Drive Systems Test Lab in Grand Prairie, which would test technology such as gear boxes, and a Weapons Systems Integration Lab in Arlington near its existing flight research centre. The company's most recent investment came in December: a \$632 million plant in Alliance Texas that will manufacture transmissions and rotor blades for the next-generation helicopter. The company already employs more than 8,000 people total, including about 4,000 working in Fort Worth, and those numbers could swell under the huge Army contract. Bell is preparing to deliver the aircraft on an accelerated schedule. Army leaders indicated in May that they want the aircraft by 2028 instead of 2030, according to Breaking Defence. That can be accomplished by adopting a "soldiers on the factory floor" approach, said Ryan Ehinger, Bell's senior vice president and FLRAA program director. In June, Bell delivered to the Army two MV-75 virtual prototypes — advanced simulators that act as "digital twins" of the real aircraft's cockpit. Army pilots are being trained on MV-22 Ospreys to prepare for the new tiltrotor technology. Simulators aren't unusual for new aircraft, Ehinger said. "I would say the uniqueness is that we are so early in the process," he said. "Having this capability allows the Army to accelerate their familiarity with tiltrotor flight operations and tactics and techniques, and that's part of our ability to accelerate the program." The MV-75 will be assembled at Bell's plant in Amarillo, but many of the parts will be manufactured and tested in DFW. More than 1,000 Bell employees are working specifically on the engineering and manufacturing development portion of the aircraft, Ehinger said. He did not provide an exact timeline for getting the north Fort Worth plant

running, as the company navigates through permitting processes and building out the factory. "There's going to be a lot of activity going on there as we build it up, to be able to produce parts between now and 2027," he said. The company also recently hired a general manager for its plant in Wichita, Kansas, where it will produce fuselages.

TURKISH AEROSPACE – 16 May 2025 – Turkish Aerospace and Spanish industrial companies led by Airbus have signed a Memorandum of Understanding (MoU) under the “Advanced Jet Trainer Aircraft, Integrated Training System – Combat (ITS-C)” programme, which aims to replace the F-5M training aircraft in the inventory of the Spanish Air and Space Force. The MoU seeks to identify and develop cooperation opportunities within this scope. This cooperation will combine Airbus’s expertise in design, manufacturing, support services, and training with Turkish Aerospace’s innovative design of HÜRJET — a single-engine, twin-seat, supersonic advanced jet trainer with state-of-the-art capabilities. Previously, Turkish Aerospace and Airbus had signed an MoU to initiate potential industrial cooperation. As a continuation of that effort, the parties — this time including Spanish industrial companies — came together at the FEINDEF exhibition held in Madrid, the capital of Spain, to sign a new MoU. The agreement aims to include the HÜRJET Jet Trainer, developed indigenously by Turkish Aerospace, in Spain’s integrated training system while also strengthening the Spanish defence industry. The signed MoU also seeks to bolster defence ties between Türkiye and Spain and to meet the growing operational needs of the Spanish Air Force for modern training aircraft. Turkish Aerospace continues to serve in the design, development, modernization, production, integration, and lifecycle support of integrated aerospace systems, ranging from fixed and rotary-wing platforms to unmanned aerial vehicles and space systems. Operating on 4 million square meters of open and 710 thousand square meters of enclosed space with 16,000 employees, it stands as Türkiye’s leading technology centre and a global player in the aerospace and defence industries.

***** 11 June 2025 – Turkish Aerospace has achieved a strategic success on the international stage. During the INDO Defence 2025 fair in Indonesia, an agreement was signed for the sale of the Turkish Fighter KAAN— designed, developed, and manufactured indigenously by Türkiye — to Indonesia. Under the agreement, 48 5th Generation Fighter Jet KAAN will be delivered to Indonesia. The signing ceremony took place in Jakarta, with the participation of Indonesian President Prabowo Subianto, President of Defence Industries Haluk Görgün, Indonesian Minister of Defence Sjafrie Sjamsoeddin, Chairman of Turkish Aerospace Ömer Cihad Vardan, Türkiye’s Deputy Minister of National Defence and Turkish Aerospace’s Vice Chairman Şuay Alpay, and CEO of Turkish Aerospace Dr. Mehmet Demiroğlu. The delivery of the 48 KAAN fighter jets will be completed within 120 months. These aircraft will be equipped with domestically produced engines. This agreement not only includes the delivery of the Turkish Fighter KAAN but also encompasses a technology transfer to Indonesia in the field of aviation. Through this strategic cooperation, Türkiye and Indonesia aim to promote knowledge sharing and the development of local capabilities. Additionally, the agreement enables the utilization of Indonesia’s domestic competencies in the production of KAAN. The first announcement of KAAN’s sale to Indonesia was made by the President of Türkiye, Recep Tayyip Erdoğan, who stated: “This agreement, which demonstrates the progress and current level of our national defense industry, will bring prosperity to both Türkiye and Indonesia. I extend my greetings and thanks to my esteemed counterpart, Indonesian President Prabowo Subianto, in whose presence the agreement was signed. I also congratulate all our institutions involved in the production of KAAN and in signing this historic export deal, especially the Presidency of Defence Industries and Turkish Aerospace.” **UPDATE** – 1 August 2025 – Turkish Aerospace and the Ministry of Defence of Indonesia have signed the definitive sales contract for the export of the KAAN Turkish Fighter, developed by Turkish Aerospace. Under the agreement, 48 KAAN platforms are planned to be delivered to Indonesia. A historic milestone was reached at IDEF 2025, held at the Istanbul Expo Centre from 22–27 July. Through the largest defence agreement in the history of the Republic, Turkish Aerospace will export the KAAN Turkish Fighter to Indonesia. This agreement follows the memorandum of understanding previously signed in Jakarta, Indonesia’s capital, and represents the formal and binding stage of the procurement process. The

signing ceremony, held as part of the IDEF exhibition, was attended by President of the Defence Industry Agency of Türkiye Prof. Haluk Görgün, Indonesian Minister of Defence Sjafrie Sjamsoeddin, Chairman of the Board of Turkish Aerospace Ömer Cihad Vardan, Deputy Minister of National Defence and Vice Chairman of the Board of Turkish Aerospace Şuay Alpay, and General Manager of Turkish Aerospace Mehmet Demiroğlu. The signed contract not only covers the procurement of the KAAN platform but also encompasses a comprehensive cooperation model that includes the development of local manufacturing capabilities and training support.

***** 23 July 2025 – Turkish Aerospace and MİRAS Défense Industry, operating under the Ministry of Défense of Azerbaijan, have signed a significant cooperation protocol in the field of defence and aerospace. Under the signed protocol, Turkish Aerospace and Miras have agreed to take joint steps in the modernization of Russian aircraft and helicopters. In addition to modernization efforts, both parties reached a consensus on carrying out maintenance and repair activities. The two companies also agreed to conduct joint international marketing activities. The protocol encompasses the modernization, maintenance, and repair of air platforms from not only Türkiye and Azerbaijan but also from third countries, to be undertaken jointly by Turkish Aerospace and Miras. Through this strategic agreement, the aim is to expand the defence industry capabilities of both Türkiye and Azerbaijan to broader geographies, while further strengthening the brotherly ties between the two countries through advanced technological cooperation.

***** 1 August 2025 - At IDEF, a significant agreement was signed for the T625 GÖKBİY General Utility Helicopter, developed nationally by Turkish Aerospace, the pioneer of Türkiye's aviation industry. During the signing ceremony between the Presidency of Defence Industries and Turkish Aerospace, it was agreed to produce 57 T625 GÖKBİY General Utility Helicopter. The T625 GÖKBİY, a symbol of trust and strength in the skies, once again solidifies Türkiye's vision of self-reliance in defence and aviation. As part of the IDEF agreements, it was decided that all 57 helicopters will be delivered equipped with the nationally developed TEI-TS1400 turboshaft engine. Under the contract, deliveries of the GÖKBİY with the indigenous engine configuration will commence in 2028 and are planned to be completed by 2031. With this latest contract, the total number of GÖKBİY helicopters on order has reached 83. All deliveries will be made with mission-specific equipment selected by the end-users. According to the agreement between SSB and Turkish Aerospace, three helicopters will be delivered to the Naval Forces Command, 15 to the General Directorate of Security, 11 to the Air Force Command, 14 to the Gendarmerie General Command, eight to the Land Forces Command, and six to the Coast Guard Command. The first T625 GÖKBİY General Utility Helicopter produced with national resources at Turkish Aerospace facilities was delivered on 29 October 2024, with the participation of President Recep Tayyip Erdoğan. The second helicopter was delivered in December 2024, and the third was handed over to the Gendarmerie General Command on 15 January 2025.

***** 1 August 2025 – Turkish Aerospace and Airbus, one of Europe's leading aerospace companies, have signed a significant cooperation agreement to accelerate the export of the HÜRJET Jet Trainer to Spain. The agreement was concluded during the 27th International Defence Industry Fair (IDEF), held in Istanbul between 22–27 July, and clarifies the roles of both companies in the HÜRJET program, formalizing their partnership in Spain's jet trainer procurement process. This collaboration follows the Memorandum of Understanding on industrial cooperation for HÜRJET, signed in May between Turkish Aerospace, Airbus, and 16 Spanish defence industry companies. The new agreement aims to fast-track the process for integrating HÜRJET into the Spanish Air Force inventory. The details of the HÜRJET Jet Trainer export have been finalized. Spain plans to procure up to 30 HÜRJET aircraft to meet its jet trainer requirements, with the final sales contract targeted for signing by the end of 2025. With this strategic step, Turkish Aerospace and Airbus aim to establish a strong and sustainable partnership within the European defence industry. The long-term strategic cooperation between the two companies is considered not only a milestone for the HÜRJET program but also a significant advancement in deepening defence and aerospace collaboration between Türkiye and Spain.

***** 25 August 2025 – The fourth T625 GÖKBEY Utility Helicopter—one of the proud symbols of Turkish aviation soaring on national wings—has been delivered by Turkish Aerospace to the General Command of the Gendarmerie. Designed and manufactured with Turkish Aerospace’s national engineering capabilities, GÖKBEY continues to contribute to the vision of a fully independent defence industry by enhancing the operational power of our security forces. Following its initial delivery, the T625 GÖKBEY Utility Helicopter has been actively used in missions by the General Command of the Gendarmerie. The serial production process at Turkish Aerospace is ongoing. Within this process, the fourth GÖKBEY successfully completed its ground and flight tests before being delivered to the Gendarmerie. The delivery ceremony was held at Turkish Aerospace’s Ankara-Kahramankazan facilities. Bearing the signature of Turkish engineering in every stage of its development, production, and testing, the T625 GÖKBEY stands out with its advanced avionics systems, broad mission range, and superior manoeuvrability. The first delivery of the T625 GÖKBEY Utility Helicopter took place on October 29, 2024, with the participation of President Recep Tayyip Erdoğan, followed by the delivery of the second GÖKBEY to the Gendarmerie in December 2024. The third helicopter was delivered on January 14, 2025. With the latest delivery, the total number of GÖKBEY helicopters handed over has reached four. As serial production continues, more than 20 helicopters are planned to be delivered to various institutions by 2026.

ZEROAVIA – 25 March 2025 – ZeroAvia announced it has been selected by AFWERX for a Small Business Innovation Research (SBIR) grant to conduct a feasibility study focused on integrating hydrogen propulsion into Cessna Caravan aircraft alongside advanced aircraft automation technology. AFWERX awards aim to address research questions with specific implications for the most pressing challenges in the Department of the Air Force (DAF). ZeroAvia will analyse the potential for developing and delivering an 8,000 lb autonomous aircraft with hydrogen-electric propulsion for reduced engine noise and low thermal signature, thus significantly reducing detectability. Hydrogen fuel cells are a promising technology for improving the range, duration and turnaround time of a range of electric Unmanned Aerial Vehicles (UAV). Hydrogen has additional advantages as an aviation fuel as it can be produced at point of refuelling given ready supply of electricity and water, which dramatically simplifies fuel logistics – a critical consideration for any defence applications. Finally, hydrogen has the highest energy per unit of weight of any chemical energy source, which allows for potential maximum range of over 2,000 nm (almost 4,000 km) in an autonomous aircraft of this type. Reliable Robotics – the California-based specialists in remote operation of aircraft – will support ZeroAvia in exploring relevant autonomous flight systems as part of the study.

E-VTOL NEWS

ARCHER AVIATION (NYSE: ACHR) – 18 August 2025 – Announced that its Midnight aircraft successfully completed its longest piloted flight to date, flying approximately 55 miles in 31 minutes at speeds exceeding 126 mph. The flight took place at Archer’s flight test facility in Salinas, California, in front of United Airlines’ Chief Financial Officer, Mike Leskinen, who led United Airlines’ early investment in Archer. Test flights in the preceding week reached speeds of nearly 150 mph over a variety of patterns. This latest achievement marks another major milestone in Archer’s envelope expansion program as the company advances toward FAA certification in the U.S. and near-term commercialization in the UAE. The flight was conducted as a conventional take-off and landing mission. Four of Archer’s test pilots are now regularly conducting test flights in Midnight, underscoring the program’s continued progress and maturity. Adam Goldstein, Archer’s Founder and CEO, said, “I was proud to be on the tarmac with the team for this flight. Crossing the 50-mile mark at speed is another clear step toward commercialization that shows the maturity of our program.” Mike Leskinen, Executive Vice President and CFO of United, said: “I’ve been a longtime supporter of bringing sustainable forms of aviation to market. Congratulations to the Archer team on achieving this milestone flight—I was impressed by how quiet the aircraft was.” The Experimental Test Pilot for this flight shared: “Throughout the thirty-minute flight, the aircraft performed consistently, with predictable handling. It was a beautiful

day to be behind the controls.” Midnight flight test pilots will continue to expand speed and duration, and test mission profiles that map to early commercial operations. This milestone follows a series of key developments in Archer’s commercialization roadmap, including the continuation of its manufacturing ramp throughout the U.S. and the activation of its Launch Edition program in the UAE.

EMBRAER EVE AIR MOBILITY – 3 June 2025 – Eve Air Mobility (“Eve”) (NYSE: EVEX; EVEXW) announced that it has been selected in a public call by FINEP, Brazil’s Funding Authority for Studies and Projects, to receive a grant of up to \$15.8 million. The total project investment amount is up to \$33.8 million, combining the FINEP grant with Eve’s required company contribution. This is the first grant (non-repayable funding) awarded to Eve, reinforcing the company’s leadership in developing innovative solutions for sustainable urban air mobility. The grant, awarded under FINEP’s public selection for “Technologies for More Sustainable Aviation”, is aligned with the strategic focus areas defined by the call, such as autonomous flight systems, advanced energy storage, hybrid-electric and hydrogen propulsion, sustainable aviation fuel (SAF) testing, noise reduction, efficient aircraft configurations, new materials, and advanced air traffic management systems for advanced air mobility (AAM). Eve’s project will prioritize the area’s most relevant to its innovation roadmap.

***** 30 June 2025 – Eve Air Mobility (“Eve”) (NYSE: EVEX; EVEXW) has signed a Letter of Intent (LOI) with Aerosolutions, which is developing an innovative eVTOL operator called Aeros Electric Airlines, and Bluenest by Globalvia, Globalvia’s Advanced Air Mobility infrastructure developer and vertiport operator, for the sale of up to 50 electric vertical take-off and landing (eVTOL) aircraft and access to Eve’s comprehensive TechCare services—an all-in-one portfolio of services designed to streamline eVTOL operations, maintenance, and customer support. The agreement marks a significant step toward developing a robust Advanced Air Mobility (AAM) ecosystem in Costa Rica. “Joining forces with Aerosolutions and Bluenest by Globalvia allows us to accelerate the introduction of safe, sustainable, and efficient air mobility in Costa Rica,” said Johann Bordais, CEO of Eve Air Mobility. “We’re eager to see our eVTOL transform travel in regions like Guanacaste, easing congestion and bolstering the nation’s leadership in ecotourism.” The collaboration will focus initially on the Pacific region in northwest Costa Rica, connecting airports to premium resorts and eco-destinations via routes ranging from 20 to 50 kilometres. With tourism driving over three million foreign visitors annually, Costa Rica is the most visited nation in Central America. However, its extensive but often congested road network can lead to lengthy travel times. By introducing efficient, low-emission air taxi services, the initiative seeks to transform tourist and local mobility, reduce ground traffic congestion, and reinforce Costa Rica’s reputation as a leader in sustainable tourism. Bluenest, AAM business line of Globalvia, will play a key role in developing vertiport infrastructure to -enable safe, sustainable and efficient operations. As the leading operator of Costa Rica’s highway (Ruta 27-Autopista del Sol), Globalvia’s integrated approach is expected to facilitate seamless intermodal connections between air and ground transport, further enhancing the end-to-end traveller experience. “This partnership with Eve Air Mobility and Bluenest by Globalvia is a significant leap forward for Costa Rica’s commitment to sustainable tourism,” said Antonio Mota, CEO of Aerosolutions. “Aerosolutions is proud to lead the operational deployment of these eVTOLs, which will reduce travel times and congestion in key tourist regions like Guanacaste and reinforce the nation’s reputation as a global leader in eco-friendly innovation.” Aerosolutions will have access to Eve’s TechCare suite as part of the agreement. The partners will also collaborate through dedicated workshops covering critical areas such as vertiport development, airspace integration, pilot training, and certification requirements and operational planning, laying the groundwork for successful AAM deployment in the region.

JOBY AVIATION – 29 April 2025 – Joby Aviation, Inc. (NYSE:JOBY), a company developing electric air taxis for commercial passenger service, announced it has reached a landmark moment in its aircraft test program, successfully completing flights with a full transition from vertical to cruise flight, and back again, with a pilot onboard. Transitioning from vertical to horizontal flight is a key design attribute of the Joby aircraft, allowing it to take-off and land vertically like a helicopter, while maintaining the efficiency and speed of a conventional, fixed-wing aircraft in forward flight. This unique capability will enable Joby

to deliver rapid and seamless passenger service directly to popular destinations. Joby purposefully set out to demonstrate remotely piloted transition first, completing the first transition of a full-scale, prototype aircraft in 2017. The Company has since completed more than 40,000 miles of test flights across multiple aircraft, including hundreds of transitions from vertical take-off to cruise flight as well as more than a hundred flights with a pilot onboard in hover and low-speed flight. Since completing a landmark first full transition flight with a pilot onboard on 22 April 2025, the Company has completed multiple transition flights with three different pilots at the controls, as Joby becomes the first company to routinely perform inhabited testing of an electric air taxi from hover to wingborne flight. The first pilot-on-board transition was flown by Joby Chief Test Pilot James “Buddy” Denham and took place at Joby’s flight test facility in Marina, California. Denham, who has flown more than 60 different aircraft types, joined Joby in 2019 after retiring from Naval Air Systems Command where he led the research and development of the joint US-UK Unified Control Concept that was successfully integrated into the F-35B Joint Strike Fighter. The flight saw Denham execute a vertical take-off in the latest aircraft to roll off Joby’s Marina production line (N544JX), before climbing out and accelerating to fully wingborne flight and returning for a vertical landing on the runway. Commenting on the flight, Denham said: “I’m honoured to have played a role in this historic moment. Designing and flying an aircraft that can seamlessly transition between vertical and cruise flight has long been considered one of the most challenging technological feats in aerospace, but our team has developed and built an aircraft that makes it feel like an everyday task. The aircraft flew exactly as expected, with excellent handling qualities and low pilot workload.” In preparation for achieving pilot-on-board transition flight, Joby completed thousands of tests in the Company’s Integrated Test Lab, a ground-based facility which replicates all of the major systems of the aircraft, allowing the team to test propulsion units, actuators, and other aircraft hardware and software that is identical to the Company’s prototype aircraft before taking to the air. Joby also completed a series of flight tests at Edwards Air Force Base designed to confirm the redundancy present throughout the aircraft’s design, with remote, ground-based pilots handling simulated motor-out, battery-out, and other potential in-flight events. In all cases, the aircraft performed as expected, enabling Joby pilots to continue safe flight and a controlled, vertical landing, even when relying on just four of the aircraft’s six propellers. As well as completing testing at its base in California, Joby has also previously completed demonstration flights in New York City, Japan, and Korea. Joby currently has five aircraft in its flight test fleet, with two delivered to Edwards Air Force Base for testing in conjunction with the Company’s defence customers. Joby’s all-electric air taxi is designed to transport a pilot and up to four passengers at speeds of up to 200 mph (321 km/h), offering high-speed mobility with a fraction of the noise produced by helicopters and zero operating emissions. Joby remains on track to deliver an aircraft to Dubai in the middle of 2025 to complete flight testing ahead of first passenger flights in the region.

***** 12 May 2025 – Joby Aviation, Inc. (NYSE:JOBY), a company developing electric air taxis for commercial passenger service, announced it has successfully flown two of its aircraft simultaneously for the first time, marking another important milestone in the Company’s flight-testing program. The two-aircraft flight, (N541JX and N544JX), completed in Marina, CA on 9 May 2025, is a further demonstration of the maturity of Joby’s test program, and comes just two weeks after the Company announced it had reached another testing landmark, successfully completing flights with a full transition from vertical to cruise flight, and back again, with a pilot onboard. Commenting on the milestone, JoeBen Bevirt, founder and CEO, said: “This achievement not only demonstrates Joby’s leadership in the sector, it’s another indication of the power of American innovation. “Our air taxi is designed, manufactured and assembled here in the US, and we are a proudly American company, employing engineers and other experts across 40 different US states. “With six aircraft in our test fleet, flying multiple aircraft at a time will play an important role in accelerating our certification testing and supporting our plans to carry our first passengers next year.” Joby has partnered with Delta Air Lines and Uber to bring its service to the US and expects Los Angeles and New York City to be launch markets. Service is planned to start shortly after Joby receives type certification from the Federal

Aviation Administration. Outside the US, Joby recently announced a partnership with Virgin Atlantic to bring its service to the UK and has partnered with ANA Holdings Inc., Japan's largest airline, to bring its service to Japan.

***** 3 June 2025 – Abdul Latif Jameel, an 80 year-old network of diversified businesses, and Joby Aviation, Inc. (NYSE: JOBY), a company developing electric air taxis for commercial passenger service, announced the signing of a Memorandum of Understanding (MoU) to explore opportunities to establish a distribution agreement in Saudi Arabia for Joby's electric aircraft. This announcement builds upon the renewed economic partnership between the U.S. administration and the Saudi government towards shared innovation and transportation growth. Potential delivery of up to 200 Joby aircraft and related services valued at approximately \$1 billion are expected by the businesses over the coming years. In the long-term, Abdul Latif Jameel and Joby also see potential revenue opportunities across the Middle East. The direct sale of aircraft through businesses such as Abdul Latif Jameel form one pillar of Joby's commercialization strategy. Additionally, Joby will directly own and operate its aircraft and services in certain markets, like the United States, and partner for similar operations in other markets, such as Japan. Joby's collaboration with Abdul Latif Jameel will initially focus on Saudi Arabia, where Abdul Latif Jameel has an extensive presence, network and deep operational experience. The two businesses will work together to explore distribution and sales collaborations, the launch of local air taxi services, including the establishment of aftermarket services such as MRO (Maintenance, Repair, and Overhaul), and pilot training.

***** 30 June 2025 – Joby Aviation, Inc. (NYSE:JOBY), a company developing electric air taxis for commercial passenger service, announced a historic milestone: its electric air taxi has successfully completed a series of piloted, vertical-take-off-and-landing wingborne flights in Dubai, marking the start of its commercial market readiness efforts in the region. A first in the eVTOL sector, these efforts will further develop Joby's readiness in anticipation of carrying its first passengers in 2026. This milestone also marks a significant step in Joby's three-pronged commercialization strategy: direct operations, aircraft sales, and regional partnerships. This achievement was made possible by Joby's collaboration with Dubai's Roads and Transport Authority (RTA), the Dubai Civil Aviation Authority (DCAA), and the UAE's General Civil Aviation Authority (GCAA). Building on the landmark 2024 agreement with the RTA that granted Joby exclusive rights to operate air taxis in Dubai for six years, it positions Joby at the forefront of shaping the future of transportation and reinforces the UAE's role as a leader in advanced air mobility. Joby aims to introduce its commercial service at Dubai International Airport (DXB), Palm Jumeirah, Dubai Marina, and Dubai Downtown, with vertiport construction already underway. The DXB to Palm Jumeirah trip, for example, is expected to take only 12 minutes, cutting a 45-minute car ride down to a fraction of the time. Joby's aircraft is designed to transport a pilot and up to four passengers at speeds of up to 200 mph (~320 km/h), with minimal noise and zero operating emissions. It offers faster, quieter, and more convenient air travel for short commutes, quick trips and seamless mobility across the region. The start of commercial market readiness work in Dubai builds on nearly two years of hot weather trials at Edwards Air Force Base in the United States and demonstrates new levels of operational capacity, scaling the capabilities of logistics and Joby team members.

***** 15 July 2025 – Joby Aviation, Inc. (NYSE:JOBY), a company developing electric air taxis for commercial passenger service, announced the expansion of its site in Marina, California, which will double its aircraft production capacity at that location. The total site now spans approximately 435,500 square feet and will support the scale-up of commercial operations. Joby also expanded its flight test program with the addition of a new aircraft to its growing fleet. Once fully operational, the expanded Marina site is expected to be able to produce up to 24 aircraft per year, which is nearly one every other week. It will also provide key capabilities including its initial FAA production certification, conforming ground and flight-testing components, pilot training simulators, and aircraft maintenance. This site strengthens Joby's broader manufacturing network, which includes three additional facilities: Santa Cruz, CA, the headquarters driving innovation and system architecture; San Carlos, CA, focused on powertrain and electronics; and Dayton, Ohio, a newly renovated facility that will manufacture and test

aircraft components for Joby's Pilot Production Line. The Dayton site demonstrates the capabilities required for FAA production certification and supports the Company's plans to scale operations. Equipment installation is underway, with production ramping up to eventually build up to 500 aircraft a year at that location. Strong support from local workforce and community-based organizations, elected officials, city and county leaders, and nonprofit partners was instrumental in bringing the expanded facility to life.

***** 1 August 2025 – Joby Aviation, Inc. (NYSE: JOBY) and L3Harris Technologies (NYSE: LHX) announced they are exploring opportunities to develop a new aircraft class for defence applications. The gas turbine hybrid vertical take-off and landing (VTOL) aircraft is designed for low altitude missions and offers the versatility of being optionally piloted, enabling both crewed and fully autonomous operations. The collaboration leverages Joby's existing commercial aircraft development program and leading manufacturing capabilities, combined with L3Harris' proven expertise on platform missionization including sensors, effectors, communication and collaborative autonomy. Flight testing is expected to start this fall with the companies planning to perform operational demonstrations during government exercises in 2026. Joby is actively developing a gas turbine hybrid powertrain for its current S4 aircraft platform and has demonstrated aircraft-level autonomy following its acquisition of the autonomy division of Xwing in June 2024. It has previously demonstrated under government contract that its platform can be hybridized to deliver longer-ranges, showcasing an industry-first 561 mile hydrogen-electric hybrid flight in June 2024.

***** 4 August 2025 – Joby Aviation, Inc. (NYSE:JOBY), a company developing electric air taxis for commercial passenger service, announced it has entered into a definitive agreement with Blade Air Mobility, Inc. (NASDAQ:BLDE) to purchase Blade's leading urban air mobility passenger business. Blade's Medical division, which was not included in the transaction and will remain a separate public company, is to partner with Joby on medical transportation. In addition to unlocking immediate market access and infrastructure across key urban corridors in New York City and Southern Europe, the acquisition will allow Joby to combine its best-in-class technology with Blade's decade of experience delivering premium customer transportation at scale, as Joby looks ahead to carrying its first passengers in Dubai next year. Blade flew more than 50,000 passengers in 2024 from a network of 12 urban terminals situated in some of the most important urban air mobility markets in the world. This includes dedicated lounge and terminal bases at John F. Kennedy International Airport and Newark Liberty Airport, as well as the West Side of Manhattan, the East Side of Manhattan and Wall Street. Blade passenger operations are expected to continue as normal, with the business continuing to be led by Blade founder and CEO Rob Wiesenthal as a wholly owned subsidiary of Joby. By utilizing Blade's existing infrastructure and gradually transitioning a large loyal base of passengers from conventional helicopters to next-generation Joby aircraft, Joby expects to be able to accelerate its commercialization while reducing infrastructure investment requirements and customer acquisition costs. As part of the transaction, Joby will also become the preferred VTOL partner to Blade's organ transport business, which will remain a separate public company to be re-named Strata Critical Medical, wherever Joby has operations, strengthening its position in high-value, mission-critical air medical services and demonstrating future use cases for Joby's aircraft beyond passenger services. The best-in-class ElevateOS software tools, developed by Joby to deliver high-tempo air taxi operations, will be integrated into Blade's operations to help drive cost efficiency and an improved passenger experience. The acquisition includes all of Blade's passenger business, including operations in the US and Europe, as well as the Blade brand. Under the terms of the agreement, Joby will pay Blade stock or cash, at Joby's election, up to \$125 million, subject to customary indemnity provisions and inclusive of \$35 million of holdbacks which will be released subject to the achievement of certain performance milestones and retention of certain key employees. The transaction is expected to close in the coming weeks, subject to satisfaction or waiver of customary closing conditions.

***** 5 August 2025 – ANA Holdings (ANA HD) and Joby Aviation, Inc. (NYSE:JOBY), announced a significant expansion of their relationship to bring electric air taxi service to Japan. Under new terms,

the two companies intend to establish a joint venture and plan to deploy more than 100 Joby aircraft within a new air taxi ecosystem across Japan. Starting in Tokyo, ANA HD and Joby are targeting a phased rollout in the coming years. The expanded partnership is intended to accelerate the bold, shared vision of the two companies to transform urban mobility in the region. ANAHD and Joby also plan to accelerate the development of the necessary ecosystem for the successful implementation of air taxi services across Japan—including a network of vertiports, pilot training programs, and aircraft maintenance support—by further strengthening collaboration with national and local governments, as well as private sector companies. One such partner is Toyota Motor Corporation, a key collaborator and investor in Joby. **Joby will showcase its eVTOL aircraft, featuring a special ANA livery, through public demonstration flights and operations from Oct. 1-13 at EXPO 2025 Osaka, Kansai, Japan.** Piloted operations, including vertical take-offs, full transition to wingborne flight, and landings, will occur at the Expo venue in western Osaka City. Further details on this will be announced closer to the event.

***** 6 August 2025 – Joby Aviation, Inc. (NYSE:JOBY), announced it is preparing for final assembly of its first conforming aircraft intended for Type Inspection Authorization (TIA) flight tests. TIA flight testing of a conforming aircraft is a convergence of three critical initiatives within Joby that are aligned with the Federal Aviation Administration (FAA) standards: 1) relevant test plan approvals, 2) a design that meets FAA standards, and 3) the ability to manufacture the conforming design. Having successfully progressed all three ahead of assembly, including FAA acceptance of more than half of the Company's test plans, this milestone continues to move Joby into the final stage of FAA certification and closer to commercializing its electric air taxi. Joby expects its pilots to start flying this aircraft in 2025, with FAA pilots following shortly thereafter to directly evaluate the aircraft's performance and safety. This testing is central to the certification process and forms a key part of the fifth, and final, stage of the type certification process. The final assembly of Joby's first conforming aircraft is the culmination of years of development, manufacturing, and flight testing of multiple aircraft that validated design and capabilities. Successful tests included static load testing on primary aerostructures, where engineers applied forces far exceeding expected flight loads. This work provided essential data and validated the aircraft's structural integrity. Aircraft components and systems were also tested, incorporating important instrumentation and sensor calibration essential for TIA.

***** 15 August 2025 – Joby Aviation, Inc. (NYSE:JOBY), announced it has successfully operated with other aircraft in FAA-controlled airspace by completing its first flight between two U.S. airports, Marina (OAR) and Monterey (MRY), California. The achievement is a major step as part of Joby's commercial market readiness, highlighting key capabilities across safety, operations, air traffic control and certification progress. It's a critical measure of the maturity of the Company's path to commercialization as the flights also demonstrated the type of real-world service Joby intends to offer to the public. Joby's flight time from OAR to MRY was approximately 12 minutes over 10 nautical miles, including 5 minutes in a hold pattern at MRY for air traffic spacing. The piloted flight included vertical take-off, transition to wingborne flight, integration into the controlled airspace around MRY, and vertical landing. The milestone marks the first time a piloted electric vertical take-off and landing (eVTOL) air taxi has flown from one public airport to another. The flight also successfully demonstrated the team's ability to conduct mobile flight tests and deliver full ground support operations away from home base in Marina. These critical flight tests also provided developmental data related to the human factors of operating the aircraft at a controlled airport and in the enroute national airspace. Joby's ability to integrate into controlled airspace was demonstrated when its aircraft successfully sequenced with other aircraft at Monterey Airport, including a holding pattern to accommodate another arriving airliner. Joby's aircraft systems, pilot certification and training were on full display by adhering to the same air traffic control protocols as a major airline. This is also an important step in the Company's certification efforts, as the Federal Aviation Administration (FAA) requires aircraft to demonstrate they can operate in shared airspace by flying between multiple airports.

VERTICAL AEROSPACE – 8 May 2025 – Vertical Aerospace (“Vertical”) (NYSE: EVTL) and Honeywell (NASDAQ: HON) announced the signing of a new long-term agreement that expands their

existing partnership and reinforces Honeywell's commitment to the certification and production of Vertical's electric vertical take-off and landing (eVTOL) aircraft, the VX4. Under this expanded collaboration, Honeywell and Vertical will work together to certify two of the most critical systems on the VX4 that make it safer and easier to fly: the aircraft management system, which includes the Honeywell Anthem Flight deck, and the flight controls system, which includes Honeywell's compact fly-by-wire system. Both systems will be certified for the production version of the VX4. The Anthem flight deck is essentially the brains of the VX4, combining cockpit displays, software, controls, and connectivity into one smart, digital platform. It is designed to be intuitive and highly automated, helping pilots make better, faster decisions. The fly-by-wire system is technology that allows the aircraft to be controlled electronically instead of mechanically, helping to improve stability, safety, and ease of flight. Vertical and Honeywell will be certifying these systems to the highest safety standards of 10-9 as set by the UK Civil Aviation Authority (CAA), which is collaborating with the European Union Aviation Safety Agency (EASA) on VX4 validation. Certifying to 10-9 means a catastrophic system failure rate of one in a billion flight hours -- the same standard as commercial airliners. Meeting this safety standard exceeds the targeted standards announced by some of Vertical's competitors and is intended to make the VX4 the most exportable and certifiable eVTOL globally. The companies will share expertise, personnel and testing environments, which are collectively expected to speed up the VX4's development and help both companies achieve certification and quickly move to production. As part of its Flightpath 2030 strategy, Vertical intends to certify the VX4 in 2028 and deliver at least 150 aircraft to customers by 2030. The expanded partnership has a potential \$1 billion in projected contract value over the next decade. The agreement builds on Vertical's and Honeywell's six-year relationship, during which time the two companies have closely collaborated to address the challenges of advanced air mobility. Together, the companies have leveraged Honeywell's flight systems in the VX4 prototype programme, including in two separate flight test campaigns, the latest of which is due to commence piloted wingborne flight tests soon. Honeywell is also a long-standing investor in Vertical, having invested in the company since 2021.

***** 27 May 2025 – Vertical Aerospace (Vertical) [NYSE: EVTL], a global aerospace and technology company that is pioneering electric aviation, today announced it has made European aviation history with the first-ever piloted wingborne flight of a winged electric vertical take-off and landing (eVTOL) aircraft in open airspace. The landmark flight of the VX4 prototype, piloted by Chief Test Pilot Si Davies, saw the aircraft take-off, fly and land like a conventional aircraft, with lift generated by the wing. Soaring across the UK countryside from Cotswold Airport, the VX4 prototype demonstrated controlled wingborne flight in open airspace for the first time, marking a critical step toward commercial deployment as part of Vertical's Flightpath 2030 strategy. The UK Civil Aviation Authority (CAA) approved the flight through open airspace at Cotswold Airport, the UK's largest private airport, by extending Vertical's Permit to Fly. This followed a rigorous review of tens of thousands of pages of safety and technical documentation. Chief Test Pilot, Simon Davies, said: "Taking the aircraft beyond the airfield and cruising over the Cotswolds for the first time was truly special and a career highlight for me. Our performance predictions were absolutely spot on, and the aircraft took off as a natural extension of all the ground tests and preparation we've done. There are aircraft which are safe and capable but not always enjoyable to fly. The VX4 was not only safe but was an absolute pleasure. It is responsive, smooth, simple to operate and the sound level from the propellers is quiet and pleasant in the cockpit. An honour to fly, and a real testament to the incredible team behind it." Vertical is currently the only company globally flying a piloted winged eVTOL prototype that's been developed under a Design Organisation Approval (DOA) from the CAA – a DOA is required to hold a Type Certificate, required for commercial passenger operations. The CAA is working closely with the European Union Aviation Safety Agency (EASA) for their concurrent validation and certifying the VX4 to the highest safety standards required for commercial use. Stuart Simpson, CEO, Vertical Aerospace, said: "Achieving piloted wingborne flight in open airspace under the oversight of the UK CAA is an important moment in our certification journey. Operating under the UK's rigorous regulatory framework means we

share the burden of safety with our regulator - every step must be approved, and that's by design. It amounts to a mini certification of our prototype and gives us a clearer, faster path to type certification. Our decision to put a pilot into the VX4 early was deliberate - real-world piloted flight delivers insights no simulation can. This milestone proves the capability of the aircraft and the maturity of our programme as we move toward commercial operations.”

***** 12 June 2025 – Vertical Aerospace (Vertical) [NYSE: EVTL], a global aerospace and technology company pioneering electric aviation, and Bristow Group Inc. [NYSE: VTOL], the leading global provider of innovative and sustainable vertical flight solutions, announced an expansion of their strategic partnership to bring advanced air mobility (AAM) into commercial operation. The companies will develop a scalable, capital-light eVTOL operations platform, designed to reduce barriers to adopting these aircraft by providing Vertical's current and future customers with fully integrated solutions to launch services without building operational infrastructure from scratch. This “ready-to-fly” model, which mirrors existing, successful operating models adopted by regional airlines, includes access to certified aircraft, trained pilots, maintenance, and insurance – allowing VX4 customers to focus on customer experience, sales, and network integration, while Vertical and Bristow manage aircraft operations on their behalf. Under the memorandum of understanding between the companies, Bristow has also placed a pre-order for up to 50 VX4 aircraft, with the option to purchase up to 50 more.# This expanded pre-order builds on the strategic partnership launched in 2021 and reflects Bristow's confidence in the potential of Vertical's VX4 aircraft, including its commercial viability, certification path, and delivery roadmap. Bristow will leverage its global operational footprint, including multiple Air Operator Certificates (AOCs) and Bristow's global MRO network approvals, to offer fully managed operations for Vertical's current and future customers. Target customers include airlines, logistics operators and rescue services – sectors where Bristow has over seven decades of mission-critical experience across the world. As part of the strategic partnership, the companies will harmonize their respective safety management systems and utilize the VX4's cloud-connected architecture to deliver predictive maintenance, enhanced reliability, and data-driven fleet insights. The companies are also exploring Maintenance, Repair and Overhaul (MRO) services, including battery swapping and field maintenance solutions This agreement is a key enabler of Vertical's Flightpath 2030 strategy - its roadmap to delivering scalable, certified, and commercially viable eVTOL operations globally. It also builds on Vertical's recent completion of the first-ever wingborne flight of a winged eVTOL in European open airspace - a critical step toward certification and commercial launch that reflects growing regulatory confidence in the capabilities of the VX4.

***** 17 July 2025 – Vertical Aerospace (Vertical) (NYSE: EVTL) (“Vertical” or the “Company”), a global aerospace and technology company that is pioneering electric aviation, announced that it completed the world's first airport to airport piloted flight by a full-scale, winged tiltrotor eVTOL designed for commercial service. Following Flight Conditions and Permit to Fly approvals from the UK Civil Aviation Authority (CAA), the VX4 prototype flew to the Royal International Air Tattoo (RIAT), the world's largest military air show, where it was on display from 18-20 July. Inaugural airport to airport flight On Wednesday 16 July, the piloted VX4 prototype flew 17 miles from Vertical's Flight Test Centre at Cotswold Airport to RAF Fairford, a Royal Air Force station which is used by the United States Airforce, reaching speeds of 115mph and an altitude of 1800ft. The flight marked the aircraft's first landing at a public location. The inaugural flight, witnessed by a few thousand aircraft enthusiasts, showcases integration with real-world airport operations and builds momentum toward certified deployment. Vertical has c.1,500 pre-orders of the VX4, with customers across four continents, including American Airlines, Japan Airlines, GOL and Bristow. Certain customer obligations are expected to be fulfilled via third-party agreements. Headquartered in Bristol, the epicentre of the UK's aerospace industry, Vertical's experienced leadership team comes from top tier automotive and aerospace companies such as Rolls-Royce, Airbus, GM and Leonardo. Together they have previously certified and supported over 30 different civil and military aircraft and propulsion systems.

***** 4 August 2025 – Vertical Aerospace (“Vertical”) (NYSE: EVTL), a global aerospace and technology company that is pioneering electric aviation, announced a long-term strategic partnership with Aciturri Aerostructures (“Aciturri”), a leading global aerostructures supplier, to build the airframe for Vertical’s electric and hybrid-electric vertical take-off and landing (eVTOL) aircraft, the VX4. Under the partnership agreement, Aciturri will supply the entire airframe, including the wing, empennage, pylons and fuselage, of both the pre-production and, subject to certification, certified VX4 that will enter into service. In addition, Aciturri will also have engineering responsibility for several structural components and will provide concurrent manufacturing engineering for the airframe programme, providing the conditions for the VX4 to be built efficiently, reliably, and at scale. Aciturri brings nearly 50 years of experience in commercial aircraft programs, including the design and manufacturing of major airframe components for Airbus, Boeing, and Embraer, including the A320, B737 and Embraer KC-390, as well as proven experience developing airframes for eVTOL programs, such as those for Eve Air Mobility and Lilium. By combining the expertise of Vertical’s engineering team with Aciturri’s proven track record in high-quality aerospace manufacturing, this partnership continues Vertical’s progress towards certification and scalable production of the VX4.

VOLTAERO – 5 June 2025 – VoltAero unveiled its HPU 210 aircraft powertrain, which brings the company’s patented hybrid-electric propulsion technology to propeller-driven airplanes in the homebuilt, kit-built and very light aircraft categories. Displayed for the first time on VoltAero’s exhibit stand at France Air Expo in Lyon, France, the HPU 210 hybrid power unit (HPU) combines a high-performance thermal engine with an advanced electric motor to provide revolutionary "push-to-perform" functionality that boosts power by 40 percent – enabling safer, more efficient and enhanced flight operations. “With the HPU 210, a new category of airplanes will benefit from the patented, proven hybrid propulsion technology pioneered by VoltAero for our Cassio family of regional aircraft, which are now advancing into their pre-production phase,” said Jean Botti, VoltAero’s CEO & Chief Technology Officer. “We’ve validated our hybrid propulsion architecture on our in-house Cassio S flying testbed, which has logged more than 185 flight hours and flown approximately 25,000 kilometres in a full range of operating conditions.” The HPU 210 is equipped with Kawasaki’s H2SX thermal engine – which provides maximum power of 150 kW, along with a 60-kW electric motor. In typical operation, the thermal engine delivers baseline propulsive power, while the electric motor kicks in during high-power demand situations, resulting in shorter take-off distances, enhanced obstacle clearance and significantly increased cruise speeds. The supercharged H2SX is derived from its utilization on Kawasaki’s iconic Ninja H2 SX sport motorcycle, tailoring this proven high performance, four-cylinder in-line engine for airplane applications. It uses electronic fuel injection and has an estimated TBO (time between overhaul) of 1,500 hours. In VoltAero’s HPU 210 configuration, the hybrid-electric propulsion unit is controlled by a single throttle – with the thermal engine generating the power from zero to 70 percent, and the additional boost power delivered by the electric motor and its battery. With fuel consumption as low as 38 litres per hour at cruise settings, the HPU 210 runs on aviation gasoline (AVGAS), biofuel (such as the E85 ethanol-gasoline blend) and standard unleaded automotive fuel – allowing operators to optimize their running costs and carbon footprint. The HPU 210 will be supplied by VoltAero as a turnkey solution, with the kit including a complete powertrain unit composed of the thermal engine, electric motor, gearbox and electronic control unit. A bench test campaign with the HPU 210 has been performed at VoltAero’s partner, AKIRA, in southern France. VoltAero will initiate HPU 210 production at the company’s purpose-built Rochefort Airport industrial facility in France’s Nouvelle-Aquitaine Region, where its Cassio family of regional aircraft also will be assembled. Deliveries of HPU 210s are targeted to begin late 2026.

***** 2 July 2025 – The French pioneer in electric-hybrid aviation and developer of the Cassio aircraft family, signed a Letter of Intent (LOI) with SEDC Energy (SEDCE) of Malaysia and France’s ACI Groupe, marking a major step toward establishing a regional hybrid-electric aircraft assembly facility and innovation centre in the Malaysian state of Sarawak. As part of this agreement, SEDCE and ACI Groupe have expressed their interest in acquiring an equity stake in VoltAero and becoming a strategic

investor. The investment forms the foundation of a broader strategic partnership aimed at supporting clean aviation development across the Asia-Pacific region. The agreement outlines a shared vision to create a state-of-the-art assembly centre in Sarawak for VoltAero's Cassio aircraft, which utilizes electric-hybrid propulsion for safe, quiet, efficient and eco-friendly regional transportation, as well as for pilot training. Key elements of the proposed collaboration include: Establishment of a Cassio aircraft assembly facility in Sarawak; Training of local technicians and engineers, both in France and Malaysia; Creation of a pilot training academy with flight simulator to support the use of Cassio aircraft in the growth of eco-efficient regional aviation; Technology transfer and local capability development, including final assembly line support and delivery operations; Manufacturing and distribution rights for the Cassio aircraft in the Asia-Pacific region granted to the SEDCE-ACI Groupe joint venture; Deployment of mobile charging solutions at regional airports and demonstration flights to build public and stakeholder awareness in electric-hybrid aviation; Development of local supply chains to support aircraft production, with the ACI Groupe playing a lead role in the project's early stages; Establishment of local MRO (maintenance, repair, and overhaul) capabilities for electric aircraft; and Joint development in hydrogen propulsion and sustainable fuels (SAF, biofuels) in partnership with strategic collaborators. VoltAero's Cassio electric-hybrid aircraft family is being developed as a highly capable and reliable product line for regional commercial operators, air taxi/charter companies, private owners, as well as in utility-category service for cargo, postal delivery and medical evacuation (Medevac) applications. It will be produced in three versions: the Cassio 330 with up to five seats; the Cassio 480 with six seats; and the 10-12-seat Cassio 600.

WISK AERO – 20 May 2025 – Wisk Aero, a leading Advanced Air Mobility (AAM) company and developer of the first all-electric, self-flying air taxi in the U.S., announced it has entered into a new five-year Non-Reimbursable Space Act Agreement (NRSAA) with NASA. This agreement focuses on critical research led by NASA's Air Traffic Management Exploration (ATM-X) project aimed at advancing autonomous aircraft under Instrument Flight Rules (IFR) in the National Airspace System (NAS). As an autonomous electric vertical take-off and landing (eVTOL) air taxi, Wisk is working with NASA to help define the industry standards that will support the introduction of autonomous aircraft in the NAS. This research will help regulators consider future flight procedures and capabilities to accelerate U.S. leadership in automated aviation technology. To initiate early work under this annex, the Wisk and NASA teams held a workshop last month at the Mike Monroney Aeronautical Centre in Oklahoma City. The teams discussed how instrument flight procedures and advanced technologies would work hand-in-hand to enable safe and efficient autonomous passenger flight. Over the course of the five-year agreement, Wisk and NASA will continue to conduct the research testing necessary to inform requirements and procedures for future operations.

***** 9 June 2025 – Wisk Aero, a leading Advanced Air Mobility (AAM) company and developer of the first all-electric, self-flying air taxi in the USA, announced that SkyGrid, an AAM Third-Party Service Provider (TSP), will become a subsidiary of Wisk. Through their strategic alignment, Wisk and SkyGrid will work together to address the critical challenges necessary for expanding safe, efficient, and autonomous flight and collaborate on their shared goal of bringing Wisk's Generation 6 aircraft to market. Wisk, a wholly-owned subsidiary of Boeing, is currently progressing through Type Certification with the Federal Aviation Administration (FAA) for its Generation 6 autonomous aircraft. SkyGrid will support Wisk's future operations with tailored digital solutions that enhance real-time situational awareness, seamless airspace integration, and advanced decision-making. These capabilities not only enable safe operations but are essential for scaling autonomous aviation as demand continues to grow. This collaboration will be instrumental in enabling Automated Flight Rules, a crucial component for the safe and efficient integration of autonomous aircraft into the national airspace. SkyGrid, with its aircraft-agnostic platform, will continue to support a targeted and strategic external customer base across airspace integration, autonomous aviation, and Air Traffic Management (ATM) automation. By leveraging its advanced technology and expertise, SkyGrid enables scalable, interoperable solutions that serve a wide range of vehicle types and mission profiles. The future of autonomous flight demands

collaboration across the industry, from regulators and research institutions to stakeholders globally. SkyGrid and Wisk are working together to advance autonomy through the development of future airspace operations, global deployment opportunities, and sustained testing and operational validation. This partnership helps ensure that advancements in AAM are practical, scalable, and responsive to the evolving needs of the industry.

***** 13 August 2025 – Wisk Aero, a leading developer of autonomous, all-electric, vertical take-off and landing (eVTOL) aircraft, and Signature Aviation, the world's largest network of private aviation terminals, announced the signing of a Memorandum of Understanding (MOU). This partnership marks a significant step forward to proactively develop the infrastructure and operational framework for integrating autonomous Advanced Air Mobility (AAM) operations across Signature Aviation's global network. This network includes locations in Wisk's U.S. launch markets: Houston, Los Angeles, and Miami. The collaboration includes strategic planning efforts to identify and assess the feasibility of vertiport development locations compatible with Wisk's autonomous AAM operations—a crucial part of planning for autonomy now. This includes conducting detailed exercises to evaluate the commercial, financial, regulatory, technical, and operational processes required to enable Wisk's autonomous operations at specific Signature Aviation locations. As a tangible first step, Wisk and Signature Aviation have already initiated a project at Signature Aviation's facilities at Ellington Airport (EFD) in Houston, Texas. This work focuses on developing vertiport concepts, and defining potential layouts, operational workflows, and infrastructure requirements, including for Wisk's Gen 6 aircraft and passenger experience. The partnership with Signature will also establish a framework for potential future commercial agreements. The work at EFD represents further expansion of Wisk's presence in Texas and collaboration with the Houston Airport System and City of Sugar Land.

ZEROAVIA – 15 July 2025 – ZeroAvia and Horizon Aircraft, an advanced aerospace engineering company and developer of one of the world's first hybrid eVTOL (electric Vertical Take-Off and Landing) aircraft announced plans to work together on developing regional hydrogen-electric VTOL air travel. Together, the companies will cooperate on exploring ZeroAvia's ZA600 hydrogen-electric powertrain for Horizon Aircraft's Cavorite X7 eVTOL. The Cavorite X7's unique fan-in-wing design incorporates 14 lift fans providing the thrust for vertical take-off, with sliding panels which hide the fans as the aircraft transitions from hover to wing-borne flight and flies like a normal plane. For landing, it can use a normal runway, or the fans can be deployed to touchdown on a helipad, or an area the size of a tennis court. Horizon Aircraft has already performed untethered flight tests of a large-scale prototype, including demonstrating hover modes and transition to wing-borne flight. The company has received backing from the U.S. Department of Defense and approvals for flight testing from the Canadian regulator. As well as investigating the integration of ZeroAvia's powertrain, the partnership will accelerate research into the necessary infrastructure and certification guidelines to unlock a zero-emission pathway for Horizon Aircraft.

UNMANNED AERIAL VEHICLES (UAV) NEWS

BOEING SPACE – 28 July 2025 – The Boeing [NYSE: BA]-built X-37B Orbital Test Vehicle (OTV) is preparing to launch its eighth mission (OTV-8) from Florida's Space Coast, with lift-off scheduled no earlier than August 21. This milestone comes less than six months after the successful completion of OTV-7. "With each successive flight, the X-37B has demonstrated adaptability and flexibility by hosting diverse experiments and pioneering new orbital regimes," said Michelle Parker, vice president of Boeing Space Mission Systems. "This mission continues that legacy by fielding cutting-edge technologies that advance our nation's space capability and improve the resilience of future architectures." OTV-8 will fly with a service module, expanding capacity for experiments and opening new opportunities for mission partners, which include the Air Force Research Laboratory and the Defence Innovation Unit. The mission will host demonstrations of high-bandwidth inter-satellite laser communications technologies, as well as the highest performing quantum inertial sensor ever tested in

space. The U.S. Space Force will leverage insights from this mission to inform future space architectures. "OTV-8's laser communications demonstration will mark an important step in the U.S. Space Force's ability to leverage commercial space networks as part of proliferated, diversified, and redundant space architectures," said U.S. Space Force Chief of Space Operations, Gen. Chance Saltzman. "In so doing, it will strengthen the resilience, reliability, adaptability, and data transport speeds of our satellite communications architectures." The revolutionary quantum inertial sensor will demonstrate precise positioning, navigation and timing in a GPS-denied environment. Quantum inertial sensors, useful for navigation in deep and cis-lunar space, promise to push the technological frontiers of long-distance space travel and exploration. "OTV 8's quantum inertial sensor demonstration is a welcome step forward for the operational resilience of Guardians in space," said Space Delta 9 Commander Colonel Ramsey Hom. "Whether navigating beyond Earth-based orbits in cis-lunar space or operating in GPS-denied environments, quantum inertial sensing allows for robust navigation capabilities where GPS navigation is not possible. Ultimately, this technology contributes significantly to our thrust within the Fifth Space Operations Squadron and across the Space Force guaranteeing movement and manoeuvrability even in GPS-denied environments." Boeing and Space Force teams are preparing the spaceplane for launch at Boeing's facility at Kennedy Space Centre, Florida. Since its inaugural launch in April 2010, the spaceplane has spent more than 4,200 days in space.

55TH PARIS INTERNATIONAL AIR SHOW 2025 NEWS **LE BOURGET 16 – 22 JUNE 2025**

AIRBUS ALL SECTORS - 11 June 2025 - Ahead of the Paris Air Show, Airbus Helicopters unveiled HTeaming, its brand new modular crewed-uncrewed teaming solution. HTeaming is a range of systems that allows helicopter crews to take full control of Uncrewed Aerial Systems (UAS) in flight. The first version of HTeaming can be used as a standalone solution or integrated into a helicopter mission system. During the Paris Air Show, Airbus Helicopters showcased the standalone solution. It features a tablet for Human-Machine Interface and software to manage the UAS, a modem and four antennas to be installed on the helicopter. The system has been designed to be operated by a standard helicopter crew, with a reduced workload. HTeaming is a modular system, and new features and functions will be developed in the future. The system has already been tested in flight, including in May 2025 with a Spanish Navy [H135](#) helicopter and an Airbus [Flexrotor](#) UAS. More flight trials involving other types of platforms are planned in the upcoming months. "Building on our experience as both a helicopter and UAS manufacturer and our extensive know-how as system integrators, we are offering a system that is both modular and agnostic," said Victor Gerin Roze, Head of UAS at Airbus Helicopters. "HTeaming is a solution that has been developed to be easily integrated on any type of helicopter and to take control of any type of UAS, it will be available for helicopter operators from 2026," he added. "We believe that UAS are force multipliers for helicopters. Using the sensors and effectors of uncrewed systems, rotorcraft crews will be able to conduct their missions more efficiently and in a safer way." Airbus Helicopters has been actively working on crewed-uncrewed teaming in the past years. Multiple flight tests on H135, [H145](#) and [H130](#) with different UAS up to the highest levels of interoperability paved the way to the HTeaming product launch. In parallel to the standalone solution showcased at Paris Air Show, integrated solutions will be incrementally introduced on the Airbus Helicopters product range.

***** 16 June 2025 - At the start of the Paris Air Show 2025, Quantum Systems and Airbus Defence and Space have signed a Memorandum of Understanding (MoU) to deepen their strategic cooperation. Both companies are working together on solutions to seamlessly integrate tactical aerial reconnaissance in particular into modern command and information systems. Strengthening Europe's sovereignty: Airbus and Quantum Systems work on ecosystem for aerial reconnaissance. The focus of these efforts is on quickly and effectively strengthening the capabilities of the armed forces while at the same time ensuring European technological sovereignty. In view of increasing geopolitical uncertainties and accelerated innovation cycles in the defence sector, resilient, interoperable and ready-to-use

airborne surveillance and information systems are to be deployed in the short and medium term. In contrast to other providers with closed system architectures, Quantum Systems and Airbus are deliberately focussing on transparency and interface openness for their AI-supported reconnaissance and impact network. The European user should have full control over the technology, data and further development of the systems. In addition, existing initiatives relating to open interfaces, digital battlefields and forward-looking simulation environments are to be jointly developed further. The user-centred approach is a direct lesson from the developments on the battlefield in Ukraine. Quantum Systems has its own production facility and R&D hub there. Quantum Systems and Airbus form a dynamic and powerful alliance to advance European defence capabilities through their innovation, agility, international reach and deep AI expertise.

***** 16 June 2025 – AviLease, the global aircraft lessor headquartered in the Kingdom of Saudi Arabia, has announced an initial order for 10 A350F freighters and 30 A320neo Family aircraft. The agreement which also foresees a future increase to 22 A350F freighters and 55 A320neo Family aircraft was signed at the 2025 Paris Airshow. “We are delighted to welcome AviLease as Airbus’ latest customer with this significant order for the all new A350F and leading A320neo Family”, said Benoît de Saint-Exupéry, Airbus EVP Sales of the Commercial Aircraft business.”

***** 16 June 2025 – Riyadh Air, the new premium international airline based in Saudi Arabia, has placed a firm order for 25 A350-1000 aircraft. The agreement, which can potentially increase to 50 A350-1000 was signed at the Paris Air Show, with the ceremony attended by H.E Yasir Al-Rumayyan, The Governor of Saudi Arabia's Public Investment Fund (PIF), Christian Scherer, CEO Commercial Aircraft at Airbus and Tony Douglas, CEO of Riyadh Air. Riyadh Air will become the first airline in Saudi Arabia to operate the A350-1000. It also supports Saudi Arabia’s Vision 2030 ambition to reach 300 million air passengers annually by the end of the decade, positioning the country as a global aviation and tourism hub.

***** 16 June 2025 – ANA Holdings (ANAHD) has finalised an agreement by signing a firm order with Airbus for 24 single-aisle A321neo and three A321XLR. The order was announced at the Paris Air Show 2025 during a signing ceremony with Koji Shibata, Representative Director, President and CEO of ANAHD, and Benoît de Saint-Exupéry, Airbus EVP Sales of the Commercial Aircraft business. The order covers 14 additional A321neo for All Nippon Airways (ANA) as well as 10 A321neo and three A321XLR for its group airline Peach Aviation, to upgrade the group’s current fleet. Peach Aviation will become the first Japanese airline to operate the A321XLR, which has the longest range of any single aisle aircraft, flying up to 4,700nm / 8,700 km non-stop. ANA operates 33 A320 Family while Peach Aviation operates 36 A320 Family.

***** 16 June 2025 – LOT Polish Airlines has placed a firm order with Airbus for 20 A220-100s and 20 A220-300s, marking the first time Poland’s national carrier has selected Airbus aircraft as part of its fleet modernisation. The agreement which could foresee a future increase to 84 A220 aircraft was announced at the 2025 Paris Air Show. “Today’s decision is about the future. The Airbus [A220 family](#) aircraft, which will start joining our fleet in 2027, open up new opportunities for development and growth – key pillars of our strategy. These modern, efficient, and passenger-focused aircraft will allow us to compete effectively in the European skies, strengthen our position as the preferred carrier in Central and Eastern Europe, and prepare LOT for its role as a leading airline at the Central Communication Port,” said Michał Fijoł, LOT Executive Officer. “This order for 40 Airbus A220s marks a historic milestone as we officially welcome LOT Polish Airlines into the Airbus family. The A220 Family will be instrumental in LOT’s fleet modernisation and network expansion strategy with the A220-100 and A220-300 being the ideal combination for their needs. We look forward to working hand-in-hand with LOT, leveraging Airbus global expertise to support its renewal program and ensure the A220’s seamless integration,” said Benoît de Saint-Exupéry, Airbus EVP Sales of the Commercial Aircraft business. The A220 aircraft will gradually replace the LOT’s existing regional fleet, offering new possibilities for route development and new destinations thanks to the A220 benefits.

***** 17 June 2025 – Airbus and OCCAR have reached an agreement with the [A400M](#) launch nations to secure production for the programme for the foreseeable future, improve the cost of operations, and jointly develop new capabilities. Through the agreement, France and Spain stated their intention to advance four and three A400M aircraft respectively in their delivery schedule. As key enablers, Airbus has committed to work on operational cost improvements through maintenance optimisation and efficiency measures, and make A400M future developments faster and more cost-effective, enhancing Europe's defence capabilities and ensuring its strategic autonomy in air transport and mobility. Through the agreement, both Airbus and OCCAR will review the industrial status of the programme on a yearly basis, giving the A400M production set-up stability to pursue the evolution of the platform and open export opportunities. Among these new capabilities, Airbus is already looking into developments like standoff jamming, payload increase to 40 tonnes, mothership for remote carriers and firefighting developments that will further widen the A400M applications and are key to the present and future global requirements for both current and future operators.

***** 17 June 2025 – The assembly of the first SIRTAP prototype - Airbus' high-performance tactical uncrewed aerial system - has concluded and the aircraft is ready to start the ground-tests campaign at the Airbus Defence and Space facilities in Getafe, Spain. The ground testing - comprising structural evaluations, main-systems components and software testing - is due to take place over the next months and will finish with the maiden flight, scheduled by the end of 2025 at Spain's National Institute of Aerospace Technology's (INTA's) Unmanned Systems Test Centre (CEUS) in Huelva, south-west Spain. The subsequent SIRTAP flight-test campaign at CEUS will run throughout 2026 and will be essential in obtaining the airworthiness type certification and ensure that the aircraft meets the highest safety and performance standards, leading to the delivery of the first system to Spain in 2027. In November 2023, the Spanish Ministry of Defence acquired nine systems, each consisting of three remotely-piloted aircraft and a ground-control station. A total of 27 drones and nine ground-control stations will reinforce the tactical capabilities of the Spanish Armed Forces. In addition, Airbus Defence and Space will supply two simulators for training Spanish operators, having already passed the Critical Design Review, which marks the completion of their architecture and design. SIRTAP represents a strategic commitment to innovation and national industrial collaboration, while offering an exportable platform thanks to its ITAR-free design. Its development and potential evolution towards different versions, such as the naval version or weapons integration, will also contribute to strengthening industrial capabilities in the field of remotely-piloted vehicles.

***** 17 June 2025 – Airbus and Critical Software have signed a Letter of Intent to create a joint undertaking focused on the development of embedded software for aerospace applications. The initiative aims to combine the companies' respective capabilities in designing and delivering safety-critical and certifiable software across multiple domains, including avionics, cabin and connectivity systems for current and future aircraft. The objective is to secure long-term embedded software development expertise, aligned with the growing complexity and digitalisation of aerospace systems. The potential new structure, which is subject to further assessment and regulatory approvals, would bring together Airbus' aerospace expertise with Critical Software's deep experience in embedded and safety-critical software engineering. Founded in 1998, Critical Software is an international technology company that develops software and provides engineering services for critical and reliable systems. We help organisations ensure the safety, mission success, and business continuity of their operations across sectors including space, aviation, energy, defence, finance, medical devices, and transportation. With over 1,400 employees across offices in Portugal, the United Kingdom, Germany and the United States of America, Critical Software is among the few technology companies worldwide with both agile and waterfall development processes appraised at CMMI® Level 5. As a certified Benefit Corporation, we are committed to sustainability, social and environmental responsibility, and transparent business practices that serve the common good.

***** 17 June 2025 - Vietjet, Vietnam's largest private airline, has signed a Memorandum of Understanding (MoU) with Airbus covering a major new order for 100 single-aisle A321neo aircraft, with

the potential to add another 50 in the future. The agreement was signed during the Paris Air Show by Vietjet CEO Dinh Viet Phuong and Benoît de Saint-Exupéry, Airbus EVP Sales of the Commercial Aircraft business. “Our latest agreement comes just weeks after the airline placed an additional order for A330neo widebody aircraft,” said Benoît de Saint-Exupéry (See Civil Aviation News above for the A330neo order details)

***** 17 June 2025 – Sébastien Lecornu, the French Minister for the Armed Forces has signed a framework agreement with Bruno Even, CEO of Airbus Helicopters and Marie-Laure Bourgeois, Executive Vice President Sales & Marketing of Naval Group for the future acquisition of the Systèmes de Drone Aérien pour la Marine (SDAM: uncrewed aerial systems for the Navy). The agreement also paves the way for cooperation with other nations via government-to-government agreements. Each SDAM will feature an Airbus VSR700 [uncrewed aerial system \(UAS\)](#), operated with Naval Group's Steeris Mission System. Naval Group is also responsible for integrating the SDAMs onto French Navy frigates. As a result of 15 years of R&D experimentation and development, Steeris® MS is a sea proven solution designed for naval combat system integration. The framework agreement lays the groundwork for inclusion of further partner nations into the programme. Other nations across the world have been officially invited by the French Armament General Directorate (DGA) to join the programme. Through a government-to-government contract they will be able to order the system in a configuration similar to the one selected by the DGA for the French Navy. The serial VSR700s that will be delivered to the French Navy will be equipped for surveillance and intelligence missions, like the VSR700 prototypes that have been tested so far to develop the SDAM. This configuration includes a radar, an electro-optical system and an Automatic Identification System (AIS) receiver. The VSR700 has been developed to both take off and land automatically from a navy vessel in rough sea conditions, in a dense electromagnetic environment while carrying three sensors and flying for more than eight hours.

***** 18 June 2025 – Avolon, a leading global aviation finance company, has agreed to lease 10 Airbus A321neos to AJet, the low-cost carrier subsidiary of Turkish Airlines, the national flag carrier airline of Türkiye. The agreement was marked by a ceremony at the Paris Air Show, and the new aircraft are scheduled to be delivered in 2027. The aircraft will support AJet's fleet renewal and network expansion strategy. AJet currently operates 92 aircraft flying to 100 destinations in Türkiye, the Middle East, Europe, North Africa and CIS. Avolon has 140 A320neo family aircraft in its delivered fleet, and 294 A320neo family aircraft in its orderbook. These aircraft deliver 20% lower fuel burn, CO2 emissions and 50% noise reduction compared to previous-generation Airbus A320 aircraft.

***** 18 June 2025 – Singapore's Defence Science and Technology Agency (DSTA) has signed an agreement with Airbus Helicopters on crewed-uncrewed teaming capabilities with the [H225M](#) Medium Lift helicopter operated by the Republic of Singapore Air Force (RSAF) and Airbus Helicopters' [Flexrotor uncrewed aerial system \(UAS\)](#). The partnership aims to explore how crewed-uncrewed teaming can enhance situational awareness and improve mission outcomes through a flight demonstration. “Crewed-uncrewed teaming offers the great potential to support more effective air operations in complex environments. Working with Airbus Helicopters, we will be able to combine our engineering expertise to unlock new possibilities in helicopter-drone integration. This synergistic combination of manned platforms and autonomous systems will be a true force multiplier,” said DSTA's Chief Executive Mr Ng Chad-Son. “The collaboration between helicopters and UAS is a revolution in how we approach mission effectiveness. Synergising the strengths of highly skilled pilots with the advanced capabilities of uncrewed systems unlocks unprecedented operational flexibility,” said Bruno Even, CEO of Airbus Helicopters. “Working with operators to mature these technologies and test our solutions with real life demonstrations is very important,” he explained. “The H225M is a proven platform which has been tailored for complex missions like search and rescue by night in rough weather conditions,” he added. “The Republic of Singapore Air Force has demonstrated on multiple occasions that it masters the capabilities of this aircraft. I am sure that by working with Singapore's DSTA and the RSAF we will be able to demonstrate the added value of teaming and how it can further extend the

capabilities of the H225M.” Airbus’ brand new crewed-uncrewed teaming system, HTeaming, will be integrated on board the RSAF’s H225M, allowing its crew to take full control of the Flexrotor. The operational demonstration will be set up to show the efficiency of Airbus’ teaming solution and the added value of cooperation between crewed helicopters and uncrewed aerial systems.

***** 18 June 2025 – MNG Airlines (MNGA), a global logistics provider and e-commerce enabler based in Türkiye, has become the latest carrier to commit to the all-new A350F, following the signature of a Memorandum of Understanding (MoU) for two aircraft. The A350F will become a central element in MNG’s future fleet, bringing all the benefits of an all-new freighter to the airline’s operations.

Engineered as the world’s most advanced freighter aircraft, the [A350F](#) is designed to meet the evolving needs of the global air cargo market. Currently under development, it will carry up to 111 tonnes with a range of 8,700 km. Powered by Rolls-Royce Trent XWB-97 engines, it will offer up to 40% reduction in fuel consumption and CO₂ emissions compared to previous generation aircraft. Made of over 70% advanced materials, the A350F will be 46 tonnes lighter than competitors and will feature the industry’s largest main deck cargo door. It is the only freighter fully meeting ICAO’s 2027 CO₂ standards and by the time it enters service it will be 50% [SAF](#) capable, with a target for 100% by 2030.

***** 18 June 2025 – Australian aerospace start-up Drone Forge and Airbus Helicopters have signed an agreement to purchase six [Flexrotor](#) uncrewed aerial systems (UAS) comprising 17 aircraft, making it the single largest order for the Flexrotor to date. The mission-ready Flexrotor systems will be configured to meet a broad range of operational requirements in the Asia-Pacific region, spanning littoral surveillance and high-altitude inland missions, to infrastructure monitoring and maritime environment assessment. Each UAS will feature a heavy fuel engine optimised for maritime operations, ensuring greater safety, fuel availability, and interoperability with naval assets. It will also incorporate Starlink connectivity, enabling beyond-line-of-sight operations and real-time situational awareness. Additionally, the Flexrotor will be equipped with PT-6 imaging technology, providing stabilised, high-resolution intelligence, surveillance and reconnaissance capabilities for efficient wide-area maritime monitoring. The agreement followed closely from a Letter of Intent (LOI) signed recently between Airbus and Drone Forge, where the two companies collaborate on the deployment and operational integration of the Flexrotor UAS.

***** 18 June 2025 – Egyptair has disclosed a firm order for an additional six A350-900s as part of its expansion strategy to meet growing demand for air travel. The agreement takes the airline’s total order for the type to 16 A350-900. “We are continuously working to modernise our fleet and deliver a more comfortable and optimised travel experience. This collaboration with Airbus builds on a long-standing relationship that spans decades, marked by multiple successful deals and strategic partnerships in the aviation sector. Today’s announcement reflects our commitment to integrating the next-generation aircraft into our fleet. It will enable us to meet rising demand for long-haul travel, support our network expansion plans over the next five years, and contribute to Egypt’s broader efforts to promote more sustainable air transport.” said Egyptair Chairman and CEO Captain Ahmed Adel.

***** 18 June 2025 – Airbus Helicopters and Leonardo are joining forces to carry out an architecture study to define the basis of the [NH90](#) long-term evolution, known as Block 2, responding to a request from NAHEMA (NATO Helicopter Management Agency). The Block 2 upgrade will include key structural improvements to the aircraft such as modular avionics, greater configuration commonality, improved maintenance and performance, as well as new capabilities in the field of collaborative combat, connectivity and crewed-uncrewed teaming. The study, which is expected to be contracted with NAHEMA before the end of the year, should allow nations to decide the next steps for the Block 2 evolution in a timeframe coherent with other ongoing studies on next-generation capabilities and technologies. The teaming between the two manufacturers stems also from the Memorandum of Understanding signed between the two partners in July 2024, with the ultimate goal to perform an extensive analysis of the NH90 helicopter programme status and explore future potential solutions for its evolution.

***** 18 June 2025 – Airbus and MTU Aero Engines have signed a Memorandum of Understanding (MoU) to progress together on hydrogen fuel cell propulsion, a promising and critical technology to decarbonise aviation. This MoU was signed today during the 55th Paris Airshow by Bruno Ficheteux, Airbus' Head of Future Programmes and Dr. Stefan Weber, MTU's SVP Engineering and Technology. The partnership draws on the combined expertise of Airbus, a leading aircraft manufacturer and pioneer in hydrogen-powered aviation through its ZEROe project, and MTU Aero Engines, a globally recognised engine expert for commercial and military aircraft. It follows Airbus' decision to focus its research effort on a fully electric, hydrogen-powered aircraft with a fuel cell engine, a field in which MTU has developed recognised expertise through its Flying Fuel Cell concept. The agreement sets out a three-step roadmap for the development of a hydrogen-powered fuel cell engine suitable for the commercial aviation market. The first step is to mature the technological building blocks essential for the engine through joint research projects, such as Clean Aviation. The second step will involve aligning the two partners' R&T roadmaps on hydrogen technologies. The result of these joint explorations then would allow us to consider a third step towards the development of a fuel-cell engine for a hydrogen powered aircraft.

***** 18 June 2025 – The Norwegian Air Ambulance and Airbus have signed a frame contract for up to eight H145 helicopters, including the firm acquisition of two helicopters. Norwegian Air Ambulance operates all HEMS bases in Norway relying mainly on a fleet of 20 Airbus [H135](#) and H145 helicopters. The organisation's parent company, the Norwegian Air Ambulance Foundation, was the first operator in the world to take delivery of a five-bladed H145 in 2020. The latest version of Airbus' best-selling helicopter, the light twin-engine H145, adds a new, innovative five-bladed rotor to the multi-mission aircraft, increasing the useful load of the helicopter by 150kg. The simplicity of the new bearingless main rotor design also eases maintenance operations, further improving the benchmark serviceability and reliability of the H145, while improving ride comfort for both passengers and crew.

***** 18 June 2025 – STARLUX Airlines of Taiwan has signed a firm order with Airbus for the purchase of ten additional A350-1000 aircraft. The agreement was signed at the Paris Airshow by STARLUX Airlines CEO Glenn Chai and Benoît de Saint-Exupéry, Airbus EVP Sales of the Commercial Aircraft business. STARLUX Airlines already operates an all-Airbus fleet of 28 aircraft including the A350-900, the A330neo and the A321neo. The Taiwanese airline has on order 30 aircraft including the A350F freighters and A350-1000.

ATR – 16 June 2025 – ATR and Pratt & Whitney Canada announced their intent to collaborate on the development of advanced propulsion technology for regional turboprop aircraft, shaping the future of low-emission regional aviation. This collaboration aims to leverage and extend the industry-leading performance of ATR aircraft equipped with Pratt & Whitney Canada [PW127XT](#) engines and explore technologies for the next-generation aircraft, including ATR's 'EVO' concept. Pratt & Whitney is an RTX (NYSE: RTX) business. Building on the proven success of the PW127XT, the companies will explore a range of technologies to further increase the efficiency, performance and operating economics of regional turboprop engines, focusing on: improving thermal efficiency to further reduce fuel burn; applying advanced materials for improving engine durability and reliability to reduce maintenance costs; and refining aircraft aerodynamics by optimising engine, nacelle and aircraft integration. In addition, ATR and Pratt & Whitney Canada will explore the disruptive potential of hybrid-electric propulsion as part of the feasibility study for ATR's next-generation concept, known as ATR 'EVO'. The objective is to leverage the combined expertise of both companies to further enhance efficiency and performance of next generation aircraft by applying hybrid-electric propulsion and electrified aircraft technologies. Today, approximately 1,300 Pratt & Whitney Canada-powered ATR aircraft are in service around the world, including over 60 powered by the latest engine model, the PW127XT-M. Since entering service in 2022, PW127XT-M engines have accumulated more than 300,000 flying hours and delivered 40% improved time on wing, 20% reduced maintenance costs and at least 3% improved fuel efficiency.

***** 18 June 2025 – ATR, the world’s leading manufacturer of regional aircraft, unveiled a series of announcements highlighting its continued growth, customer-driven strategic initiatives, and commitment to a more efficient, lower-emission future for regional aviation. With 30 new commitments recorded in the first half of 2025, including 19 ATR 72-600s from Uni AIR and 11 ATR 72-600s from two undisclosed customers, ATR celebrates a major milestone of 1,900 aircraft sold since the beginning of the programme. “Momentum around ATR aircraft is strong, with the largest airline order since 2017” said Nathalie Tarnaud Laude, Chief Executive Officer of ATR. “This milestone of 1,900 aircraft sold since the beginning of the programme is a clear vote of confidence from our customers. Our aircraft continue to prove itself as a compelling solution for regional air mobility, offering the right mix of performance, efficiency and reliability, that our customers demand.” To support the predicted demand, ATR continues to evolve with product enhancements that will further reduce direct maintenance costs, improve aircraft availability, and boost profitability for operators. This ensures ATR aircraft remain competitive, cost-effective, and reliable, supporting airlines as they navigate a complex and evolving market. Building on its collaboration with RTX’s Pratt & Whitney Canada to advance next-generation propulsion, ATR continues to drive efficiency and sustainability in regional aviation. This leadership is reinforced with a significant regulatory milestone: EASA’s CS-CO2 certification, based on ICAO’s stringent CO₂ efficiency standard. The ATR 72-600 outperformed regulatory requirements, delivering an impressive 20% margin beyond the “new type” required criteria, setting the benchmark for fuel efficiency and sustainability. “This certification is not just a recognition of ATR’s commitment—it is proof that we are ahead of the curve. Sustainability is our pride, our competitive edge, and the foundation of every innovation we bring to market,” added Nathalie Tarnaud Laude. “We have won new orders specifically because of the sustainability credentials of our aircraft.” ATR also announced a new Memorandum of Understanding with French SAF aggregator ATOBA Energy, reinforcing its commitment to accelerating SAF adoption in regional aviation. The initiative aims to simplify SAF access for ATR operators, particularly those without direct SAF supply options. Key focus areas include the exploration of physical delivery solutions to streamline access, technical and regulatory support for seamless SAF integration, and mass balance models, allowing airlines to benefit from SAF’s environmental advantages without needing direct physical access. “We were the first to fly a commercial aircraft with 100% SAF in both engines back in June 2022, and now we are taking the next step. We believe it is also our role to facilitate SAF adoption across our operators’ networks,” said Nathalie Tarnaud Laude. As ATR marks the halfway point of 2025, the company remains on track, confident, and forward-looking. “Our customers’ success is our success. For ATR to remain competitive, our operators must be competitive and profitable—that is why we continue to invest, innovate, and lead”, concluded Nathalie Tarnaud Laude.

***** 18 June 2025 – Air Tahiti, the leading inter-island carrier of French Polynesia, has selected the ‘ATR HighLine All-Business Class cabin interior for one of its four newly ordered ATR 72-600 aircraft. This marks the launch by Air Tahiti of a unique VIP service to start in the second half of 2026, that will serve some of the most iconic destinations in the world, the island of Bora Bora – the Pearl of the Pacific – and Raiatea. As part of ATR’s new collection of high-end cabin interiors, ‘ATR HighLine’ – which offers configurations ranging from dual-class to VIP layouts – this new cabin will provide a VIP atmosphere featuring an open, executive-style ceiling and 26 individual business-class seats in a 1-by-1 configuration. Specifically designed by Geven for ATR, the ‘ETEREA’ business seat will deliver exceptional comfort with generous personal space (width of 21.6 inches), extended legroom (seat pitch of 39 inches), deep recline (7 inches), a personal side console, dedicated stowage, USB A+C ports, direct aisle access and direct window views. This new configuration is specifically designed to meet the growing demand for premium travels, particularly to iconic destinations such as Bora Bora. With this announcement, Air Tahiti joins Berjaya Air from Malaysia in selecting the ATR HighLine All-Business Class interior, confirming the demand for both high-end and low-emission regional aviation, a market that ATR is ideally positioned to capture.

***** 18 June 2025 – ATR, the world’s leading manufacturer of regional aircraft announced that JSX intends to begin ATR operations in late 2025. The Texas-based, award-winning public charter air carrier will lease two ATR 42-600s to expand its hop-on service, reaching more private terminals, Fixed Base Operators, and underserved airports across the United States. The ATR operations will be supported by a comprehensive ATR Global Maintenance Agreement to maximise aircraft availability and reliability. Committed to offering safe, seamless transportation for all, JSX will offer its customers a premium configuration that is part of the ATR HighLine cabin collection, featuring a spacious interior with plans to certify and install Starlink high-speed internet connectivity. The aircraft will be fit with 30 premium seats, offering business class legroom, complementary cocktails and gourmet snacks inflight. This announcement charts future growth for both JSX and ATR, with a Letter of Intent for 15+10 new ATR HighLine-equipped aircraft – either ATR 42-600s with 30 premium seats or All-Business Class ATR 72-600s with 30 seats. This partnership marks ATR’s entry into the United States’ robust public charter market, opening pathways to new route opportunities with industry-leading airfield performance, quieter propulsion, and lower, more efficient operating costs. “The ATR -600 series will bring over 1,000 new airports into reach for JSX, expanding access to reliable public charter flights across the great United States. Many of these airports were, until now, reserved only for those who had the means to fly private,” says **Alex Wilcox, JSX Chief Executive Officer**. “I am confident that our customers will love the ATR product, not just for the variety of new routes it allows JSX to operate, but also for its quiet cabin and comfortable seating. When paired with our award-winning JSX hospitality, the addition of the ATR marks an innovative step forward in our company’s unyielding mission to increase the safety, speed, and convenience of air travel that moves our country forward.”

BLUE SPIRIT AERO – Blue Spirit Aero’s new hydrogen-powered Dragonfly (F-WBSA) made its first appearance on the ground at the Paris air show. The French start up shows how rapidly the light trainer’s development programme is progressing, according to Florian Pasquet, Blue Spirit’s head of structure and design. He also stated that the Toulouse-based company recently started taxi-testing and hydrogen gas refuelling with the demonstrator. Flight-testing is expected to begin later this year or in the first quarter of 2026. The Dragonfly has a distributed-electric propulsion with 12 powertrains that they call pods, and each pod has its own storage of hydrogen. The pods are independent from each another, meaning that any problem with a pod, they are easily replaced and refilled for fast turnaround times. There are a dozen wing-mounted propellers that provide an effect in which air flow is accelerated over the aircraft’s wings, allowing for short take-off capabilities. Blue Spirit is currently focusing on the pilot training market but is hoping to introduce a six-seat version that will be aimed at the regional air mobility sector and eventually could possibly be developed to a 19-seat aircraft.

BOEING ALL SECTORS – (PART) ARTICLE CREDIT: AVIATION A2Z – Boeing arrived at the 2025 Paris Air Show amid signs of corporate recovery and strong order momentum. But a tragic crash involving an [Air India \(AI\)](#) Boeing 787-8 (VT-ANB) from Ahmedabad (AMD) to London (LHR) on June 12 cast a long shadow over the event. The crash killed 241 of 242 people onboard and a number on the ground, which led Boeing to scale back its presence at the show. While the cause remains under investigation, the incident raised fresh concerns about the company’s path to recovery. Until the Air India 787 crash, Boeing had planned to showcase major recovery strides, including large orders, improved production, and leadership stability under new CEO Kelly Ortberg. However, the serious accident just days before the [Paris Air Show](#) led Boeing to adopt a lower-profile strategy, with both its CEO and commercial aircraft chief opting out of attendance. The Indian Aircraft Accident Investigation Bureau (AAIB) began its inquiry, and though the cause may ultimately be unrelated to Boeing’s design or processes, the incident sparked renewed scrutiny of the aircraft maker. It came at a sensitive time as Boeing seeks to rebuild its brand after multiple high-profile safety and production setbacks.

***** 18 June 2025 – Boeing [NYSE: BA] and the Ministry of Transport of the Republic of Angola signed a Memorandum of Strategic Cooperation to explore initiatives aimed at advancing the Angolan aviation sector, in partnership with TAAG Angola Airlines. The Republic of Angola has prioritized the development of the aviation industry to enhance tourism and stimulate economic growth. Signed at the

2025 Paris Air Show, the memorandum outlines several areas of collaboration between Boeing and TAAG Angola Airlines, including efforts to boost operational efficiency through digital transformation, strengthen technical and maintenance capabilities, optimize and expand market and route networks, and support the modernization and growth of the fleet.

BOMBARDIER ALL SECTORS – 16 June 2025 – Bombardier announced that its flagship aircraft, the Global 7500, has set a new speed record on a mission departing from Pierre Elliott Trudeau International Airport in Montreal, and landing at Paris-Le Bourget Airport. The Global 7500, renowned for its unparalleled capabilities, logged another record with a top speed of over 1,000 km/hr during its flight to Paris and completed the record in 5 hours and 30 minutes. This accomplishment came as the Bombardier team was gearing up to host customers at the International Paris Air Show, with the company's presence anchored by Bombardier Defence.

***** 16 June 2025 – On the opening day of the Paris Air Show, Safran and Bombardier Inc. signed a letter of intent to explore new opportunities for collaboration and foster the joint development of innovative, high-performance and reliable technologies for defence. The initiative will enable the two companies to leverage their complementary technological expertise and create a conducive framework for innovation and the rapid industrial scaleup of new solutions. The aerospace sector was identified as a priority by French Prime Minister François Bayrou and Quebec Premier François Legault in a joint statement issued on June 13, highlighting the commitment of their respective governments to strengthening economic ties between Quebec and France.

***** 19 June 2025 – Bombardier announced the commencement of deliveries of three state-of-the-art Challenger 3500 aircraft to airline company Aloula Aviation based in Saudi Arabia. Aloula Aviation will be receiving the first Challenger 3500 aircraft to be registered in Saudi Arabia. The best-selling aircraft was chosen for its spacious cabin, outstanding range and renowned reliability, making it a judicious addition to Aloula Aviation's fleet.

***** 20 June 2025 – Bombardier Defence announced that longtime partner Saab has placed a firm order for two Bombardier Global 6500 aircraft. “Through Bombardier Defence, the Global 6500 aircraft is the go-to strategic asset for governments around the world looking to modernize and strengthen their defence capabilities,” said Eric Martel, President and Chief Executive Officer of Bombardier. “Bombardier Global aircraft are ideally suited for the most demanding missions, with proven flexibility, reliability, power generation, range and ability to operate at high altitudes.” Fixed-wing platforms like Bombardier's Global 6500 aircraft, which flies faster, longer, and higher than legacy airborne sensor platforms, offer a significant advantage to governments and militaries. With a top speed of Mach 0.90 and a maximum range of 6,600 nautical miles (12,223 km), the Bombardier Global 6500 aircraft achieves faster and farther travel. The steep approach certification and advanced wing design of Global aircraft allow access to more locations than with legacy commercial platforms. Leveraging experience derived from a fleet of more than 500 special mission aircraft and an operational track record of over 3 million fleet hours, Bombardier Defence has become the go-to provider of airborne solutions for the most critical missions. The company's Challenger and Global aircraft families represent the ideal solution for missions including urgent humanitarian assistance, Head of State transportation, Maritime Patrol, Search and Rescue, and more. Solutions range from turnkey packages comprising the complete design, building, testing and certification activity, through to specialist engineering support and technical oversight to collaborate on customized services specific to the mission requirements.

COMAC – 16 June 2025 – The opening ceremony of the 55th International Paris Air Show, held at Paris Le Bourget Exhibition Centre, Commercial Aircraft Corporation of China, Ltd. (hereafter referred to as "COMAC") presented mock-ups of C909, C919 and C929 baseline aircraft, and mock-ups of C909 and C919 aircraft derivatives to the public. COMAC signed a Memorandum of Understanding (MOU) on C929 Program Cooperation with SAFRAN and Crane Aerospace & Electronics during the air show. COMAC has always insisted on the principle of being customer centred to provide customers with all-round support and services and ensure the smooth operation of aircraft en-route. Up to now, COMAC has delivered a total of 20 C919 aircraft and 165 C909 aircraft. From the beginning of this year, two

new customers, i.e. Lao Airlines and Vietjet Air, have been gained for C909 aircraft. So far, three Southeast Asian airlines, including TransNusa, have cumulatively operated C909 aircraft in 15 routes in 18 cities. COMAC has actively integrated into the sustainable development process of the global aviation industry and striven to develop "green aircraft". At present, both C909 and C919 aircraft have the capability of conducting commercial operation using Sustainable Aviation Fuel (SAF) with a mixing ratio of up to 50%, which can meet customers' demands for green, low-carbon and environment-friendly usage. COMAC will unwaveringly practice the concept of opening up and cooperation and is looking forward to establishing closer and deeper cooperative relationships with global customers and partners to promote the prosperous development of the civil aviation transportation industry hand in hand and better serve the demands of air travellers for wonderful trips.

DAHER – 18 June 2025 – Daher signed an agreement with the French National Guard that reflects the company's strengthened commitment to national defence and highlights the key role of employee reservists in protecting the country's strategic interests. The signing ceremony – which marks a significant step in the company's strategic direction – occurred during the Paris Air Show at Daher's exhibit stand in the presence of Jérôme Leparoux, the Group's Secretary General. This commitment enables Daher to solidify its goal of expanding the company's activities in the defence sector and enhancing its contribution to French sovereignty. By partnering with the French National Guard, Daher affirms the intention to actively support its reservist employees. This approach is fully aligned with the group's values of solidarity, responsibility and service. It also extends Daher's corporate social responsibility (CSR) efforts by integrating civic engagement and national security as integral components of its social and human policy. As a recognized partner of French and international forces, Daher designs, manufactures, and provides operational support for military equipment. Its areas of expertise include Production of light multi-mission aircraft (TBM and Kodiak), suited for hostile environments; Operational Readiness Maintenance (MCO), including maintenance, training, and logistics; and Manufacturing of aerostructures, tactical shelters, and secure transport solutions for sensitive equipment. Present internationally, Daher offers robust, agile, and tailored solutions for the most demanding operational environments.

***** 25 June 2025 – Daher announced that it has obtained ISO 27001 certification for all of its information systems. This certification was officially awarded during the Paris Air Show in the presence of Yannick Nouel – the Cybersecurity Certification Manager at the French standards organization, AFNOR Certification; and Pascal Laguerre, Daher's Chief Technology Officer. The recognition confirms Daher's commitment to data protection and the continuous improvement of its information security processes. This achievement comes at a time when data security is a critical issue for all companies, particularly in such high-stakes sectors as aerospace and defence. Daher's ISO 27001 certification highlights its expertise in data protection – an asset that directly benefits both clients and partners. This certification also positions Daher ahead of the upcoming PART-IS regulation by the European Union Aviation Safety Agency (EASA), which will become mandatory in October 2025. The new regulation establishes a framework for identifying and managing information security risks that could affect aviation safety. With ISO 27001 in place, Daher has a solid foundation to meet these future requirements.

***** 18 June 2025 – Daher has been selected by the French Defence Procurement Agency (DGA) as one of five companies to develop a MALE (Medium Altitude Long Endurance) drone demonstrator. Announced at the Paris Air Show, this partnership highlights Daher's robust and sustainable industrial capabilities as a recognized French aircraft manufacturer, positioned to produce drones in significant volumes by the end of the decade. The success underscores Daher's growing momentum in the strategic defence and the sovereignty sectors, which accounted for 15.5% of the company's revenue in 2024, totalling €300 million. As part of its call for proposals, the DGA sought responses from approximately 10 European industrial players to develop large MALE drones capable of conducting long-duration operations, including in hostile environments. The initiative aims to complement France's current drone capabilities. The specifications require a remotely piloted flight demonstration and a full

technical specification by the end of 2026, with a goal of achieving an operational sovereign capability by 2030. Leveraging its aircraft manufacturing expertise, Daher is partnering with Thales – which provides the ground station, the ground-to-air command and control data link, and the flight control systems – to deliver a credible and immediately operational “Plug & Fly” solution based on a certified CS 23 (light aviation) platform. Fully compatible with defence electronics systems that are French and ITAR-free, this proven platform provides a robust, reliable, and adaptable foundation. Its versatility allows for both piloted and unmanned operation, ensuring a secure, certified, and gradual application in all types of airspace – including highly populated areas and in hostile environments. The remotely piloted flight demonstration could be achieved in just six months, significantly faster than the 18-month timeframe outlined in the call for proposals.

DASSAULT AVIATION – 17 June 2025 – German operator LUMINAIR (www.fly-luminair.com) announced a fleet expansion at the Paris Air Show. It will add three brand new Falcon 900LX aircraft to be delivered before the end of the year. The charter company obtained its AOC in November 2024. Its founders are industry veterans David Bergold (CEO), Alexander Stevens (COO), Julia Feddern (CXO), and Algernon Trotter. LUMINAIR currently operates three Citation XLS aircraft dedicated to full charter, with broker focused operations. In addition to the Citations and the three Falcon 900LX aircraft, LUMINAIR is committed to a fleet-growth strategy involving multiple aircraft types in the medium and long term. The iconic trijet Falcon 900LX was selected by LUMINAIR as the flagship of its long-range fleet. The aircraft is ultra-quiet and comfortable with a three-zone cabin. It is a proven performer in terms of reliability and safety. From a charter standpoint, it is versatile and can perform many missions efficiently. The Falcon 900LX has trans-Atlantic range, excellent short field performance and is highly fuel-efficient. It has an advanced EASy flight deck and its KA-band SATCOM and WIFI provide continuous high-speed connectivity for passengers and pilots. Trotter commented: “With the acquisition of these aircraft, LUMINAIR will have the youngest and most modern fleet of Falcon 900LX aircraft in the world. We are sure that with our 100% dedicated floating-fleet charter model and our unwavering commitment to our clients on service and reliability, that these aircraft will become a mainstay of Europe’s heavy jet market.” LUMINAIR’s business model is based on high aircraft utilization using highly reliable aircraft. By optimizing utilization, the company presents a strong financial proposition for aircraft investors. Since the beginning of 2025, the LUMINAIR fleet has achieved an impressive 957 flight hours, reaching a total of 168 destinations. Bergold said of LUMINAIR’s business model: “This is a system we developed and refined over more than a decade of experience. We provide our clients with a reliable, customer-focused and operationally robust experience, while providing our aircraft lessors a strong return on investment on asset purchases. We are delighted to bring these superb aircraft to market to diversify our portfolio and cement our position as Europe’s most dynamic business jet operation.”

***** 18 June 2025 – Dassault Aviation and Reliance Infrastructure Ltd subsidiary, Reliance Aerostructure Limited (RAL), announced at the Paris Air Show, the execution of an agreement to manufacture Falcon 2000 LXS Business Executive Jets in India for the Global Market. This is for the first time that Dassault Aviation will manufacture Falcon 2000 jets outside France, positioning India as a strategic global aviation hub. This is an epic moment for India as it joins the elite club of countries manufacturing next-generation business jets after United States, France, Canada and Brazil. For Dassault Aviation, DRAL will become Centre of Excellence (CoE) for Falcon series, including Falcon 6X and Falcon 8X programs, the first such CoE outside France. Eric Trappier, Chairman and CEO, Dassault Aviation said: “This new agreement, which will make DRAL the first centre of excellence for Falcon assembly outside France and which will eventually enable the establishment of a final assembly line for the Falcon 2000, illustrates, once again, our firm intent to meet our ‘Make in India’ commitments, and to contribute to the recognition of India as a major partner in the global aerospace supply chain. It marks the ramp-up of DRAL, in line with the strategic vision shared with our partner Reliance, which led to its creation in 2017 and is a testament to our unwavering belief in our future in India and serving India.” Anil D. Ambani, Founder Chairman, Reliance Group said: “This collaboration

reflects our commitment to Prime Minister Shri Narendra Modi's vision of 'Atmanirbhar Bharat (Self Reliant India)' and 'Make in India for the World'. Our partnership with Dassault Aviation for manufacturing of Falcon Business Jets in India is a defining moment for the country, Aviation Industry and the Reliance Group. This will help position India as a key force in the global aerospace value chain." The transfer of full fuselage and wing assembly operations combined with major facility upgrades, will pave the way for the first flight of "Made in India" Falcon 2000 from DRAL Facility at MIHAN, Nagpur in the Western State of Maharashtra, India by 2028. The partnership represents a significant step in advancing India's aerospace manufacturing capabilities, while strategically integrating into global aviation supply chain. It will be for the first time in the storied history of Dassault Aviation, that it will manufacture Falcon 2000 jets outside of France. Dassault will also transfer the assembly of the front section of Falcon 8X and Falcon 6X, in addition to the wings and complete fuselage assembly of the Falcon 2000 to DRAL. This landmark initiative will see India emerge as a strategic centre for high-end business jet manufacturing, underscoring the nation's growing prominence in the global aerospace ecosystem. The new final assembly line will cater to rising demand in India and other international markets. The joint venture between Dassault Aviation and Reliance Aerostructure – DRAL – was established in 2017. The operations commenced with the setting up of a state-of-the-art manufacturing facility at Mihan, Nagpur, later that year. Since delivering its first Falcon 2000 front section in 2019, DRAL has assembled over 100 major subsections for the Falcon 2000, underscoring its world-class precision manufacturing capabilities and playing an integral role in Falcon global production program. DRAL is expected to recruit several hundred engineers and technicians over the next decade to support its expanding operations. This growth underscores Dassault Aviation's deep commitment to strengthening India's aerospace manufacturing ecosystem and advancing the nation's emergence as a global centre of excellence for high-precision aviation production.

***** 18 June 2025 – At the Paris Air Show, Pascale Lohat, Senior Executive VP Engineering of Dassault Aviation, and Bertrand Rondepierre, Director of the French Agency for AI in defence (AMIAD), signed a memorandum of understanding to initiate research and development work on several air combat use cases. In an uncertain world where traditional threats coexist with emerging challenges, air combat is constantly adapting and evolving to meet the growing complexity of military operations. The challenges facing modern air forces call for innovative, high-performance solutions. The integration of new technologies such as artificial intelligence, controlled and supervised, and the theme of autonomy offer promising prospects for improving the coordination, responsiveness and efficiency of air operations, while keeping Man at the heart of decision-making. These technological advances not only reduce the risks for human operators but also increase response capacity in the face of increasingly sophisticated threats. As a world leader in defence aeronautics, Dassault Aviation has recognized expertise in the design and manufacture of advanced airborne systems. Innovative topics are therefore at the heart of the company's preoccupations, with a view to integrating them into cutting-edge technologies to better meet operational needs. AMIAD plays a key role in the development and integration of artificial intelligence technologies for military applications. As such, AMIAD pays particular attention to computing infrastructures, which are essential to meet the power requirements of modern algorithms, and has three modes of action, including "doing with", based on the co-development of innovative solutions with the industrial and academic ecosystem. The collaboration between Dassault Aviation and AMIAD is both natural and strategic. By combining their respective skills, these two entities can meet the challenges of future air combat and develop innovative solutions. The aim of this collaboration is to demonstrate the relevance of "Doing with", to strengthen France's national defence capability, and to keep France at the cutting edge of technology in the field of military aeronautics. It is in this spirit of partnership and innovation that Dassault Aviation and AMIAD have signed this memorandum of understanding.

***** 20 June 2025 – At the Paris Air Show, Sébastien Lecornu, Minister of the French Armed Forces, and Eric Trappier, Chairman and CEO of Dassault Aviation, announced the signing of an agreement to support the development of a spaceplane demonstrator. This demonstrator represents the first step in

an incremental and intrinsically dual roadmap for the development of a family of spaceplanes called VORTEX (Véhicule Orbital Réutilisable de Transport et d'Exploration). In line with its key role in national aeronautical sovereignty, Dassault Aviation is building this roadmap to contribute to the development of key strategic capabilities and meet the new challenges of the space economy. It addresses multiple applications, including transport to and from orbit, and civil and military missions for an autonomous orbital platform. Drawing on Dassault Aviation's solid and recognised industrial expertise as an architect and integrator of complex airborne systems, reinforced by that acquired in the space sector on such emblematic projects as Hermès, the X-38 and the IXV, this demonstrator aims to validate the critical performances associated with the configuration of a spaceplane, in particular control of hypersonic flight, advanced thermal protection technologies and flight control. These demonstration objectives are an essential step in reducing technological uncertainties and preparing for future decisions on operational space capabilities, both military and civilian. By adopting an agile innovation approach aimed at accelerating the maturation of critical technologies and disruptive concepts, Dassault Aviation is embracing the spirit of NewSpace, optimizing industrial processes and seeking the optimum balance between technical performance, development time, risk mitigation and cost efficiency.

***** 20 June 2025 – The European Space Agency (ESA) has signed a Letter of Intent (LoI) with Dassault Aviation, a French civilian and military aircraft manufacturer recognized worldwide for its excellence, underlying their common interest to develop a closer relationship. ESA, with its ambitious strategy for space exploration, Explore2040, is seeking innovative solutions for capabilities development to reach and return from Low Earth Orbit (LEO), Moon and Mars, and supports the advancement of selected critical enabling technologies to be used and demonstrated, particularly in LEO, such as hypervelocity re-entry. As such, the signatories of the LoI, have identified a mutual interest in developing a closer relationship with the potential to commonly derisking critical technologies as well as to further explore the potential for collaboration in areas such as LEO destinations and particularly around orbital vehicles. As such, both foresee an interest to cooperate on a scaled down suborbital version of VORTEX, serving as a testbed, with a focus on, but not limited to: Designing, testing and qualifying key technologies and components, New materials and integration processes, and Assessing the feasibility to include future payloads in case of the integration of a dedicated bay on the end-product. This joint work will be based on exchanging relevant information and conducting studies or preparatory activities, to help establish respective roles and responsibilities in the realisation of potential joint activities, leveraging on each side's capabilities.

DE HAVILLAND AIRCRAFT OF CANADA (DHC) – 16 June 2025 – De Havilland Aircraft of Canada Limited (“De Havilland Canada”) announced the province of Manitoba has confirmed their intent to purchase three De Havilland Canadair 515 (DHC 515) – the next generation of the world-renowned aerial firefighting aircraft. This provincial commitment marks another milestone in the DHC 515 program, signalling additional domestic support for Canadian aerospace innovation and the urgent need for modern, reliable tools in the fight against increasingly severe wildfires across North America. “We are proud to be working with the Province of Manitoba, a long-term operator of CL-215 and CL-415 aerial firefighting aircraft, for the renewal of its fleet,” said Jean-Philippe Côté, Vice President, Programs and Business Improvement at De Havilland Canada. “The De Havilland Canadair 515 represents the future of wildfire suppression, and we are proud of the trust Manitoba has placed in us to support their hard-working firefighting teams.” The DHC 515 builds upon the proven legacy of the CL-215 and CL-415 aircraft, featuring modern avionics, enhanced performance, and increased efficiency. With climate change contributing to longer and more intense wildfire seasons, the De Havilland Canadair 515 is specifically designed to meet the operational challenges faced by today's aerial firefighters. “Prior to this record-breaking wildfire season in our province, Manitoba has been very proactive in ordering the three DHC-515 waterbombers,” said Earl W. Simmons, Executive Director of the Manitoba Wildfire Service. “Given the annual increase in the length of the wildfire season along with the number of and the intensity of these wildfires we are pleased to work with De Havilland Canada to put another tool in our firefighting toolbox to respond to these events.” This new commitment also represents a major

investment in the Canadian economy. De Havilland Canada is designing, building, and assembling the DHC 515 entirely in Canada, reinforcing the country's aerospace leadership while creating high-quality Canadian jobs across engineering, advanced manufacturing, and skilled trades. The program supports a broad national supply chain, drawing on the strengths of Canadian suppliers and service providers coast to coast. "By building the DHC 515 in Canada, we are not only delivering a world-class firefighting aircraft — we're investing in Canadian workers, growing Canadian expertise, and strengthening our national industrial base," said Côté. Manitoba is expected to finalize procurement details in the coming months, contributing to a growing international interest in the aircraft. These commitments support the continuation of De Havilland Canada's domestic production line at its Calgary-based facility and help secure highly skilled Canadian aerospace jobs. DHC is also in discussion with many other undisclosed operators for further orders of DHC-515 aircraft and are confident it will be in position to announce more orders in the upcoming months. The new orders will bolster Canada's aerial firefighting fleet and reaffirm the aircraft's status as the gold standard in amphibious firefighting worldwide.

***** 16 June 2025 – De Havilland Aircraft of Canada Limited (De Havilland Canada) announced the sale of a Dash 8-400 aircraft to Barrick Gold Corporation (Barrick), one of the world's largest gold mining companies. The aircraft will support the Barrick's Reko Diq Mining Company (RDMC) operations in Pakistan's Balochistan province. This acquisition marks a historic milestone as the Dash 8-400 becomes the first of its kind to operate in Pakistan. The addition of this advanced regional turboprop will significantly enhance personnel transport and cargo movement for RDMC, which is undertaking one of the most significant mining projects in South Asia.

***** 16 June 2025 – De Havilland Aircraft of Canada Limited (De Havilland Canada) announced that an undisclosed regional operator based in South America, has signed a purchase agreement for a refurbished Dash 8-400 aircraft. Known for its speed, fuel efficiency, and exceptional field performance capability, the Dash 8-400 is uniquely suited to support air access in South America's diverse terrain — from mountainous areas to remote rural destinations. "We are excited to welcome another operator of the Dash 8-400," said Ryan DeBrusk, Vice President of Sales and Marketing at De Havilland Canada. "This aircraft is ideal for South America, offering high altitude airfield performance capability. We look forward to supporting their growth with the unmatched performance and operational flexibility of the Dash 8-400."

***** 17 June 2025 – De Havilland Aircraft of Canada Limited was proud to showcase the Twin Otter Classic 300-G at the 2025 Paris Air Show. This next-generation Twin Otter, on display for the first time at a major international airshow, is fully assembled, ready for delivery, and awaiting final certification before entering service with Zimex Aviation, a long-standing De Havilland Canada customer and global operator of utility aircraft. This aircraft is number 998 Twin Otter produced since the aircraft was launched. The 1000th Twin Otter will be completed shortly and is scheduled for delivery to SATENA of Colombia in the second half of 2025. The aircraft that was on display is the first Classic 300-G built to production standard and will join the Zimex Aviation fleet following final certification. Zimex, headquartered in Switzerland, operates worldwide in humanitarian, cargo, and remote logistics missions—making the upgraded Twin Otter an ideal platform for their demanding missions. The Classic 300-G is equipped with a new Garmin 1000 avionics suite and an all-new cabin interior, which is now included as standard on new Classic 300-G production aircraft. The new interior of the Twin Otter enhances passenger comfort while significantly reducing the aircraft's Basic Empty Weight. The panels are all-new, crafted from durable and lightweight materials. Redesigned passenger interfaces are integrated into the ceiling and new cabin window bezels that allow more light to fill the cabin. The all-new seats are 15% lighter, come with e-leather upholstery as standard, and feature a convenient fold-flat backrest. These improvements allow operators to transport more passengers or cargo per flight, maximizing efficiency and operational capacity. The Classic 300-G is the newest generation of the Twin Otter, carrying passengers, transporting VIPs, moving cargo and performing special missions in the world's most unforgiving environments. When mounted on amphibious floats, these aircraft move seamlessly between paved surfaces and water-landing areas. It features a lighter airframe, improved

payload capacity, enhanced fuel efficiency, and greater operational flexibility—all while retaining the rugged, STOL (Short Take-off and Landing) performance that Twin Otters are known for.

***** 17 June 2025 – De Havilland Aircraft of Canada Limited (“De Havilland Canada”) announced that Ethiopian Airlines, Africa’s largest and most successful airline, has signed a purchase agreement for two new Twin Otter Classic 300-G aircraft. This acquisition marks the introduction of the 300-G into Ethiopian Airlines’ fleet and underscores the carrier’s commitment to connecting communities across diverse and remote regions of Ethiopia and East Africa. The Twin Otter Classic 300-G, the latest evolution of the renowned Twin Otter family, delivers outstanding short take-off and landing (STOL) performance, rugged reliability, and modern avionics—all features that make it ideal for regional operations, especially in areas with challenging terrain and limited infrastructure. “We are honoured and excited to welcome Ethiopian Airlines to the Twin Otter Classic 300-G customer family,” and see the Twin Otter once again fly in Ethiopian Airline livery said Ryan DeBrusk, Vice President Sales and Marketing, De Havilland Canada. “Ethiopian Airlines has a long-standing reputation for excellence in aviation, and their selection of the 300-G demonstrates their confidence in the aircraft’s capabilities to support vital regional connectivity, tourism, and development missions.” The aircraft, which will be delivered in amphibious gear will be deployed to strengthen Ethiopian Airlines’ domestic and regional network, enabling the airline to access underserved airstrips, remote locations as well as Ethiopia’s scenic great lakes regions with greater frequency and reliability. The Twin Otter’s versatility allows it to operate in both passenger and cargo configurations, supporting humanitarian, medical, and commercial operations alike. “The addition of the Twin Otter 300-G to our fleet reflects our strategy to expand domestic connectivity and support socio-economic growth in Ethiopia and across Africa,” said Mesfin Tasew, Group CEO of Ethiopian Airlines. “We selected the 300-G for its proven performance in difficult environments and its modern enhancements that align with our operational and sustainability goals. The aircraft will be configured with additional equipment for multi-function missions including air ambulance, airport calibration and charter services.”

***** 18 June 2025 – De Havilland Aircraft of Canada Limited (De Havilland Canada) announced the purchase of two Package Freighter Conversion Kits by Advantage Air Travel Limited, further strengthening the operator’s Dash 8-400 freighter program. On schedule for delivery in late 2025, the purchase demonstrates the airline’s confidence in the Dash 8-400’s performance and De Havilland Canada’s robust freighter conversion solutions. The Package Freighter Conversion Kit is part of De Havilland Canada’s suite of cargo conversion solutions, offering a permanent reconfiguration of the Dash 8-400 aircraft from a passenger layout to a dedicated cargo platform. These solutions increase operational efficiency and align with regional carriers’ need for high-yield, flexible aircraft operations. “We are proud to continue our collaboration with Advantage Air as they expand their cargo operations from their home base at Wilson Airport in Nairobi, Kenya” said Ryan DeBrusk, Vice President of Sales and Marketing at De Havilland Canada. “Their decision to invest in our Package Freighter product highlights the value of our dedicated cargo solutions and the growing demand for reliable, rugged aircraft in regional markets.” Captain Mohammad Somow, CEO Advantage Air, added: “Our investment in the Package Freighter Kit program marks an important milestone in our fleet strategy. These kits enhance our capacity to meet cargo demands with speed, reliability, and efficiency – leveraging the proven durability and performance of the Dash 8-400.” De Havilland Canada’s Package Freighter conversion transforms the aircraft into a full-time cargo platform, featuring nine distinct loading zones with eight radial spider nets providing tie-down and restraint functions, smoke detection systems, and cargo loading system is also available for palletized cargo.

***** 18 June 2025 – De Havilland Aircraft of Canada Limited (De Havilland Canada) announced the sale of one Twin Otter Classic 300-G aircraft to the United States Air Force (USAF) for the Guatemala Air Force. This acquisition underscores the enduring reputation of the Twin Otter as the world’s most versatile and rugged utility aircraft, trusted by governments and operators in the most challenging environments. The aircraft will play a key role in delivering essential services to remote and underserved regions, improve disaster response, and contribute to regional stability. The Twin Otter

continues to serve more than 60 military and government operators worldwide and has accumulated over 160 million flight hours since its introduction. With the new 300-G, De Havilland Canada reaffirms its commitment to delivering dependable and modern aviation solutions for both civil and defence applications.

DEUTSCHE AIRCRAFT – 16 June 2025 –Deutsche Aircraft unveiled the New Garmin G5000® PRIME Flight Deck for the D328eco at the Paris Air Show: the integration of Garmin’s G5000 PRIME integrated flight deck into the next-generation 40-seater D328eco regional turboprop. This announcement marks a significant advancement in regional aviation, combining proven avionics expertise with a sustainable aircraft platform. Building on Garmin’s legacy of delivering over 30,000 flight decks worldwide, the G5000 PRIME brings a modern, touchscreen-based cockpit environment to the D328eco, delivering unmatched pilot-centric design, advanced automation, and global airspace compliance. Tailored for Part 25 transport aircraft and Part 121 operations, the G5000 PRIME will be a key enabler of the D328eco’s mission to redefine regional air travel with efficiency, operational flexibility, and environmental responsibility. The G5000 PRIME’s crew-centric design and open architecture allows for rapid adaptation to evolving technologies and mission needs. Key capabilities include: • NEXTGEN compliance with CPDLC, FANS 1/A+, ACARS, and Performance-Based Navigation (PBN), • Touchscreen interface with intelligent, context-sensitive displays, • Runway Occupancy Awareness (ROA) and other advanced safety-enhancing tools, • Fleet connectivity and integrated health monitoring for predictive maintenance, and • Proven reliability from over 30,000 Garmin flight decks in global service.

***** 17 June 2025 – Aerodata AG, a leading system integrator and expert in mission management systems for airborne reconnaissance, and German regional aircraft manufacturer, Deutsche Aircraft, have signed a Memorandum of Understanding (MoU) at the Paris Air Show 2025. This marks the beginning of a strategic partnership to deliver a rapidly available, German-made Special Mission Aircraft solution for a wide range of surveillance and reconnaissance missions. The goal is to have a solution in place for a Special Mission Aircraft ‘Made in Germany’ for use in a wide range of reconnaissance and surveillance scenarios for Deutsche Aircraft’s regional turboprop the D328eco. The D328eco and the D328® platforms will be equipped with, Aerodata’s state-of-the-art mission management system AeroMission®, as well as other specialised mission equipment.

***** 19 June 2025 – Deutsche Aircraft announced the onboarding of Aernnova as the supplier for the empennage of the D328eco regional aircraft at the Paris Air Show. This announcement marks a significant milestone as Deutsche Aircraft has now secured all primary structure partners for serial production. Aernnova, a global leader in aerostructures, will deliver build-to-print assemblies including: • The composite empennage, which is containing horizontal and vertical stabilisers, built using advanced composite technologies; and • The metallic tail cone. “With more than 30 years of expertise in developing and producing composite aircraft structures, we are proud to contribute to the D328eco programme,” stated Ricardo Chocarro, CEO of Aernnova. “We value this new partnership with Deutsche Aircraft and the opportunity to support a next-generation regional aircraft that combines versatility with an innovative design.” The empennage assembly is a critical structural component of the D328eco, contributing significantly to aerodynamic performance and flight stability. Aernnova’s proven expertise in both composite and metallic aerostructures makes it a natural fit for this role.

***** 26 June 2025 – Hutchinson, a global leader in advanced insulation and composite systems, was selected by Deutsche Aircraft during the Paris Airshow to design, develop, manufacture, and supply the Primary Insulation and Low-Pressure Air Ducting System for the next-generation D328eco regional turboprop. This strategic partnership highlights Hutchinson’s commitment to delivering innovative, sustainable solutions that enhance aircraft performance and environmental responsibility. With decades of experience in aerospace applications including antivibration, sealing, fluid management, and lightweight materials Hutchinson is uniquely positioned to support the D328eco programme with best-in-class technologies. The D328eco, developed by Deutsche Aircraft, represents a new benchmark in

regional aviation. Hutchinson's ultra-lightweight insulation and air ducting systems will contribute significantly to the aircraft's efficiency, reduced emissions, and operational competitiveness.

***** 30 June 2025 – Triumph Group, Inc. (TRIUMPH) [NYSE:TGI] and German Original Equipment Manufacturer, Deutsche Aircraft, announced at the 2025 Paris Airshow that TRIUMPH's Cable Control Systems Division, located in Heiligenhaus, Germany, has been awarded a contract to design, manufacture and support the Gust Lock system for the 40-seater D328eco regional turboprop. This announcement builds on the collaboration announced at the 2024 Farnborough International Airshow, where Triumph was selected to develop and manufacture the Precooler system of the engine. As the D328eco transitions from development to the industrialisation phase, Triumph's continued involvement highlights the strategic value of this partnership in delivering the next-generation regional turboprop to market. Equipped with Pratt & Whitney PS127XT-S engines capable of operating on 100% Sustainable Aviation Fuel including Power-to-Liquids fuel with zero aromatics, the D328eco will take performance and operational efficiency to the next level.

***** 2 July 2025 – TEST-FUCHS Aerospace Systems GmbH and Deutsche Aircraft proudly announced at the Paris Airshow a significant achievement in the development of the D328eco, a next-generation regional turboprop aircraft. The first prototype components of the aircraft's advanced fuel system have entered the testing phase, including comprehensive trials with Sustainable Aviation Fuel (SAF). This milestone marks a pivotal step in this strategic partnership established in September 2023, with a focus on delivering a fuel system that meets the highest standards of performance and environmental responsibility. The D328eco programme continues to gain momentum, with the SAF-ready fuel system serving as a cornerstone of its technical innovation. Developed to set new benchmarks in regional aviation, the D328eco is poised to deliver lower emissions, reduced operating costs, and greater operational flexibility, all while supporting the aviation industry's transition to a more sustainable future.

ELIXIR AIRCRAFT – 17 June 2025 – A French manufacturer of low-carbon training aircraft, 35 of which are already flying in Europe, is developing a turbine version that can be adapted to all fuels. The Elixir, equipped with its Turbotech turbine, made its first flight in La Rochelle, just before the Paris Air Show. This maiden flight foreshadows a flight containing 100% SAF before the end of 2025. For its future trials, Elixir Aircraft signed a memorandum of understanding with TotalEnergies on 17 June 2025, for the supply of sustainable aviation fuel. The Elixir Turbine was exhibited at the Paris Air Show on the DGAC stand. This is a major milestone in the BeautHyFuel project, supported by the CORAC (French Civil Aviation Research Council) and the DGAC and led by Elixir Aircraft and Turbotech, in partnership with Safran Aircraft Engines, Daher and Air Liquide. After the first start of the aircraft-mounted engine in February 2025, the Elixir known as "Turbine" flew for the first time in La Rochelle on 6 June 2025. The flight lasted 55 minutes. Since then, the aircraft has begun its flight test campaign with already more than 5 hours and 7 flights. To carry out its flight test program with sustainable aviation fuel, Elixir Aircraft signed the memorandum of understanding with TotalEnergies at the Paris Air Show. Thus, TotalEnergies will supply part of the fuel needed for Elixir Aircraft's flight tests. A test phase will continue this summer with a blend of 35% SAF produced in France by TotalEnergies. A second phase will use 100% SAF by the end of 2025. While Elixir Aircraft has chosen the reliability of the Rotax engine in order to immediately meet the needs of flight schools, the aircraft manufacturer is continuing its technological development towards decarbonization: – The development of the Turbotech TP-R90 turbine prototype and its supply with sustainable aviation fuel. This version will reduce CO emissions² by 85%. – The current production of ultra-frugal combustion engine aircraft, powered by unleaded fuel, already reduces CO emissions by 70%².

***** 19 June 2025 - On the occasion of the Paris Air Show, Elixir Aircraft announced the signing of a letter of intent for the imminent acquisition of sixteen Elixir training aircraft by the international school Airways Aviation, a leading training organization based all over the world. "We are proud to once again lead the way in aviation training innovation by expanding our commitment to Elixir Aircraft with the signing of this letter of intent for 16 additional aircraft at the 2025 Paris Air Show. Having been the first global flight training organization to sign a letter of intent with Elixir Aircraft in 2018, we recognized early

on the potential of their forward-thinking design, safety equipment and operational effectiveness. This new agreement not only reaffirms our confidence in Elixir Aircraft's next generation aircraft but also reinforces our commitment to equipping our students with the best training tools available anywhere in the world. "Said Romy Hawatt, President of Airways Aviation. Airways Aviation's training department chose the Elixir aircraft to improve flight safety and bring more versatility to its fleet. The control of operating costs, the lightness of the aerostructure and the low fuel consumption of the aircraft give it a unique competitiveness. The aircraft will be deployed throughout Airways Aviation's international training network.

EMBRAER ALL SECTORS – 15 June 2025 – Embraer backed Eve Air Mobility (“Eve”) (NYSE: EVEX; EVEXW) has signed its first binding agreement with Revo, an advanced urban air mobility (UAM) operator headquartered in São Paulo, Brazil, and its parent company, Omni Helicopters International S.A. (OHI). The agreement, made on the eve of the Paris show, outlines the framework for the purchase of up to 50 electric Vertical Take-off and Landing (eVTOL) aircraft, associated entry into service and aftermarket services. This milestone marks Eve’s transition from development to execution, solidifying its position as a leading provider of next-generation UAM solutions. The agreement represents Eve’s commitment to Revo & OHI, encompassing eVTOL aircraft and comprehensive aftermarket support through [Eve’s TechCare](#) package. Revo will become the launch operator for Eve’s eVTOLs in São Paulo, with first delivery planned for fourth quarter of 2027 one of the world’s most dynamic and advanced markets for aerial mobility, São Paulo has over 400 registered helicopters and nearly 2,000 daily take-offs and landings.

***** 16 June 2025 – Embraer (NYSE: ERJ/ B3:EMBR3), a global leader in the aerospace industry, announced during the 55th edition of the Paris Air Show that the Portuguese State has decided to acquire a sixth KC-390 Millennium aircraft. In August 2019, the government of Portugal and Embraer signed a contract for the acquisition of five KC-390 aircraft, and with this potential additional acquisition, the Portuguese Air Force’s (FAP) transport fleet will include six new-generation KC-390 aircraft, expanding its capacity to fulfil the missions of the Armed Forces and other missions of public interest. Additionally, Embraer and the Portuguese Air Force intend to include ten purchase options in the current contract for potential future acquisitions by European nations or NATO (North Atlantic Treaty Organization) members through the Portuguese State, in government-to-government negotiations. This will allow for increased interoperability and cooperation with new operators of the KC-390 aircraft, with benefits in reducing costs associated with training, logistical support, and life cycle, as well as the growing involvement and development of the Portuguese aeronautical cluster.

***** 17 June 2025 – Embraer (NYSE: ERJ/ B3:EMBR3), a global leader in the aerospace industry, and the State of the Netherlands have signed a landmark contract to deliver a cutting-edge Aeromedical Evacuation System for the Royal Netherlands Air Force’s C-390 Millennium fleet. The contract, which comprises one firm order plus seven purchase orders, was signed by Vice Admiral Jan Willem Hartman (MSc), Commander of the Materiel and IT Command, and Bosco da Costa Junior, President & CEO of Embraer Defence & Security, during a ceremony at the Paris Air Show. At the heart of the aeromedical system is a roll-on/roll-off medical module – a self-contained, air-transportable unit that functions as a mini hospital. It supports the treatment and transport of patients, including those requiring full life support. Its design also allows for the transport of infected patients, protecting the medical staff and the crew. All components of the aeromedical system are fully compatible with the C-390’s Cargo Handling System (CHS) and can be rapidly installed through the aircraft’s rear ramp, ensuring seamless integration and deployment. This innovative system will significantly enhance the Netherlands’ ability to conduct humanitarian, disaster relief, and military medical operations.

***** 18 June 2025 – Embraer has named Bridges Air Cargo as launch operator for its E-Freighter, with the carrier due to take its first example of the E190F in the third quarter of this year. The aircraft will be leased through US lessor Regional One, Embraer said during Paris air show on 18 June, which also doubled its commitment for the type to four aircraft. Malta-based Bridges will lease two E190Fs, Embraer says. The cargo carrier serves the express delivery market and currently operates a single

ATR freighter. Embraer has prioritised bringing the E190F into service due to availability of feedstock but is also offering the E195F as part of the E-Freighter passenger-to-freighter conversion programme that it launched in 2022.

***** 18 June 2025 – Embraer (NYSE: ERJ/ B3: EMBR3), a global leader in the aerospace industry, celebrated during the Paris Air Show another significant milestone in the history of the A-29 Super Tucano, selected by 22 air forces worldwide. The aircraft fleet in service achieved 600,000 flight hours.

***** 18 June 2025 – Embraer (NYSE: ERJ / B3: EMBR3) and CAE announced the expansion of their full-flight simulator network with the deployment of a state-of-the-art E2 full-flight simulator (FFS) at the CAE Madrid training centre, located close to the Adolfo Suárez Madrid–Barajas Airport. The new E2 simulator will be operated by Embraer CAE Training Services (ECTS) and will be their first simulator to support the growing E2 family fleet in the Europe, Middle East, and Africa (EMEA) region. This is the second E2 simulator to be deployed in the ECTS network, joining the E2 FFS in operation at the CAE Singapore training centre. ECTS operates nine Phenom-family full-flight simulators at CAE business aviation training centres in Dallas, Texas; Las Vegas, Nevada; Burgess Hill, United Kingdom; São Paulo, Brazil; and Vienna, Austria, where training begins this summer.

***** 18 June 2025 – The Ministry of National Defence of Lithuania has announced that the Embraer (NYSE: ERJ/ B3:EMBR3) C-390 Millennium has been chosen as country's next-generation military transport aircraft. This decision marks a significant step in enhancing Lithuania's operational readiness and interoperability within NATO countries (North Atlantic Treaty Organization) and paves the way for the acquisition process according to national legal procedures and legislation. Its selection aligns Lithuania with a growing number of European and NATO allies including Portugal, Hungary, the Netherlands, Austria, Czech Republic, Sweden and Slovakia who have also chosen the C-390 to modernize their air forces. By adopting the C-390 Millennium, Lithuania will significantly enhance its operational capabilities while benefiting from the ecosystem and synergies present in Europe in terms of support and training.

***** 18 June 2025 – Air Montenegro has added a third E195 jet to its fleet and signed a multi-year contract for the Pool Program with Embraer (NYSE: ERJ/ B3: EMBR3), covering both the new jet and the two E195s already integrating the European airline's fleet. Currently, Pool Program supports more than 60 airlines worldwide.

***** 18 June 2025 – Embraer (NYSE: ERJ; B3: EMBR3) has received a firm order from SkyWest, Inc. (NASDAQ: SKYW) for 60 aircraft with purchase rights on 50 additional aircraft. Deliveries of the aircraft will begin in 2027. The list price value of the firm order contract for 60 aircraft, which will be included in Embraer's Q2 backlog, is US\$3.6billion. With a fleet of 263 aircraft, and an existing backlog of 16 aircraft, SkyWest Airlines is the largest E-Jet owner and operator in the world. This order further advances their position.

***** 18 June 2025 – Embraer backed Eve Air Mobility ("Eve") (NYSE: EVEX; EVEXW) has signed a Letter of Intent (LOI) with Future Flight Global, a pioneer in electric aircraft for up to 54 electric Vertical Take-Off and Landing (eVTOL) aircraft, targeting the Brazil and United States markets. This LOI strengthens Eve's backlog of LOIs ranging from global carriers to regional airlines to urban transportation-focused entities such as Future Flight Global. "This collaboration with Future Flight Global is a significant step forward for Urban Air Mobility in the Americas. By leveraging Eve's proven eVTOL technology and robust certification process, Future Flight Global gains a powerful platform to deliver efficient, sustainable air travel in high-demand markets such as Brazil and the United States", said Megha Bhatia, chief commercial officer at Eve Air Mobility. "We're excited to be their strategic partner in this endeavour, laying the groundwork for substantial future orders as they expand their fleet." Headquartered in Washington, DC, Future Flight Global will draw on its deep operational expertise to expand Eve's existing and substantial market share, while leveraging its strength in Brazil to serve that market. Together, the companies aim to transform urban mobility on a global scale by deploying eVTOL aircraft that dramatically reduce travel times and ease congestion in major cities. "We are building a diversified electric aircraft fleet for global deployment across multiple mission profiles",

said Karan Singh, chief executive officer of Future Flight Global. “Eve’s aircraft—rooted in Embraer’s 55-year legacy of designing, certifying, and supporting commercial and business aircraft—checks every box: strong performance parameters, passenger-first ergonomics, clear certification pathway, and scalable production system. We look forward to ANAC certification and deploying these aircraft in Brazil and additional high-demand markets worldwide in the near future.” This announcement follows the release of Eve’s inaugural Global Market Outlook, detailing the growth and demand surrounding the urban air mobility category for the next twenty years. Urban growth and higher traffic congestion are two critical drivers for the category, and this partnership between Eve and Future Flight Global is emblematic of the overall industry expansion that the Global Market Outlook points to.

HONEYWELL – 16 June 2025 – Honeywell (NASDAQ: HON) announced at the Paris Air Show that Southwest Airlines (NYSE: LUV) is in the process of activating its entire Boeing 737 aircraft fleet with SmartRunway and SmartLanding software designed to increase runway safety. This capability is enabled via the Honeywell Enhanced Ground Proximity Warning System (EGPWS) already on Southwest aircraft, and more than 700 aircraft have been activated to date. SmartRunway and SmartLanding helps increase flight crew situational awareness during taxi, take-off and landing with aural and visual alerts and promotes stabilized approaches. It proactively notifies pilots when they are moving too fast, fly too high or are directed toward the wrong runway, helping to break the chain of events that may lead to runway accidents. SmartRunway and SmartLanding is certified for most Airbus and Boeing aircraft, as well as numerous business aviation platforms. “Today’s pilots face increasing challenges including unpredictable weather and dense traffic in limited airspace, forcing them to make split-second decisions during take-off and landing. Fortunately, as the challenges evolve, so does the technology that provides the information they need in real time,” said Jim Currier, president and CEO of Honeywell Aerospace Technologies. “Southwest is continuing to put pilots and passengers first by investing in SmartRunway and SmartLanding software across its fleet.” Honeywell’s next-generation runway safety technology, Surface Alerts (SURF-A), is now being tested and is expected to be certified on commercial air transport aircraft in 2026 pending regulatory approvals. SURF-A is a groundbreaking cockpit alerting software that uses GPS data, Automatic Dependent Surveillance-Broadcast equipment and advanced analytics to provide pilots with direct aural and visual alerts of potential runway traffic. Like SmartRunway and SmartLanding, SURF-A is enabled via Honeywell’s EGPWS. This agreement furthers Honeywell’s long-standing partnership with Southwest; the world’s largest 737 platform operator. In 2015, Southwest selected Honeywell flight-deck systems for its 240-unit order of 737 MAX airliners, adding to its existing fleet of 737 Next Generation models flying with Honeywell cockpit avionics. Southwest was also the first airline to incorporate Honeywell’s Integrated Multi-Mode Receiver technology into its fleet.

***** 16 June 2025 – Honeywell (NASDAQ: HON) at the Paris Air Show announced that Bell Textron Inc., a Textron Inc. company has selected Honeywell’s proven 36-150 auxiliary power unit (APU) and Honeywell Attune™ for the U.S. Army’s Future Long-Range Assault Aircraft (FLRAA). The selection of these Honeywell technologies supports the company’s alignment of its portfolio to three compelling megatrends, including the future of aviation. The 36-150 APU enhances mission readiness and flexibility of aircraft operations by providing a secondary source of electrical and hydraulic power. Honeywell Attune™ is a lightweight, low-maintenance and energy-efficient thermal management system that uses advanced technology to generate cold air or liquid to cool cabins and electronic components. The system has been selected to suit the mission needs of the FLRAA aircraft. “FLRAA will deliver new long-range high speed transport capabilities to the U.S. Army helping to ensure force readiness against emerging threats,” said Rich DeGraff, president, Control Systems, Honeywell Aerospace Technologies. “We are confident that our proven 36-150 APU and Honeywell Attune™ system will exceed the expectations of the Army throughout the FLRAA contract and subsequent active-duty service that will last beyond 2050. Honeywell looks forward to continuing to serve the Army on their future vertical lift fleet.” Honeywell’s FLRAA APU is a derivative of Honeywell’s highly successful 36-150 APU model series which has demonstrated industry leading reliability and fuel

efficiency. Honeywell has delivered over 10,000 36-150 APUs for over 20 commercial and military applications since initial entry into service. Versions of the 36-150 APU are currently in active service on the Army's enduring fleet of UH-60 Black Hawk and AH-64 Apache helicopters. Honeywell Attune™ is Honeywell's latest innovation of high-density cooling technologies. Capitalizing on decades of experience producing industry-leading air cycle systems, Honeywell has developed Honeywell Attune™ with weight, size, and power advantages over traditional systems. Honeywell Attune™ is up to 35 percent lighter and 20 percent more efficient than conventional systems with comparable cooling capacity. Honeywell Attune™ provides Bell with a lower-risk technical solution as it has been successfully introduced into commercial aircraft for both cabin and aircraft systems cooling. Honeywell Attune™ also features Honeywell's Solstice zd refrigerant, making it a more environmentally friendly vapor cycle system.

***** 18 June 2025 – Honeywell (NASDAQ: HON) and Vietjet Air have signed an exclusive five-year agreement for the maintenance of Honeywell's 331-350 Auxiliary Power Units (APUs) on Vietjet's fleet of Airbus A330 aircraft. Covering 30 widebody aircraft, this agreement represents a significant expansion of the long-standing partnership between the two companies. Announced at the Paris Air Show, the agreement builds on Honeywell's existing maintenance support for Vietjet's A330 fleet. It further positions Honeywell as the aftermarket partner of choice for one of Asia's fastest-growing low-cost carriers. "Honeywell is proud to support Vietjet's continued growth with reliable, high-performance APU solutions," said Dave Marinick, President, Engines and Power Systems, Honeywell Aerospace Technologies. "Our agreement reflects a shared commitment to both operational excellence and long-term success." As Vietjet continues its rapid fleet expansion ---- including orders for 20 additional A330 Neo aircraft and 200 Boeing 737 Max aircraft -- securing scalable and dependable technology partners is critical. The new APU program ensures Honeywell remains at the core of Vietjet's efforts to enhance operational efficiency and fleet readiness. "Honeywell's advanced APU technology and global service expertise have consistently delivered performance and reliability," said Vietjet's Chief Executive Officer Dr. Dinh Viet Phuong. "This expanded partnership reaffirms our confidence in Honeywell as a trusted partner in scaling our widebody operations and delivering cost-efficient service across our network."

LEONARDO ALL SECTORS – 16 June 2025 – At the International Paris Airshow in Le Bourget, Leonardo and Baykar technologies announced the establishment of a joint venture dedicated to the development of unmanned technologies. The companies had already signed a corresponding Memorandum of Understanding (MoU) in Rome at the beginning of March 2025. Leonardo and Baykar will be equal shareholders (50% each) in the new company, named LBA Systems, which will have its legal and operational headquarters in Italy. The Joint Venture leverages strong industrial synergies and will encompass the design, development, production, and maintenance of unmanned aerial systems (UAS). Baykar, with an extensive portfolio covering all relevant UAS segments, will focus on design and development of advanced unmanned platforms. Leonardo will provide cutting-edge electronic systems and payloads, implement Manned-Unmanned Teaming and swarming capabilities, and be involved in qualification and certification activities. Through the activities of this Joint Venture, Leonardo and Baykar aim at jointly pursue opportunities in both the European and international market. The companies have also agreed to explore additional areas of collaboration: from commercial cooperation involving Baykar and Leonardo platforms, to joint initiatives within multi-domain digital ecosystems. Among the Leonardo sites involved there will be: Ronchi dei Legionari, centre of excellence of the unmanned sector, Turin for engineering and certification activities, Rome Tiburtina for the development of integrated multi-domain technologies, as well as Grottaglie for the production of advanced composites.

***** 17 June 2025 – At the Paris Air Show Leonardo and Bombardier Defence announced they're entering into a collaboration phase to explore new opportunities in the Maritime MMA (Multi-Mission Aircraft) capability market. The parties signed a non-exclusive Memorandum of Understanding (MoU) intended to evaluate the possibility to respond to the growing demand for this wide range of airborne capabilities by integrating selected Leonardo systems into the Bombardier Global 6500 twin-engine jet

platform. This would allow the parties to transform the aircraft into a next-generation Maritime MMA system targeting stringent market requirements. The value proposition thus stems from a fusion of Leonardo's top-tier ATOS mission system with multi-mission versatility, integrating Leonardo's customizable mission sensors, and installed upon Bombardier's platform delivering a comprehensive, integrated Surveillance solution. This might lead to the crafting of a specialized product offering, leveraging the integration of state-of-the-art acoustic, mission systems, and sensors for the task. Leonardo offers unparalleled expertise in mission systems, sensors, and self-protection equipment, embedded into proprietary and non-proprietary platforms for both fixed and rotary wing operations, giving forces in the field a clear operational advantage, alongside superior information to support decision-making and intervention throughout the entire chain of command. With a history of delivering more than 500 specialized aircraft for a variety of missions in defence, security and humanitarian operations, Bombardier Défense brings exceptional expertise and a high-performing platform essential for modern forces' multi-mission needs. Bombardier's proven and versatile Global 6500* aircraft combined with Leonardo's world-class mission systems are perfectly aligned to meet operational demands of discerning users.

***** 17 June 2025 – At the Paris Air Show, Leonardo and Aloula Aviation, a brand name of Mukamalah Aviation company (a wholly owned subsidiary of Aramco) announced a major achievement for the operator's AW139 intermediate twin engine helicopter fleet, setting a 300,000 flight hours milestone in operations. Aloula Aviation is one of the largest operators of Leonardo helicopters in the Middle East. It has been operating AW139s since 2008 and AW109 light twins since 2006, mainly to perform offshore transport missions in Saudi Arabia in support of the oil and gas industry. Today's Aloula AW139 fleet consists of 27 units, and additional AW139s will be added this year. The AW139's outstanding hot and high performance, cabin space, and flight/navigation technology have proved to make it ideally suited for Aloula's operational needs. Mukamalah Aviation Company, a wholly owned subsidiary of Aramco, operating under the brand name "Aloula Aviation," is the first civil aviation company in Saudi Arabia and the second in the Middle East. It traces its origins to 1934, when the first aircraft was introduced by Aramco to support oil exploration operations in the Kingdom's vast deserts. From its headquarters in Dammam, Saudi Arabia, Aloula operates 55 aircraft of different types. Aloula maintains its vast fleet in hangars across a number of key locations. In addition to operating and maintaining these aircraft, Aloula regularly serves different airports throughout Saudi Arabia, a number of which Aloula fully manages, serves, and operates, and more than 300 helipads, both on and offshore.

***** 17 June 2025 – The global presence of the Leonardo C-27J multi-mission tactical transport aircraft, with more than 270,000 flight hours worldwide, is set to grow with a new addition to the number of leading operators that have chosen and are using the aircraft to meet their demanding requirements. Leonardo will supply two C-27J multi-mission and firefighter aircraft to Aramco for cargo transport, firefighting, oil spill response, and medical evacuation operations in the Kingdom of Saudi Arabia. Mukamalah Aviation Company, a wholly owned subsidiary of Aramco, operating under the brand name "Aloula Aviation," will operate the C-27Js and also act as service centre for the type. Deliveries are expected starting from 2027. Aloula Aviation is the 20th C-27J operator. This latest achievement marks the first order from a civil operator for the C-27J in a multi-mission and firefighter configuration, following initial success in other markets as well as the entrance of this model in the Middle East. This provides further evidence of the platform's versatility, uniquely combining cargo transport and firefighting and disaster response capabilities with a high level of customization. The program benefits from the continued investments into expanding the C-27J's capabilities and technologies in terms of latest avionics and performance as well as tailored solutions for the task, allowing the type to meet emerging rigorous requirements from prime users. The longstanding partnership between Leonardo and Aramco in the helicopter segment supporting the energy industry and rescue duties in the Kingdom of Saudi Arabia will then be expanded to the fixed wing business. This is expected to further strengthen the role of the C-27J in the Middle East and Africa.

***** 17 June 2025 – At the Paris Air Show Leonardo and Falcon Aviation Services marked another milestone in their longstanding partnership with the announcement of a new order for an AW139 intermediate twin-engine helicopter. The aircraft, ordered by Falcon Aviation's owner His Highness Sheikh Dr. Sultan Bin Khalifa Bin Zayed Al Nahyan, will feature a VVIP 8-seater configuration, hinged doors and a range of latest generation on board comfort and entertainment equipment. Falcon Aviation, one of the UAE's leading aviation service providers, will operate the helicopter for VVIP Charter. The aircraft is expected to enter service in 2027, further enhancing the company's high-end offering in the region. This latest acquisition reflects Falcon Aviation's continued commitment to delivering world-class, safe, and technologically advanced air transport solutions in the UAE and beyond.

***** 18 June 2025 – Airbus Helicopters and Leonardo are joining forces to carry out an architecture study to define the basis of the NH90 long-term evolution, known as Block 2, responding to a request from NAHEMA (NATO Helicopter Management Agency). The Block 2 upgrade will include key structural improvements to the aircraft such as modular avionics, greater configuration commonality, improved maintenance and performance, as well as new capabilities in the field of collaborative combat, connectivity and crewed-uncrewed teaming. The study, which is expected to be contracted with NAHEMA before the end of the year, should allow Nations to decide the next steps for the Block 2 evolution in a timeframe coherent with other ongoing studies on next-generation capabilities and technologies. "There are several studies running at the moment at NATO, EU, and national levels to assess the future of military helicopters," said Bruno Even, CEO of Airbus Helicopters. "Together with Leonardo we believe that the NH90 will have a central role to play in the future of European defence capabilities. The NH90 Block 2 evolution will benefit from some of the technologies being investigated by the European Next Generation Rotorcraft Technologies study that we are collaborating on in partnership with Leonardo," he added.

***** 18 June 2025 – At the Paris Air Show, Leonardo and Avioane Craiova announced the signing of a "Technological and Industrial Cooperation Agreement", marking a significant step forward in strengthening the industrial collaboration between the two companies. The agreement covers several areas of potential cooperation, with a primary focus on Leonardo's C-27J Spartan, and the M-345 and M-346 Integrated Training Systems (ITS), including the localization in Romania of activities related to the C-27J avionic upgrade program, maintenance and logistics, repairs and personnel training. Avioane Craiova is intended to be deeply involved in the current avionic upgrade program of the seven C-27J Spartan fleet successfully operated by the Romanian Air Force since 2010. This important modernization program, which encompasses new state-of-the-art systems integration, as well as training activities, would guarantee a significant industrial return, paving the path also for future industrial programs, aimed at progressively building a reliable C-27J regional industrial hub in Avioane Craiova. The Leonardo and Avioane Craiova agreement would also enable further perspectives, aimed at commonly building a complex proposal, thereby enabling the Romanian Air Force to integrate a new paradigm for pilots training, based on the M-345 and M-346 Integrated Training System. This approach would facilitate the establishment of new local maintenance, sub-assembly, logistic and support capabilities, contributing to the long-term sustainability of the Romanian Air Force's fleet. This would also foster the growth of Romania's defence industrial base, opening new opportunities for technological cooperation, skills development, and high-value employment in Romania. As the Romanian Air Force is planning the entry into service of F-35 5th generation fighters, which will complement the growing fleet of F-16s, the Integrated Training System, based on the M-345 and M-346, represents a proven solution for the task. It facilitates the transition to the operational status requested by evolving challenging threats, guaranteeing the effectiveness and readiness that a NATO operator, like the Romanian Air Force, requires.

LOCKHEED MARTIN – 17 June 2025 – Lockheed Martin and Korea Aerospace Industries (KAI) signed a Memorandum of Understanding (MoU) at the 2025 Paris Air Show, to expand their current collaboration on air systems to include rotorcraft manufacturing and next-generation platform development, space systems, crewed-uncrewed teaming, uncrewed aerial vehicles, training devices,

and sustainment. The MOU, signed by Lockheed Martin Chief Operating Officer Frank St. John and Korea Aerospace Industries President & CEO Goo-young Kang, builds on an enduring partnership spanning more than 30 years, beginning with F-16 licensed production and expanding to include the T-50 supersonic advanced jet trainer, FA-50 light attack aircraft, KF-21 multirole fighter and logistics support. "The extension of our collaboration with KAI reflects our commitment to advancing global security by partnering with U.S. allies to develop, manufacture and sustain 21st century deterrence solutions," said Frank St. John, chief operating officer of Lockheed Martin. "By combining the best skills, expertise and technologies from the United States and Korea, we aim to boost capacity, sustain jobs and deliver economic benefits in both countries. KAI holds a continued and close partnership with Lockheed Martin, a global defence leader for the past 30 years through joint development, technical cooperation, and industrial partnership. The extension of our collaboration with Lockheed Martin will further strengthen our cooperation in the existing aircraft and fighter markets including the U.S. and global allies." said Goo-young Kang, President and CEO of KAI. "We are already working together successfully on various projects and looking forward to working with the Lockheed Martin team to drive forward concepts with pioneering technologies in the field of rotorcraft, crewed-uncrewed teaming, autonomy, uncrewed aerial vehicles and thus contribute to the sustainable expansion of the capabilities of our military customers and partners including the potential local value creation." The companies have already begun identifying opportunities to expand their collaboration, including ongoing efforts around the T-50 and FA-50 export programs such as the U.S. Navy Undergraduate Jet Training System. Lockheed Martin has supported the Republic of Korea's defence and aerospace priorities for more than 30 years through strategic partnerships across both military and commercial sectors. Its expertise has contributed to modernized air traffic control, new space and telecommunications capabilities, and a strengthening of national defence systems.

***** 17 June 2025 — Derco, a Lockheed Martin [NYSE: LMT] subsidiary with 45 years of sustainment expertise, and NIPPI Corporation, Japan's leading defence and aerospace manufacturing company, announced a partnership providing comprehensive logistics and technical support for the Japan Air Self-Defence Force's C-130 Hercules fleet. "Derco has a long history of collaboration with NIPPI that began with our joint support of the C-130R fleet operated by the Japan Maritime Self-Defence Force," said Kathy Medalle, Derco's president and general manager. "Our continued partnership is a testament to Derco's understanding of strategically tailored, industry-best sustainment solutions that directly serve our customer's needs, and we are grateful to strengthen our alliance with NIPPI in support of JASDF's C-130H aircraft." The performance-based logistics agreement between NIPPI and Derco provides JASDF's 16 C-130H aircraft with critical resources and materials including demand forecasting, data analytics, technical support, and coverage of over 5,700 spare parts and components. The comprehensive program enables efficient maintenance, timely issue resolution, and seamless communication to enhance aircraft readiness and operational effectiveness. "NIPPI is honoured to have signed a sustainment agreement with Derco for the Japan Air Self-Defence Force's C-130H aircraft," said Kenya Takaha, NIPPI president and CEO. "NIPPI is also proud to be able to contribute to the improvement of the C-130H fleet's readiness by leveraging the experience we have cultivated in integrated logistics support through our ongoing sustainment agreement for the JMSDF's C-130R aircraft and our continued partnership with Lockheed Martin and Derco." JASDF's C-130H fleet is a significant asset within their array of air transport capabilities, providing tactical expertise for a variety of airlift missions including humanitarian assistance, disaster relief, and military readiness. The reliable sustainment solutions and logistical resources available through NIPPI and Derco's latest partnership will ensure JASDF has the necessary materials and technical support to maintain these regionally vital operations. The ongoing partnership between NIPPI and Derco underscores the collaborative momentum between Japan and the US, driven in part by a longstanding alliance with Derco's parent company, Lockheed Martin, a global leader in aerospace, defence, security, and advanced technologies. "As a trusted partner to Japan, with a view to regional security in the Indo-Pacific, Lockheed Martin is proud to see Derco and NIPPI advancing 21st century security by building on their

success in delivering value-driven sustainment and logistics solutions for Japan's most vital platforms, like the C-130R and C-130H aircraft," said Todd Morar, vice president of Air & Commercial Solutions within Lockheed Martin's Rotary and Mission Systems business. "We are confident that this collective expertise and commitment to partnership will yield long-term benefits by enhancing the readiness and operational ease of Japan's air and maritime fleets for years to come." Lockheed Martin has been present in Japan for over 70 years. Their strategic partnership and presence in country is underscored by the security alliance between Japan and the United States, which has been a cornerstone of peace in the Indo-Pacific region. Today, Japan is a major customer and operator of Lockheed Martin systems including C-130s, PAC-3, and SPY-7, and is currently the largest international customer of Aegis equipped ships, and the F-35 Lightning II.

***** 18 June 2025 – Lockheed Martin [NYSE: LMT] continues to revolutionize the future of tactical airlift with the C-130J Super Hercules and announced at the Paris International Air Show a major breakthrough in wing structure testing that greatly exceeded expectations, by validating the extended wing life of the C-130J and structural superiority of the centre wing box. After a rigorous testing program, the C-130J's wing structure has proven to offer nearly 40% more lifespan compared to initial estimates and nearly twice the specification design life. The test result demonstrated a significant extension of the wing's service life, from an estimated 90,000 Equivalent Flight Hours to an expected 122,500 Equivalent Flight Hours, solidifying the C-130J's position as the most capable and reliable tactical airlifter in the world and validated the aircraft's durability to operate in challenging operational environments well into the future. In 2009, Lockheed Martin incorporated an Enhanced Service Life (ESL) centre wing box into all new production C-130Js to extend the operational life of the aircraft. The centre wing box, or mounting surface for the wings, determines structural soundness of the aircraft. The ESL wing was designed to extend the operational life of an aircraft more than double the original wing's 45,000 Equivalent Flight Hour service life, potentially extending the Super Hercules' lifespan by decades. The recent testing program, initiated and funded by the U.S. Air Force and the Royal Canadian Air Force, pushed the wing to its limits by simulating the stresses and strains of real-world flying conditions. The U.S. Air Force provided a C-130 ESL centre wing, two outer wings and a centre fuselage for the Wing Durability Test (WDT). After several years of testing, the WDT results exceeded expectations and validated the C-130J wing life to be an astounding 122,500 Equivalent Flight Hours.

***** 19 June 2025 – Lockheed Martin Skunk Works® (NYSE: LMT) and Electra.aero Inc. ("Electra") signed a Memorandum of Understanding at the Paris International Air Show to explore opportunities for Electra's EL9 ultra-short take-off and landing (Ultra-STOL) aircraft. Lockheed Martin, one of the world's largest aerospace and defence companies, will collaborate with Electra to explore ways to accelerate the development of the EL9 in areas including digital engineering, manufacturing, supply chain, sustainment and global business development. Additionally, the Skunk Works and Electra teams will assess opportunities for potential programs of record with the U.S. Department of Defence (DoD) and global customers. The Electra EL9 will transform commercial and military aviation for applications including last mile logistics, mobile power generation and emergency response. The Ultra-STOL EL9 can quietly take off and land in 150 feet and from unimproved surfaces, enabling operations in austere areas while retaining the safety, cost and range benefits of a fixed-wing aircraft. The EL9's ability to carry 1,000 lbs. over 1,000 miles enables an array of novel use cases for commercial and defence users. The agreement deepens the strategic relationship between Lockheed Martin and Electra. In 2022, Lockheed Martin Ventures signed a strategic cooperation agreement to invest in Electra's Series A funding round.

MAEVE AEROSPACE – 17 June 2025 – In a joint announcement at the Paris Air Show, Japan Airlines Co., Ltd. (JAL), JAL Engineering Co., Ltd. (JALEC) and Maeve Aerospace (Maeve), have signed a Memorandum of Understanding (MOU) to collaborate on the development of the MAEVE Jet, a hybrid-electric regional aircraft designed to transform regional air transportation capable of carrying 76-100 passengers. This partnership will play a key role in optimising the aircraft's specification and ensuring that it meets the economic and operational requirements essential for supporting the Japanese regional

network. The MAEVE Jet represents a new and unique approach to regional airliner design, offering significantly improved operational economics over existing aircraft through its mission-optimised design weights and innovative systems architecture. According to Maeve, this would result in a significant improvement in energy efficiency compared to current regional aircraft, enabling a 40% reduction in overall emissions without relying on Sustainable Aviation Fuel (SAF). JAL will contribute its expertise in areas such as aircraft design, operations, and the establishment of a customer support framework for the MAEVE Jet program. Furthermore, JAL will play a key role in developing a new aircraft design system focused on maintaining and enhancing airworthiness and reliability. This partnership aligns with the JAL Group's continuous commitment to revitalizing local communities while maintaining and expanding its network. Overview of partnership: Share development updates on the MAEVE Jet and discuss requirements for its operation in Japan; Explore airport infrastructure and operational methods necessary for the MAEVE Jet; Discuss monitoring, maintenance, and support systems to ensure smooth operation of the MAEVE Jet; Plan and establish the future MRO (Maintenance, Repair, and Overhaul) framework for the MAEVE Jet; and Support the development of a new aircraft design system by leveraging operational experience. "We are honoured to be working with Japan Airlines on this project with whom we share the vision to develop solutions that have the ability to generate an early impact without relying only on de-carbonised fuels and further investments in new infrastructure." said Martin Nuessler, Maeve's Chief Technology Officer. "Japan Airlines is proud to join hands with Maeve to promote the development of sustainable aviation technology. As an island nation, Japan relies heavily on air travel for connect its regions. It is essential to maintain a sustainable regional network to balance public benefit and business viability. The MAEVE Jet offers a solution that significantly reduces environmental impact while enhancing economic efficiency, aligning well with JAL's vision of a sustainable and efficient regional network." said Yuji Koyama, Executive Officer, Senior Vice President-Corporate Planning of JAL. "The MAEVE Jet project introduces cutting-edge technologies and transforms operational processes in aviation. JALEC's engineering team will support safety and efficiency in its design. By ensuring compatibility with Japan's unique infrastructure and enhancing maintenance efficiency, we aim to help establish new energy-efficient standards for the industry's future." said Takashi Hamamoto, Executive Officer, Senior Vice President-Engineering & Maintenance of JAL/President of JALEC. Maeve is a European innovator in sustainable and economic aircraft design. Founded in 2021, the company operates from offices in the Netherlands and Germany. Maeve blends the agility of a dynamic entrepreneurial team with the expertise required to lead an industrial aircraft program. In response to growing globalization and rising air travel demand, Maeve is committed to shaping the future of aviation. Its mission is to deliver sustainable and affordable air mobility that connects communities while reducing the environmental impact. Maeve Aerospace made its first appearance at the Paris Air Show in 2023 where their revamped design of the Maeve 01 its new, hybrid-electric 44-seater turboprop aircraft to support the future of the regional aviation market, delivering a decarbonized, low energy solution with regional jet performance and turbo-prop economics.

OTTO AVIATION – 16 June 2025 – Otto Aviation, a pioneering force in sustainable aviation, has announced plans to establish an advanced manufacturing and production facility at Cecil Airport in Jacksonville, Florida. This strategic expansion represents a significant milestone in the development of Otto's next-generation business jet, the Phantom 3500. The Jacksonville Aviation Authority (JAA) has approved a \$34.9 million incentive package to support Otto Aviation's investment in the region, and the City of Jacksonville has approved up to \$20 million in a Revenue Enhancement Value grant. Additionally, the State of Florida has approved over \$430 million in Corporate Income Tax Credits (CITC) and High Impact Performance Incentive (HIPI) grants to facilitate the establishment of the manufacturing plant and long-term operations, which will occupy 80 to 100 acres of land at Cecil Airport. Florida Governor Ron DeSantis formally announced the project today during remarks at the Paris Air Show: "I'm pleased to welcome Otto Aviation to Jacksonville. This is a win for Florida and a testament to the kind of innovation we're attracting. Our infrastructure and talent are primed for the next generation of aerospace manufacturing, and this project is another indicator that Florida will be home to

the future of flight.” “This new facility will become more than a manufacturing site, it’s the launchpad for the future of sustainable aviation,” said Paul Touw, CEO of Otto Aviation. “Jacksonville stood out as a city that shares our long-term vision: pushing boundaries in aerospace innovation while creating high-quality jobs and meaningful impact. We’re excited to become a part of this dynamic community.” Otto Aviation’s Phantom 3500 is a revolutionary twin-engine business jet designed to deliver exceptional fuel efficiency, extended range, and reduced emissions. The aircraft features a full laminar flow design that cuts drag by 35% compared to traditional jets, enabling it to travel farther on less fuel. With a range of 3,500 nautical miles and a cruise altitude of 51,000 feet, the Phantom 3500 is poised to redefine the standards of business aviation. The Jacksonville facility will serve as the primary site for the final assembly of the Phantom 3500, with production of its flight test vehicles slated to commence in 2026. The project is expected to create hundreds of manufacturing and engineering jobs, contributing to the local economy and reinforcing Jacksonville’s position as a hub for aerospace innovation. Otto plans to begin operations in Hangar 825, originally built by the U.S. Navy for aircraft fleet operations, and will subsequently develop a dedicated manufacturing plant to produce the Phantom 3500. The company’s headquarters will also relocate to Jacksonville, further solidifying its presence in the region. The company plans to begin flight tests by early 2027 and aims to achieve certification and entry into service in 2030.

***** 17 June 2025 – Otto Aviation, a pioneering force in sustainable aviation, held a press briefing at the Paris Air Show where CEO Paul Touw announced the company would achieve net-zero carbon emissions with its Phantom 3500 aircraft when it enters service around 2030, two decades ahead of the aviation industry’s net-zero carbon goal. The aviation industry has set a goal to achieve net-zero carbon emissions by 2050. This goal, adopted by the International Civil Aviation Organization (ICAO) and supported by organizations like the International Air Transport Association (IATA), aims to mitigate the industry’s impact on climate change by balancing CO2 emissions with equivalent amounts sequestered or offset. “The Phantom 3500 is the result of relentless innovation and bold thinking,” said CEO Touw during his remarks. “By achieving carbon neutrality 20 years ahead of the 2050 target, we’re not just meeting expectations, Otto is redefining what’s possible in aviation. It’s a transformative step toward a future where cutting-edge technology and sustainability go hand in hand.” The Phantom 3500 Specifications are as follows: Mean Take Off Weight: 19,000 pounds; Basic Empty Weight: 11,700 pounds; Dimensions: 64’ W x 58.3’ L x 17.7’ H; Cabin Volume: 800 cubic feet; Cabin Height: 6’5”; Cabin Length: 23 feet; Cabin Width: 7’6”; Max Passengers: 9; Max Speed: 600+ mph; Max Range: 3,500 NM; NBAA 4 PAX Range: 3,200 NM; Cruise Altitude: 51,000 feet; Balanced Field Length: < 3,500 feet; and Operating Cost: 50% less than an average Super-Mid jet. Touw is a visionary entrepreneur, engineer, and private pilot with years of aerospace experience. He previously founded and led XOJET, a disruptive private aviation company, and co-founded Ariba, a supply chain technology firm now part of the SAP portfolio. At Otto, he’s on a mission to redefine aviation through bold thinking and breakthrough design.

***** 17 June 2025 – Otto Aviation, a pioneering force in sustainable aviation, has announced the selection of the Garmin G700 TXi™ flight display to equip its initial Phantom 3500 flight test vehicle, marking a key development milestone as the company moves closer to first flight and FAA certification of its next-generation aircraft. The company plans to begin flight tests in early 2027 and aims to achieve certification and enter service in 2030. Purpose-built for demanding precision of experimental and certification programs, the G700 TXi was selected for its configurable architecture, robust real-time data acquisition capabilities, and its ability to seamlessly integrate with the Phantom 3500’s advanced digital systems.

***** 17 June 2025 – Otto Aviation, a pioneering force in sustainable aviation, announced it has selected the FJ44-4 QPM turbofan engine from Williams International as the powerplant for its revolutionary Phantom 3500 aircraft, marking a major milestone in the path toward first flight and FAA certification. This engine selection reinforces Otto Aviation’s commitment to delivering a sustainable, high-performance, and cost-efficient aircraft designed to redefine private air travel. The FJ44-4 QPM

brings a suite of benefits that match the Phantom 3500's forward-thinking design and performance targets: 100% Sustainable Aviation Fuel (SAF) compatibility: Supporting Otto Aviation's drive toward decarbonizing flight; High Performance and Efficiency: This engine delivers a compelling combination of high thrust-to-weight ratio, fuel efficiency, and reduced noise emissions, in alignment with the Phantom 3500's advanced aerodynamic design; Quiet Power Mode Advantage: The QPM variant integrates auxiliary power unit (APU) functionality, allowing for independent ground operations and streamlined support infrastructure; and Extended Range and Reliability: The engine enables the Phantom 3500's targeted 3,500 nautical mile range, with proven reliability and low lifecycle operating costs. Built upon the proven FJ44 engine family, the FJ44-4 QPM represents the latest in propulsion innovation. The selection reflects the shared vision between Otto Aviation and Williams to push the boundaries of private aviation through bold design, sustainable technologies, and operational efficiency. With this selection, Otto Aviation continues to advance toward its upcoming flight test campaign and FAA certification milestones for the Phantom 3500. The company plans to begin flight tests in early 2027.

***** 18 June 2025 – Otto Aviation, a pioneering force in sustainable aviation, announced the selection of Advanced Integration Technology (AIT) as the primary tooling and automation production system supplier for the Phantom 3500 aircraft program. This strategic collaboration marks a key production milestone as Otto Aviation advances toward credible rate-ready manufacturing for its next-generation, high-efficiency aircraft, designed to set a new standard in sustainable aviation. Recognized globally for its expertise in complex aerospace production systems, AIT was chosen for its innovative solutions, precision engineering capabilities, and proven ability to deliver scalable, automated manufacturing systems that align with Otto Aviation's rigorous build philosophy.

RTX – Is the world's largest aerospace and defence company. Through industry-leading businesses **Collins Aerospace, Pratt & Whitney, and Raytheon** we are advancing aviation, engineering integrated defence systems for operational success, and developing next-generation technology solutions and manufacturing to help global customers address their most critical challenges. RTX attended the Paris International Air Show 2025. Apart from the following aviation linked announcements made at the show, several non-aviation based announcements were made for naval, missile, space and land based sectors of the company, see www.rtx.com if interested in those sectors.

***** 16 June 2025 – Pratt & Whitney, an RTX (NYSE: RTX) business, is introducing Hot Section Plus (HS+), an upgrade option for the PW1100G-JM engine that powers the Airbus A320neo aircraft family. Derived from the Pratt & Whitney GTF Advantage™ engine, which will offer twice the time on wing of today's Pratt & Whitney GTF™ engine, HS+ will provide 90 to 95% of the GTF Advantage's durability benefits. "HS+ brings the durability improvements of the GTF Advantage hot section to today's GTF engine," said Nick Tomassetti, vice president, Sales & Marketing at Pratt & Whitney. "Customers operating the current GTF engine model will have the opportunity to nearly double time on wing. "HS+ includes about 35-part numbers and can be incorporated during maintenance visits. The option will be available to customers for purchase, with installations starting in 2026. GTF engines with HS+ will be fully intermixable and interchangeable with both the current GTF and GTF Advantage engine models, simplifying operations with a combined fleet. The GTF Advantage features the most state-of-the-art hot section in the single-aisle market. In the high-pressure turbine (HPT), the enhancements include an advanced airfoil design with improved coatings. The HPT and combustor also feature optimized cooling hole size, shape and location, with improved hole drilling techniques to reduce oxidation.

***** 16 June 2025 – Pratt & Whitney, an RTX (NYSE: RTX) business, and Frontier Airlines (Nasdaq: ULCC) announced the selection of Pratt & Whitney GTF™ engines to power 91 Airbus A321neo aircraft, with the first of these aircraft currently scheduled for delivery in Q4 2026. Pratt & Whitney will also provide Frontier Airlines with engine maintenance through a long-term EngineWise® Comprehensive service agreement. This latest order will bring the airline's total commitment to 235 GTF-powered A320neo family aircraft, including already delivered aircraft. Frontier Airlines has the largest and youngest A320neo family fleet in the U.S.

***** 16 June 2025 – Pratt & Whitney, an RTX (NYSE: RTX) business, and Cebu Pacific (CEB) have signed a long-term EngineWise™ comprehensive maintenance services agreement for the airline's GTF engine fleet. This agreement aligns Cebu Pacific's maintenance costs to the utilization of the airline's engines. The 12-year agreement provides comprehensive support for the GTF engines Cebu Pacific ordered in 2024. This includes the historic order of engines for up to 152 A321neo aircraft announced in July 2024 along with the engines for the 15 A320neo family aircraft that was announced in February 2024. Through Pratt & Whitney's fleet management programs, the airline gains access to technical expertise, fleet data, and business intelligence – ensuring greater transparency and predictability in maintenance planning.

***** 16 June 2025 – ATR and Pratt & Whitney Canada announced their intent to collaborate on the development of advanced propulsion technology for regional turboprop aircraft, shaping the future of low-emission regional aviation. This collaboration aims to leverage and extend the industry-leading performance of ATR aircraft equipped with Pratt & Whitney Canada PW127XT engines and explore technologies for the next-generation aircraft, including ATR's 'EVO' concept. Pratt & Whitney is an RTX (NYSE: RTX) business. Building on the proven success of the PW127XT, the companies will explore a range of technologies to further increase the efficiency, performance and operating economics of regional turboprop engines, focusing on: improving thermal efficiency to further reduce fuel burn; applying advanced materials for improving engine durability and reliability to reduce maintenance costs; and refining aircraft aerodynamics by optimizing engine, nacelle and aircraft integration. In addition, ATR and Pratt & Whitney Canada will explore the disruptive potential of hybrid-electric propulsion as part of the feasibility study for ATR's next-generation concept, known as ATR 'EVO'. The objective is to leverage the combined expertise of both companies to further enhance efficiency and performance of next generation aircraft by applying hybrid-electric propulsion and electrified aircraft technologies.

***** 16 June 2025 – Pratt & Whitney Canada announced a new milestone in the RTX Hybrid-Electric Flight Demonstrator project, by testing the integrated propulsion system and batteries to full power. While ground testing of the hybrid-electric propulsion system continues in Longueuil, Quebec, Pratt & Whitney Canada has selected AeroTEC to support future flight testing of the De Havilland Canada Dash 8-100 experimental aircraft. Pratt & Whitney is an RTX (NYSE: RTX) business. The new end-to-end test marks the first battery-powered operation of the propulsion system, which combines a highly efficient Pratt & Whitney Canada thermal engine with a 1 megawatt (MW) electric motor developed by RTX business, Collins Aerospace. The 200 kilowatt-hour (kWh) batteries, supplied by H55 S.A., have also been successfully charged and discharged using the high-voltage Mobile Charging Unit co-developed by Pratt & Whitney Canada, the National Research Council of Canada and the Innovative Vehicle Institute. H55 is supported by RTX Ventures, the venture capital arm of RTX. AeroTEC joins De Havilland Aircraft of Canada, which is providing critical baseline data and engineering expertise for the Dash 8-100 experimental aircraft. Other collaborators on the program include GKN Aerospace, which is providing high-voltage electrical wiring and interconnection systems, and Ricardo, which is supporting the development of the hybrid-electric propulsion system. Hybrid-electric propulsion is a core part of RTX's technology roadmap for improving fuel efficiency and performance in future aircraft, leveraging the industry-leading aircraft propulsion and electrical systems expertise of Pratt & Whitney and Collins Aerospace, respectively. The two RTX businesses are collaborating on a range of technology demonstrator projects, including the Clean Aviation SWITCH project, which is developing a hybrid-electric Pratt & Whitney GTF™ engine demonstrator.

***** 17 June 2025 – Pratt & Whitney, an RTX (NYSE: RTX) business, announced that it has successfully completed a series of tests on its 3D printed TJ150 turbine wheel. Positive test results mark a significant step forward in Pratt & Whitney's additive manufacturing capabilities as the turbine wheel is one of the first rotating parts to be 3D printed. The TJ150 is a compact, high-performance turbojet engine that can be manufactured quickly and has proven reliability. With 150-pounds of thrust, it is designed to power a variety of autonomous systems and weapons. Pratt & Whitney GATORWORKS was the driving force behind the initial TJ150 redesign, drawing on close collaboration

between its technical and manufacturing teams and the RTX Technology Research Centre. Leveraging a process called unitization, engineers decreased core module part count from over 50 to just a handful, significantly reducing production time and cost. Using in-house capability, they designed and tested the engine within eight months. This latest round of testing marks a significant step moving from static structures to rotating hardware.

***** 17 June 2025 – Pratt & Whitney, an RTX (NYSE: RTX) business, announced it will expand its global network of GTF engine maintenance providers to include ITP Aero ("ITP"). The Madrid-based facility will maintain the PW1500G engine for the Airbus A220 family and the PW1900G for the Embraer E-Jets E2 family with full maintenance, repair and overhaul (MRO) services and test capability. ITP will become the 21st shop in the GTF MRO network and the eighth in Europe. A GTF risk revenue-sharing partner, ITP has responsibility for manufacturing the mid-turbine frame and integrally bladed rotors made of nickel for high-pressure compressor components and more. The Pratt & Whitney GTF MRO network is comprised of the industry's leading MRO companies and now includes 21 shops across four continents, plus additional sites with quick-turn capability. The GTF MRO network is part of Pratt & Whitney's EngineWise® solutions, which provide engine operators with a variety of aftermarket services resulting in long-term value.

***** 17 June 2025 – PARIS AIR SHOW -- Wizz Air (LSE: WZZ.L), Pratt & Whitney, an RTX (NYSE: RTX) business, announced that Wizz Air has selected the Pratt & Whitney PW1100G-JM geared turbofan (GTF) engine to power its 177 firm Airbus A321neo aircraft, following prior shareholder approval of the aircraft purchase. Wizz Air previously selected Pratt & Whitney's GTF engine to power 276 Airbus A320neo, A321neo and A321XLR aircraft in both 2016 and 2020. Today's announcement brings their order total to 453 aircraft powered by GTF engines, reinforcing its commitment to efficient and sustainable operations. Additionally, Pratt & Whitney will provide Wizz Air with engine maintenance through a long-term EngineWise® Comprehensive service agreement. Wizz Air is the largest A320neo-family operator in Europe. Recently Wizz Air took delivery of its first A321XLR aircraft, making it the first airline in the world to operate the A321XLR powered by GTF engines. Together with today's agreement, the airline has also secured a special support package to enhance operational stability during this period and mitigate the financial and operational impact of grounded aircraft. The next evolution of the GTF engine, the GTF Advantage is particularly well suited for future A321neo and A321XLR deliveries with its higher take-off thrust capability. Ultimately, the GTF Advantage engine will power Wizz Air's new A321neo-family aircraft deliveries as it becomes the production standard over the next few years.

***** 18 June 2025 – Pratt & Whitney, an RTX (NYSE: RTX) business, announced it has received nearly 1,100 GTF engine orders and commitments since the beginning of 2025. Airlines that have announced orders so far this year include Aegean Airlines, Air Niugini, ANA, Frontier Airlines, LOT Polish Airlines and Wizz Air along with GTF engine selection from two undisclosed customers. In total, over 12,000 GTF engine orders and commitments have been placed by more than 90 customers worldwide. The GTF is the most fuel-efficient engine for the single aisle market, delivering up to 20% lower fuel consumption and a 75% smaller noise footprint compared to the prior generation of engines. To date, about 2,400 GTF-powered aircraft have been delivered to more than 85 customers worldwide. The newly introduced GTF Hot Section Plus (HS+) option will enhance durability, nearly doubling time on wing.

***** 18 June 2025 – RTX and the Singapore Economic Development Board (EDB) have signed a Memorandum of Understanding (MoU) which outlines a 10-year roadmap to further long-term strategic collaboration in Singapore. This agreement reaffirms RTX's longstanding commitment to Singapore and its role as a key hub for RTX's global operations, particularly in aerospace maintenance, repair and overhaul, advanced manufacturing and innovation. The MoU is the latest example of the mutually beneficial long-term partnerships between RTX EDB, reinforcing both parties' commitment to Singapore's position as a strategic node in RTX's global network. It sets the stage for strategic investments and collaborations across core areas: Advanced Manufacturing; Maintenance, Repair and

Overhaul (MRO); Artificial Intelligence and Innovation; Talent and skills development; and Foundational technologies for next-generation platforms. Singapore is RTX's third largest commercial footprint outside of the U.S., a result of strong support from the Singaporean government and its strategic location near major markets in the region. It serves as RTX's commercial aviation operational hub in Asia Pacific, the fastest-growing region in the aviation industry. For over 50 years, RTX has had a presence in Singapore serving as the country's largest foreign aerospace and defence employer, with more than 4,300 employees across 12 factories. RTX continuously invests in strategic partnerships to design, develop and produce innovative solutions that support the growing defence and commercial aviation customer base in Asia Pacific.

SAAB AEROSPACE – 16 June 2025 – Saab announced a strategic cooperation with General Atomics Aeronautical Systems relating to the development of an Unmanned Airborne Early Warning (JAEW) solution. The solution will be based on General Atomics Aeronautical Systems unmanned aerial system MQ-9B. The collaboration combines Saab's renowned expertise in AEW&C systems with General Atomics Aeronautical Systems' leading unmanned aircraft systems technology. General Atomics Aeronautical Systems will integrate Saab's AEW sensors with their unmanned MQ-9B-platform. The new capability will deliver persistent surveillance and situational awareness by providing continuous monitoring of designated areas. This unmanned medium-range AEW solution complements Saab's existing portfolio of manned AEW&C systems including GlobalEye. It will provide customers with a wider range of options, such as AEW capability from naval warships, to meet mission needs. The solution can be used stand-alone or in manned-unmanned teaming, leveraging the strengths of each capability.

***** 18 June 2025 – Saab and the French defence procurement agency, Direction générale de l'armement (DGA), have signed a joint declaration of intent regarding the sale of Saab's GlobalEye Early Warning and Control (AEW&C) aircraft to France, including ground equipment, training and support. The joint declaration of intent, which was signed at the Paris Air Show, includes DGA's intention to procure two GlobalEye aircraft from Saab. The joint declaration of intent also includes an option for DGA to purchase two additional aircraft. A final notification process to complete the procurement will now follow. The DGA has stated that a contract is expected to be finalised in the coming months. The parties have not yet entered into a contract and Saab has not yet received an order for GlobalEye from France. "We welcome today's announcement by France about the intention to procure GlobalEye, which will enhance the French Armed Forces' situational awareness and threat detection across the air, land and sea domains. Our solution will enable France to maintain full sovereign control of its airborne early warning and control capability," says Micael Johansson, President and CEO of Saab.

***** 18 June 2025 – Saab has signed a framework agreement with the French aircraft maintenance and modification provider Sabena technics relating to aircraft modification work for Saab's GlobalEye Airborne Early Warning and Control (AEW&C) aircraft. The long-term agreement is intended to form the basis for future business between the companies, covering complex aircraft modification and associated services for GlobalEye. "This reinforces Saab's commitment to collaborate with French industry while supporting the expansion of our modification capacity to meet the increasing demand for GlobalEye. Sabena technics has the expertise and experience to provide this support," says Lars Tossman, head of Saab's business area Aeronautics. GlobalEye is Saab's advanced multi-domain AEW&C solution using Bombardier's Global 6000/6500 business jet aircraft. Transforming the airframe into a GlobalEye platform involves extensive technically complex work which requires highly skilled and dedicated personnel.

TEXTRON AVIATION ALL SECTORS – 16 June 2025 – Textron Aviation Inc., a Textron Inc. (NYSE: TXT) company, announced its new multi-mission Beechcraft King Air demonstration aircraft was making its show and European debut at the 2025 Paris Air Show. The aircraft is equipped to showcase a wide range of missions available on the versatile and reliable Beechcraft King Air platform and was on static display from Monday 16 June to Thursday 19 June. When government, military and

commercial customers want airborne solutions for critical missions, they turn to Textron Aviation. The Beechcraft King Air on display was fitted with extended range (ER) fuel tanks, a factory-installed extended utility nose capable of housing a variety of sensors up to a 20-inch EO/IR sensor and a lift kit to retract, factory-installed wing hardpoint provisions and a cargo door that supports air ambulance and freight operations to enhance mission flexibility. Powered by PT6A-67A engines with dual oil coolers, the aircraft offers hot/high airfield performance as well as impressive climb performance and cruising speeds. Interior features include a mission rack with displays and a mission computer, Original Equipment Manufacturer (OEM) VIP seating, AvFab and LifePort mission seats and a LifePort medevac stretcher. The cockpit is compatible with Night Vision Imaging Systems (NVIS).

***** 17 June 2025 – Textron Aviation Inc., a Textron Inc. (NYSE: TXT) company, announced at the Paris Air Show that Tassili Travail Aérien (TTA) has signed a purchase agreement for two new Cessna SkyCourier aircraft, marking the first order of an aero-medical equipped SkyCourier and the first SkyCourier order in Africa. Based in Algeria, TTA is a subsidiary of Sonatrach, the national state-owned oil and gas company. TTA provides passenger transportation, aero-medical evacuation, and other special mission services to the energy sector across Algeria. The twin-engine, large utility Cessna SkyCourier turboprop will modernize TTA's fleet, offering improved efficiency and reliability, and lower operating costs, while supporting transportation and medevac missions. The aircraft will be based in Algiers and Hassi Messaoud, Algeria, and delivery is anticipated in 2026.

***** 19 June 2025 – During the Paris Air Show, Textron Aviation Defence LLC., a Textron Inc. (NYSE: TXT) company, and Thai Aviation Industries Co., Ltd. signed a Memorandum of Agreement to work together on a sustainment program for the Royal Thai Air Force (RTAF). This program will support RTAF's fleets of Beechcraft T-6TH and AT-6TH aircraft. The Beechcraft T-6TH trainer and AT-6TH light attack aircraft are designed and manufactured by Textron Aviation Defence LLC., a wholly owned subsidiary of Textron Aviation Inc. Textron Aviation Defence, based in Wichita, Kansas, USA, is the original equipment manufacturer (OEM) for these aircraft. Thai Aviation Industries, located in Bangkok, Thailand, is the prime contractor for this program and has a long history of providing support for RTAF. "The Beechcraft T-6TH and AT-6TH aircraft strengthen the mutual defence cooperation and relationship between the U.S. and Thailand," said Tom Webster, vice president, Defence Sales. "This agreement with Thai Aviation Industries ensures the highest level of sustainment support for the RTAF and is an important element of our commitment to the growth of Thailand's aerospace industry." The agreement highlights the strengths of both companies. Textron Aviation Defence brings its expertise as the aircraft's OEM, while Thai Aviation Industries offers its unique position and experience in Thailand. This collaboration aims to provide long-term support and sustainment for RTAF's aircraft, ensuring a high level of readiness for training and light attack missions. Both companies are committed to working together to deliver the best possible service to RTAF.

TEXTRON BELL – 16 June 2025 – Bell Textron Inc., a Textron Inc. (NYSE: TXT) company, announced at the Paris Air Show 2025, a signed purchase agreement for 12 SUBARU Bell 412EPXs to the Tunisian Air Force, marking the first order for this Bell 412 variant in region. The aircraft will be used for multi-role military and security missions. The Tunisian military expands its rotary wing fleet of 39 Bell aircraft, including Bell UH-1s, 205s and OH-58s.

TURKISH AEROSPACE – 23 June 2025 – At one of the world's largest aviation exhibitions, the Paris Airshow, Turkish Aerospace and AIRBUS formalized their cooperation further when a new strategic agreement was signed between the two companies. Under this agreement, Turkish Aerospace will manufacture the rudder component of the widely used AIRBUS A320 aircraft in the civil aviation market. With this agreement, Turkish Aerospace's facility in Kahramankazan, Ankara, has been designated as one of the most important centres globally for the production of rudder components, further strengthening its industrial significance. In addition to the A320 agreement, the signing ceremony also marked the launch of a new collaboration concerning the AIRBUS A350F freighter. Under a second agreement between AIRBUS and Turkish Aerospace, it was confirmed that Turkish Aerospace will be the exclusive manufacturer of the metallic parts for the AIRBUS A350F. Through this agreement,

Turkish Aerospace has become the sole global supplier for the metallic components of all AIRBUS A350F aircraft to be produced. Continuing its collaborations with the world's leading aviation companies, Turkish Aerospace proudly carries Türkiye's engineering excellence to the skies. The company currently manufactures critical components for AIRBUS's A220, A320, A330, and A350 aircraft — including flaps, landing gear fairings, fuselage structural elements, and composite parts. Thanks to its advanced capabilities in the production of lightweight, durable, and environmentally friendly composite materials, Turkish Aerospace has become an indispensable actor in the global aerospace supply chain, shaping the future of aviation.

VOLTAERO – 16 June 2025 – Unveiled the redesigned Cassio 330 electric-hybrid aircraft at the Paris Air Show, showcasing significant advancements in its design and technology. The redesigned Cassio 330 that VoltAero presented was the production version of its Cassio 330, which features a new series-hybrid propulsion system. This design includes two pusher electric motors mounted on the rear of the fuselage and a thermal engine that serves as a range extender by recharging the onboard batteries during cruise flight. The new configuration aims to enhance operational safety with a fully redundant architecture. The aircraft operates on all-electric propulsion during taxi, take-off, and initial flight phases, ensuring eco-efficient and quiet operations. The Cassio 330 has transitioned from a twin-boom tail to a conventional T-tail design, reducing the risk of structural damage in case of a propeller blade failure. This change also aligns with the latest EASA certification specifications. VoltAero aims to assemble the Cassio 330 at its new facility in Saint Agnant, France, with a production goal of 150 aircraft annually. The company emphasizes using safe and efficient electric-hybrid technologies for sustainable regional transportation. The Cassio 330 is designed for various applications, including air taxi services, cargo transport, and medical evacuation missions, making it a versatile addition to the regional aviation market. VoltAero's commitment to innovation and sustainability in aviation is evident in the advancements made with the Cassio 330, positioning it as a significant player in the future of electric-hybrid aircraft.

***** 18 June 2025 – VoltAero reached a significant commercial milestone with the signing of an agreement to supply 15 Cassio 330 hybrid-electric aircraft, with options for an additional 15 units, to HM Aerospace Sdn Bhd, one of Malaysia's leading flight training academies. The aircraft will be introduced into the training fleet following EASA certification and approval by Malaysian civil aviation authorities. The agreement, announced during the 2025 Paris Air Show, marks an important expansion of VoltAero's Cassio aircraft family into the professional pilot training segment, particularly within the Asia-Pacific region, where demand for commercial pilots continues to grow rapidly. This partnership also establishes a strategic alliance with the Halim Mazmin Group, a diversified Malaysian conglomerate with operations spanning aviation, maritime, education, tourism, and hospitality. The collaboration aims to lay the foundation for a broader electric-hybrid aviation ecosystem in Malaysia, supporting regional development in sustainable air transport technologies.

WINDRACERS – 12 June 2025 – Aviation Sans Frontières, an international humanitarian aviation charity, showcased Windracers ULTRA™, the world's most accomplished, long-distance heavy-lift autonomous cargo aircraft, at the Paris International Air Show 2025. Aviation Sans Frontières exhibited Windracers latest generation of autonomous aircraft technology, Windracers ULTRA MK2. With a wingspan of over nine metres and a useful load of up to 150kg, Windracers ULTRA MK2 aircraft has a range of up to 1,000km – playing a pivotal role in Aviation Sans Frontières' mission to deliver critical supplies to organisations across Africa. Windracers ULTRA MK2 combines proven rugged aircraft technology, integrated proprietary autopilot systems and mission control software to provide a safe, secure service, removing human pilots from harm's way for the delivery of humanitarian aid. The partnership between Windracers and Aviation Sans Frontières was first announced in December 2024, marking a major step in expanding autonomous flight for humanitarian logistics.

***** 16 June 2025 - In some regions of Africa, where access to healthcare is often obstructed by poor infrastructure and vast distances, a new humanitarian partnership is taking flight. Aviation Sans Frontières and Windracers, the UK-based designer, manufacturer and operator of autonomous heavy-

lift cargo drones, have joined forces to deploy a dual-drone system designed to overcome the logistical challenges of delivering medical supplies to isolated communities. This joint initiative is part of a broader effort to modernize humanitarian logistics to provide medical supplies where it is needed. The project combines Aviation Sans Frontières's operational expertise in humanitarian aviation with Windracers' rugged aircraft technology, integrated proprietary autopilot systems and mission control software." This project represents a potential turning point for humanitarian logistics in Africa. By combining our operational experience with cutting-edge drone technology, we are developing a solution that is both innovative and grounded in the realities of the field — sustainable, scalable, and adapted to the needs of the most remote communities. It's about making healthcare accessible — regardless of distance." Stephane Blandino, Project Manager for Aviation Sans Frontières. "Logistics is the backbone of humanitarian aid, often representing 60 to 80% of expenses depending on the sector of activity," said Stephen Wright, Founder and Group Executive Chairman of Windracers. "We developed ULTRA with this exact idea in mind – to provide low-cost means of delivering humanitarian aid to hard-to-reach locations for people who need help the most. We're already putting this into place in Malawi, where we are establishing a dedicated operational base to support humanitarian and development missions. This agreement with Aviation Sans Frontières builds on that experience and I am so very proud that the Windracers team will have the opportunity to deliver on this mission in partnership with Aviation Sans Frontières." At the heart of this phase is Windracers ULTRA MK2 – a heavy-lift long distance self-flying cargo aircraft capable of transporting a useful load of up to 150 kg with a range of up to 1,000 km. The Windracers platform is dual-use, multi-mission and offers an optional 3-door drop bay floor to safely and accurately parachute aid and supplies if required. In the coming weeks, and thanks to cold chain innovation, it will undergo trials focused on the delivery of vaccines and other temperature-sensitive medical supplies across remote areas. By integrating local training, regulatory compliance, and environmental sustainability, the Aviation Sans Frontières–Windracers partnership aims to create a replicable model for humanitarian drone logistics across Africa. This innovation offers a path toward more efficient, greener, and more equitable aid delivery.

WISK AERO – 16 June 2025 – Wisk Aero, a leading Advanced Air Mobility (AAM) company and developer of the first all-electric, self-flying air taxi in the U.S., announced at the Paris Air Show it has signed a three-party Memorandum of Understanding (MoU) with The City of Kaga, Ishikawa, Japan, and Japan Airlines' subsidiary, JAL Engineering Co., Ltd (JALEC). This unprecedented partnership will establish opportunities for introducing autonomous air travel in Japan. Building on Wisk's existing partnership with Japan Airlines (JAL) and JALEC, the new scope of the collaboration with Kaga City will focus on several key areas, namely: Regulatory and airspace system development; Market analysis and development; Social acceptance of AAM and autonomous aviation; and Supply chain support and manufacturing opportunities. Kaga City has been designated by the Japanese government as a national strategic special zone. It has also paved the way for mobility initiatives within the city by establishing the Next-Generation Air Mobility Consortium in Japan. These efforts make Kaga City an ideal location for the development, testing, and validation of autonomous air mobility.

***** 16 June 2025 – Wisk Aero, announced the signing of two Memoranda of Understanding (MOUs) at the Paris International Air Show, one with the Miami-Dade Aviation Department (MDAD) and another with the University of Miami's Engineering Autonomy Mobility Initiative (MEAMI). These collaborations mark a significant step towards integrating safe, autonomous air travel to Miami, Florida, one of the nation's largest metropolitan areas. The MOU with MDAD focuses on strategic planning, infrastructure development, policy pathways, and the commercialization of autonomous AAM in Miami-Dade County and at MDAD airports. Under the terms of the MoU, Wisk and MDAD will collaborate to identify optimal locations and assess the development of vertiport infrastructure at MDAD airports, including Miami International Airport (MIA), Miami Executive Airport (KTMB), and Opa-locka Executive Airport (OPF), to enable Wisk's autonomous AAM operations. Wisk will provide technical guidance on vertiport needs for autonomous operations to inform the design and development of infrastructure and flight procedures, as well as plan for potential site expansion. MDAD will incorporate autonomous AAM considerations

into existing planning efforts, including airport development, electrical infrastructure, and airspace management, and integrate AAM plans within Miami-Dade County, connecting MDAD airports to the broader region. The MOU with the University of Miami MEAMI establishes a framework for collaborative research and development that will further advance autonomous mobility technology. Under the terms of the MoU, Wisk and MEAMI will Collaborate on research and development for advanced technology, operations, regulations, safety, and overall AAM development. Develop business opportunities to advance autonomous mobility technology, specifically within U.S regulatory frameworks, Utilize University of Miami resources and facilities, and pursue grant opportunities for joint projects and product development. Miami-Dade County and the City of Miami have been national leaders in local planning for AAM, bringing together industry and government. Wisk has been championing AAM in the Greater Miami region for the past couple of years as an inaugural member of the Florida Department of Transportation's AAM Advisory Council. Wisk was a contributing author to the Council's "AAM Land Use Compatibility and Site Approval Guidebook," the "AAM Working Group Final Report," and the "AAM Implementation and Outreach Plan." The Miami region joins Houston, Texas, Los Angeles County, California, and Brisbane, Australia as key launch markets in Wisk's strategic plan to bring safe, everyday autonomous air travel to cities around the world.

ZEROAVIA – 17 June 2025 – ZeroAvia announced at the Paris Air Show that the UK Government has awarded the company, and consortium partners a grant towards a £10.8m project to develop a novel liquid hydrogen management system. The project, co-funded through the ATI Programme, will culminate in integration of the lightweight fuel system into a Dornier 228 before a series of flight tests. The Liquid Hydrogen System Integration & Flight Test (LH-SIFT) project will rapidly develop a Liquid Hydrogen Management System (LHMS) and create an adaptable flight testbed capability. The testbed capability will benefit UK and global LH2 supply chains in maturing liquid hydrogen technologies faster. The LH2 management system developed as part of LH-SIFT is comprised of a novel lightweight metallic tank design and supporting systems for filling and managing storage and distribution. Consortium partners Green Resource Engineering and Gas & Liquid Controls will collaborate with ZeroAvia on fill, feed, vent and vaporiser systems. The project will also establish the world's first liquid hydrogen flying commercial airframe testbed, providing unique opportunities for later projects to develop and test cryogenic aviation fuel system components in flight, building strong UK leadership in this area.

***** 17 June 2025 – ZeroAvia announced at the Paris Air Show that it has signed a Memorandum of Understanding (MOU) with Loganair to work towards potential adoption of hydrogen-electric engines to support zero-emission flights. ZeroAvia is advancing certification of a 600kW hydrogen-electric powertrain for 10-20 seat aircraft with the UK's CAA. Targeting the Cessna Caravan as the launch airframe, ZeroAvia intends to obtain additional supplemental type certificates (STCs) for other aircraft in this category, including the Twin Otter a popular airframe operated by Loganair to serve communities in the Scottish Highlands & Islands. ZeroAvia is concurrently developing the modular ZA2000 engine for 40-80 seat aircraft such as the ATR family of aircraft, with Loganair currently operating more than 20 of these airframes. Hydrogen-electric engines use hydrogen in fuel cells to generate electricity to power electric motors that turn propellers, with the only byproduct being water. With regional turboprop aircraft operating below typical contrail formation, the in-flight emissions impact is effectively zero. Importantly, these novel engines promise cost reductions for airlines. The substantially lower maintenance needs of hydrogen-electric engines will mean a decrease in maintenance and downtime for an airline's fleet, with hydrogen fuel also projected to be significantly more cost effective than kerosene over time. Today's agreement cements some of ZeroAvia's growing ties in Scotland. ZeroAvia has been in a longstanding partnership to explore airport hydrogen fuel infrastructure with Glasgow Airport and recently announced plans alongside the First Minister of Scotland to establish its hydrogen fuel cell manufacturing centre close to the airport and Loganair's headquarters.

INTERNATIONAL AERONAUTICS AND SPACE FAIR, F-AIR 2025,
JOSÉ MARÍA CÓRDOVA INTERNATIONAL AIRPORT, COLOMBIA
9-13 JULY 2025 OVERVIEW

Rionegro, Antioquia, July 14, 2025 – The twelfth edition of the International Aeronautics and Space Fair, F-AIR 2025, concluded with a highly positive outcome after five days of intense activities, shows, and business. Organized by the Civil Aeronautics and the Colombian Aerospace Force, with the support of Corferias as the logistics operator, the bi-annual fair took place from July 9 to 13 at the José María Córdova International Airport. 58,862 national and international visitors attended and enjoyed impressive aerial displays, a solid academic agenda, the third edition of F-Drone, and productive business rounds that strengthened the country's aeronautical and aerospace ecosystem. This event brought together more than 230 aerospace companies from different regions of the world, establishing itself as one of the most important in Latin America in its category. Likewise, it provided spaces for business and networking with 516 appointments. With 5,000 grandstand spaces available for the public, 7,200 m² of commercial pavilion for the exhibition of products and services, and more than 90,000 m² of fairgrounds, this event featured over 30 aircraft in static display, providing an immersive experience for visitors and industry professionals.

Sweden's participation as the guest of honour, with the presence of a Swedish astronaut and the first woman to pilot a Gripen, added value to this edition, allowing attendees to witness the cutting-edge technology of the Gripen fighters and strengthen bilateral cooperation between the two nations. This space was key for the exchange of knowledge and experiences, reaffirming the mutual commitment to advance in strategic projects of innovation, defence, and sustainability. Colombia, as the host, stood out with important announcements. Among them, the adherence to the ICAO ACT-SAF program, the signing of the 'SAF Vuela' agreement between Ecopetrol and the Civil Aeronautics, as well as memorandums of understanding with Aruba, and between LATAM and Fedepalma, with the aim of positioning the country as a benchmark in the production and use of sustainable aviation fuels (SAF). These advances reflect the national commitment to the decarbonization of the air sector and the consolidation of a cleaner and more modern aviation. During the fair, key bilateral meetings were held. With the United Kingdom, new raw materials for SAF and the strengthening of tourism in San Andrés and Tolú were discussed. With the European Union Aviation Safety Agency (EASA), collaboration on operational safety was reaffirmed. The Swedish firm SAAB agreed to implement a digital tower pilot in Villavicencio, which represents a step towards the technological modernization of air traffic control in Colombia. Additionally, the meeting with Airbus opened opportunities to advance in air ambulances, sustainability, operational safety, and the possible establishment of an MRO (maintenance, repair, and overhaul) centre in the country. Key spaces were created to strengthen the unmanned aviation and aeronautical maintenance (MRO) industry in the country. The intention to implement regional specialized technical training programs to close talent gaps and enhance local capabilities was highlighted, as well as to encourage foreign investment in MRO centres, taking advantage of Colombia's strategic location and competitive costs. Likewise, collaboration with international authorities and multilateral organizations was promoted to modernize and harmonize the national regulation of unmanned systems (UAS), facilitating safe commercial operations in sectors such as agriculture, surveillance, logistics, energy, environment, and emergencies. These efforts consolidate Colombia as an emerging player in the global unmanned aviation and aeronautical maintenance ecosystem. To generate strategic alliances that strengthen technical capabilities in logistics, maintenance, development, and materials, within the framework of the Fair, the Colombian Aerospace Force led the first International Congress of Aeronautical Logistics Chiefs of the Americas, which brought together logistics representatives from the Air Forces of nine countries: Argentina, Brazil, Chile, Ecuador, United States, Mexico, Peru, Dominican Republic, and Uruguay. The FAC and the National Unit for Disaster Risk Management (UNGRD) signed an agreement for 150 billion pesos to acquire two

'Firehawk' helicopters, state-of-the-art aircraft designed to extinguish forest fires, transport humanitarian aid, and carry out evacuations.

The aerial shows in this edition once again activated the adrenaline of the attendees, who held their breath watching the manoeuvres of the Texan Squadron, the Kfir Dardos, the Arpía 51 aerobatic team of the Colombian Aerospace Force, the only team in the world with AH-60 Black Hawk helicopters, as well as the bravery and professionalism of the Special Air Operations Group, who executed a complete demonstration of their capabilities in a simulated mission. The Gules Eagle and The Wings of Blue parachuting teams from the United States Air Force jumped from 10,000 feet, presenting a colourful show filled with emotion and patriotism. As a reflection of the good relations between the countries of the continent, the Brazilian Air Force was also present with the fast F-39 Gripen and the KC 390, and the United States Air Force with the F-16 'Viper Demo Team' aircraft.

The Civil Aeronautics and the Colombian Aerospace Force extend their gratitude to the municipality of Rionegro, the department of Antioquia, its authorities, and all its inhabitants for their hospitality; to all public and private allies, as well as each contribution that was fundamental to the success of the best aeronautical meeting in the country. In this way, Colombia's aerospace leadership in the Latin American aerospace sector is reaffirmed, positioning the country as a key player in the transition towards a safer, more sustainable, and future-connected aviation.